



PŪRONGO Ā TAU ANNUAL REPORT

Mō te tau ka mutu i te 30 Pipiri 2021
For the year ended 30 June 2021



NGĀ KAI O ROTO

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NGĀ MIHI

E mātua tautokona te Pouhere Toanga e ētahi atu ki te tuku i ēnei putanga. He mea waiwai tēnei āwhina ki ngā wawata whānui mō ngā taonga tuku iho, nā reira ka mihi.

Arā he tari, he rōpū rānei kei tō mātou taha e tautoko ana kia eke ki ngā putanga pai rawa mō ngā taonga tuku iho. Me mātua mihi ki: Historic Places Aotearoa, me ō rātou mema; te New Zealand Archaeological Association nā ō rātou mema i tāpae mai e ai ki ngā whakaritenga e pā ana ki te mātai whaipara; te International Council on Monument and Sites New Zealand Chapter (ICOMOS NZ), nā rātou ngā paerewa mō ngā taonga tuku iho me te tātai kōrero; me ngā māngai tokomaha mō te kāwanatanga ā-rohe o Aotearoa.

He tīma tūao hoki puta noa i te motu e āwhina ana i te whakahaere me te tuku i ngā ratonga mō ō tātou wāhi tuku iho, me te tiaki me te penapena o ā tātou kohikohinga.

He tokomaha ngā tāngata e tuku ana i ā rātou ake pūtea tautoko ki ngā mahi o te rōpū nei mā te koha, te takoha wira, me te mematanga. Nā te tokomaha, kāore e taea te mihi ki ia tangata, engari kei te mihi ki a rātou katoa kua tautoko nei i a mātou.

ACKNOWLEDGEMENT

In delivering to its outcomes Heritage New Zealand Pouhere Taonga receives significant support from others. This assistance across shared aspirations for heritage is vital and gratefully received.

There are the agencies and organisations who directly contribute toward the best heritage outcomes alongside us. Of particular note are: Historic Places Aotearoa and its members; the New Zealand Archaeological Association whose members deliver to the regulations associated with archaeology; the International Council on Monument and Sites New Zealand Chapter (ICOMOS NZ), which sets heritage and historical standards; and the many individuals representing local government across New Zealand.

There are the teams of volunteers throughout the country that assist in the management and delivery of services to our heritage properties and in the care and conservation of our collections.

There are the many individuals who offer personal financial support to the endeavours of the organisation through generous gifts and bequests and through their membership. There are too many to acknowledge individually and we thank them all for their support.

TE PŪRONGO O NGĀ HEAMANA O TE POARI O HERITAGE NEW ZEALAND POUHERE TAONGA ME TE KAUNIHERA MĀORI O TE POUHERE TAONGA

**E NGĀ IWI, E NGĀ MANA, E NGĀ KARANGATANGA MAHA O TE MOTU, KA HURI NGĀ MIHI KI A KOUTOU.
TĒNĀ KOUTOU, TĒNĀ KOUTOU, TĒNĀ TĀTOU KATOĀ.**

KO TE KAI A TE RANGATIRA, HE KŌRERO.

Ko te taonga tuku iho tētahi whakawhitinga kōrero mā tātou katoa. Ka whai wāhi ai ō tātou reo, ā tātou kōrero, ā tātou waiata hoki. Ko te aronga o tā mātou mahi kei te Pouhere Taonga ko te whakatairanga i ō tātou tātai kōrero, tikanga motuhake hoki ki ngā iwi o Aotearoa, me ngā tāngata katoa kua whai pānga.

I te tau 2020-2021, i mahi tahi te Poari me te Kaunihera Māori o te Pouhere Taonga ki te waihanga i tētahi rautaki hou mō te Pouhere Taonga. Hei tāpiri atu ki ngā kaupapa kua tutuki kē, ka whakaahua tēnei rautaki hou i te mahi a te Pouhere Taonga hei rōpū arataki i ngā take tukunga iho kākano rua, me te whāinga e whai ake nei:

**KO TE PAE TAWHITI WHĀIA KIA TATA, KO TE PAE
TATA, WHAKAMAUA KIA TĪNA: WHAKAŪNGIA
KIA WHAI MĀRAMA NGĀ TĀNGATA KATOĀ O
AOTEAROA ME NGĀ MĀTĀWAKA KATOĀ KI Ā TĀTOU
TĀTAI KŌRERO KĀKANORUA.**

Ko tōna iho ko te ū kia arotahi ki ngā uara taonga tuku iho Māori, ā, kia kōrero i ngā kōrero o ngā iwi katoa o Aotearoa.

Kua whakatōngia tēnei rautaki ki tō mātou *Tauākī o ngā Tūmanakohanga Whakatutuki 2021-22*¹, heoi anō te mea pai, kua kitea kētia ki ngā mahi e pūrongotia i konei. Ko te kaupapa Mātauranga Māori Te Awe Kōtuku tētahi tauira pai rawa. Ko te whāinga o ēnei kaupapa, ko te tautohu me te tiaki i ngā āhuatanga o te mātauranga Māori kei ngā whenua tuku iho, me ngā whare Maori tuku iho e pākia ki te tūraru. I tēnei tau, i oti ai te wāhanga whakatinanatanga moata o tēnei kaupapa rua tau, he kaupapa whakahirahira hoki mō te motu. Ko ētahi o

ngā wāhanga whakahirahira, ko ngā wānanga timatanga e rua o tētahi raupapatanga wānanga mō te pouhere mātauranga.

I whakakaha hoki tā mātou rautaki matapae i te New Zealand Heritage List/Rārangi Kōrero. Ētahi o ngā taonga kua whakarārangiā i tēnei tau i miramira ai ngā kōrero tuku iho Māori, me ērā hoki o ngā tāngata whai o Haina, me ētahi atu iwi. Kei tēnei Pūrongo ā-Tau he tauira whakaohoho: Hawaiki-iti wāhi tapu kei Aotearoa; Te Pā o Te Ariki wāhi tūpuna/tīpuna, Maungatapu, Tauranga; me te Sew Hoy Building, kei te tiriti o Stafford kei Ōtepoti.

I ētahi atu o ā mātou mahi, i whakakaha ai te māramatanga ki ngā wā o mua, mā te whakatairanga i ngā kōrero e tautohu i tō tātou whenua. I tūhura mātou i ngā ara hou ki te tuari ā-mariko i ngā kōrero, mā te ataata, te pāhorangi me te kauhaurangi. I te 15 o Hakihea 2020, i whakatuwhera te Pirimia te Rt Hon Jacinda Ardern i Te Whare Waiutuutu Kate Sheppard House. Ko te hua o tā mātou mahi kua whakawhiwhia ki ngā tohu mō te penapena, te whakamārama hoki i tēnei wāhi, kua tū hei wāhi ūnga ingoa-nui mō ngā manuhiri ināiane, e kawea ana i ngā kōrero mō Kate Sheppard, te rangatohe manapōti wahine me ōna taonga tuku iho.

He tiketike tonu te pai o te penapena me te whakamārama i roto i ā mātou mahi katoa. Hei tāpiri ake ki Te Whare Waiutuutu Kate Sheppard House, kua whakanuia hoki te whakakaha me te whakahou o Old St Paul's kei Te Whanganui-a-Tara ki tētahi tohu i tēnei tau. Hei tāpiri atu ki tēnā, kei te harikoa mātou, kia riro mai i te Karauna tētahi wāhi tuku iho anō hei kaupapa penapena – ko te Hokitika Government Building, kua piki ināiane hei arotahinga matua mō ā mātou mahi.

¹ Kei konei: www.heritage.org.nz/resources/statement-of-intent

REPORT OF THE CHAIRS OF THE HERITAGE NEW ZEALAND POUHERE TAONGA BOARD AND MĀORI HERITAGE COUNCIL

**E NGĀ IWI, E NGĀ MANA, E NGĀ KARANGATANGA MAHA O TE MOTU, KA HURI NGĀ MIHI KI A KOUTOU.
TĒNĀ KOUTOU, TĒNĀ KOUTOU, TĒNĀ TĀTOU KATOĀ.**

**KO TE KAI A TE RANGATIRA, HE KŌRERO: TALK IS THE
FOOD OF CHIEFS.**

Heritage is a conversation in which we all can participate. It gives us voice, lets us tell our stories and sing our waiata. The work of Heritage New Zealand Pouhere Taonga is aimed at promoting the value of our distinct history and traditions to New Zealanders, and to all those with an interest.

During 2020-21, the Board and Māori Heritage Council worked together on a new strategy for Heritage New Zealand Pouhere Taonga. Building on the achievements of the past, the new strategy emphasises the role of Heritage New Zealand Pouhere Taonga as this country's leading bicultural heritage organisation with the following mission:

**KO TE PAE TAWHITI WHĀIA KIA TATA KO TE PAE
TATA, WHAKAMAUA KIA TĪNA: ENSURE THAT OUR
BICULTURAL HISTORY IS UNDERSTOOD BY NEW
ZEALANDERS AND ALL PEOPLES.**

At its heart is the commitment to emphasise Māori heritage values and to tell the kōrero/stories of all the peoples of Aotearoa New Zealand.

The strategy is embedded in our *Statement of Performance Expectations 2021-22*¹, but is pleasingly already evident in the work we report on here. The Mātauranga Māori Te Awe Kōtuku programme is a great example. This programme aims to identify and protect at-risk elements of mātauranga Māori in ancestral landscapes and Māori built heritage. This year

we completed the early implementation of this nationally important two-year project. Highlights included the first two of a series of pouhere mātauranga wānanga.

Our prospective strategy also enriched the New Zealand Heritage List/Rārangi Kōrero. Entries added this year accentuated Māori heritage stories and those of Chinese settlers, amongst others. This Annual Report provides some tantalising examples: Hawaiki-iti wāhi tapu area, Aotea; Te Pā o Te Ariki wāhi tūpuna/tīpuna, Maungatapu, Tauranga; and the Sew Hoy Building, Stafford Street, Dunedin.

In our other work, we enhanced understandings of our past through the promotion of stories that define our nation. We explored new ways to virtually share kōrero through videos, podcasts and webinars. On 15 December 2020, Prime Minister Rt Hon Jacinda Ardern opened Te Whare Waiutuutu Kate Sheppard House. As a result of our award-winning conservation and interpretation work on this property, it is now a stunning visitor attraction that tells the story of Kate Sheppard, the suffrage movement and its ongoing legacy.

High standards of conservation and interpretation are evident in all our work. In addition to Te Whare Waiutuutu Kate Sheppard House, the strengthening and restoration of Old St Paul's Wellington was also recognised with awards this year. Further, we were delighted to be entrusted by the Crown with another heritage property and conservation project – the Hokitika Government Building, which is now a significant focus of our work.

¹ Available here: www.heritage.org.nz/resources/statement-of-intent

EHARA TAKU TOA I TE TOA TAKITAHĪ. ENGARI, HE TOA TAKITINI.

I whakatutuki mātou i aua mahi me ētahi atu mahi hoki i waenga tonu i te urutā o te ao, te Kowheori-19. Kāore ngā herenga kei ngā whaitua, me ngā nekenekēhanga o ngā taumata Kowheori-19 i aukati i ngā iwi o Aotearoa ki te hohohono ki ngā taonga tuku iho, ā, ka kite tēnei i te whakaranea i te tokomaha manuhiri i tae ai ki ngā wāhi tuku iho. Kāore hoki i aukatia tā mātou whakahaere i ngā tukanga ā-ture, ā-kaupapa here hoki e kaha herea ki te wā, tae atu ana ki te tukanga hou ki te whakatere i te tuku whakaae kei raro i te Kowheori-19. I mahi ai mātou i runga anō i ngā pae

mataara Kowheori-19 a te Kāwanatanga me ngā tohutohu, kia whakatutuki ai i ō mātou haepapa kia tuku i ngā kōrero mō te Kowheori-19 hei kōrero o neherā – ko te tūmanako tērā.

Me i kore ō mātou kaimahi pūmau ki te kaupapa, e ārahina ana e Andrew, i tutuki ai ēnei mahi katoa, kua urutau ki te mahi i te ao tino rerekē nei. Ko tō mātou he mihi nā te ngākau whakaute ki ō mātou hoa mahi o te Poari me te Kaunihera Māori o te Pouhere Taonga, ngā kaimahi, ngā kaitautoko me ngā manuhiri nā rātou anō te manawaroa o te Pouhere Taonga i taunaki.

HE AROHA WHAKATŌ, HE AROHA PUTA MAI.

**EHARA TAKU TOA I TE TOA TAKITAHĪ. ENGARI,
HE TOA TAKITINI. SUCCESS IS NOT THE WORK OF
ONE, BUT THE WORK OF MANY.**

We accomplished this and more while in the midst of the global Covid-19 pandemic. Restrictions at the borders and changing Covid alert levels did not deter New Zealanders from connecting with their heritage as evidenced by a significant increase in visitor numbers at properties. Nor did they deter us from successfully operating our time-bound statutory and policy processes, including the newly introduced Covid-19 fast-track consenting method. We operated fully in accordance with the Government's Covid-19 alert levels and advice, playing our

part in ensuring the story of the Covid-19 pandemic can soon – we hope – be also one of the past.

All this work could not have been achieved without our dedicated staff, capably led by Andrew, adapting to working under very different circumstances. Our sincere gratitude goes to our fellow Board and Māori Heritage Council members, staff, supporters and visitors who have collectively proven the resilience of Heritage New Zealand Pouhere Taonga.

**HE AROHA WHAKATŌ, HE AROHA PUTA MAI: IF
KINDNESS IS SOWN, THEN KINDNESS YOU SHALL
RECEIVE.**



Marian L. Hobbs

Hon. Marian L. Hobbs

Chair Heritage New Zealand Board
Tiamana o te Poari o te Pouhere Taonga

11 Whiringa-ā-nuku October 2021



John Clarke

Tā John Clarke KNZM CNZM

Chair Māori Heritage Council
Tiamana o te Kaunihera Māori o te Pouhere Taonga

11 Whiringa-ā-nuku October 2021

TE TAUĀKĪ MANA WHAKAHAERE

TE ANGA MANA WHAKAHAERE

He Hinonga Karauna motuhake te Pouhere Taonga i raro i te Crown Entities Act 2004. Tae ana tōna anga mana whakahaere ki:

- Ko ētahi kaupapa here mana whakahaere kua whakaurua atu e te Poari, nō te Heritage New Zealand Pouhere Taonga Act 2014 (HNZPT Act), tae ana ki ngā rārangi herenga mahi mō ngā komiti a te Poari
- Crown Entities Act 2004; me
- Ngā Mātāpono, ngā tikanga me ngā aratohu e whakahaere ana i te hononga i waenganui i te Poari me te Kaunihera Māori.

KO TE POARI ME TE KAUNIHERA MĀORI O HERITAGE NEW ZEALAND POUHERE TAONGA

1. Tūranga

E noho haepapa ana te Poari ki ngā whaipānga matua ki te whakataui i te wawata o te Pouhere Taonga, ki te whakarite rautaki ka hāpaitia hei whakatairanga te tautuhitanga, te whakaruruhau, te tautiaki me te penapena i ngā taonga me te ahurea tuku iho o Aotearoa. Māna e whakatau i ngā uara ka whakatairangatia puta noa i te rōpū. Mā te Poari e whakaae hoki te whakaritenga rauemi e ai ki ngā whāinga tōmua rautaki, ā, ka mahi i ngā mahi tē taea te whakawhiti e ai ki te Ture HNZPT ki ngā kaiwhakahaere.

He āheinga ā-ture motuhake ā Te Kaunihera Māori i raro i te Ture HNZPT e hāngai ana ki te whakatairanga me te penapena i te maha o ngā āhuatanga o ngā taonga tuku iho a te Māori. Ahakoa ehara i te hinonga mana ārahi, he tata te mahi pātuitanga a te Kaunihera me te Poari kia whakaū ai ka hāngai ā-rautaki ngā mahi o te Pouhere Taonga ki ngā haepapa me ngā whāinga tōmua o ngā rōpū e rua.

2. Te kopou i ngā mema o te Poari me te hanga o te Poari

E waru ngā mema o te Poari ka kopoua e te Minita o te Manatū Taonga. Mā te whakawhitiwhiti kōrero ki te Minita Māori, me pono te Minita e tika ana ngā mema e toru ka kopoua nā tō rātou mātau ki te Ao me ngā tikanga Māori.

Waihoki, kua kopoua e te Minita te Tumu Whakarae o te Manatū Taonga hei Kaitohutohu Motuhake mō te Poari. Ahakoa ehara te Kaitohutohu Motuhake i te mema o te Poari, ka whakaaetia tōna tae atu ki ngā hui o te Poari, o ngā komiti iti rānei a te Poari.

3. Te kopou i ngā mema o te Kaunihera Māori

E waru ngā mema o te Kaunihera Māori o te Pouhere Taonga ka kopoua e te Minita o te Manatū Taonga. Me kopou kia tokowhā ngā mema ki te Poari hoki. Me Māori kia tokowhā ngā mema ka kōwhiria i muri i te whakawhitiwhiti kōrero ki te Minita Māori, ā, i te mutunga iho, hui katoa kei a rātou ngā pūkenga, te mātāuranga, te mōhiotanga ahurea e hāngai ana ki ngā āheinga me ngā mana o te Kaunihera.

4. Te utu mahi o ngā mema o te Poari me te Kaunihera Māori

Ka whakatau te Minita i te utu mahi e ai ki ngā aratohu ka whakataungia e te Te Kawa Mataaho Public Service Commission, ki ngā aratohu o Te Tari o te Pirimia me te Komiti Matua hoki.

5. Ngā hui, me te tae atu ki ngā hui o te Poari me te Kaunihera Māori

Ka whakatauria ngātāhita te hōtaka ā-tau e te Poari me te Tumu Whakarae o te Pouhere Taonga.

I tēnei tau pūtea, e whitu ngā hui o te Poari, o te Kaunihera Māori anō hoki. E whitu ngā hui o te Poari i te taha o te Kaunihera Māori.

Nā te Roving Resolution (Whakataunga Hōrapa) ngā whakataunga e rua i whakatutuki i waho i te wātaka hui māori o te Poari me te Kaunihera Māori. Nā te Poari tētahi o aua Whakataunga Hōrapa, e hāngai ana ki te hoko me te whakahou i te Hokitika Government Building (arā, ko Seddon House). Nā te Kaunihera Māori o te Pouhere Taonga tērā atu Whakataunga Hōrapa, e pā ana ki tētahi tono mō tētahi whakaaetanga mana mātai whaipara.

E whai ake nei ko ngā āmiki mō te taenga atu o ngā mema ki ngā hui o te Poari me te Kaunihera Māori:

STATEMENT OF GOVERNANCE

GOVERNANCE FRAMEWORK

Heritage New Zealand Pouhere Taonga is an autonomous Crown Entity under the Crown Entities Act 2004 and its governance framework includes the:

- Heritage New Zealand Pouhere Taonga Act 2014 (HNZPT Act) governance policies adopted by the Board, including terms of reference for Board Committees
- Crown Entities Act 2004; and
- The principles, practices and guidelines governing the relationship between the Board and the Māori Heritage Council.

BOARD OF HERITAGE NEW ZEALAND POUHERE TAONGA AND MĀORI HERITAGE COUNCIL

1. Role

The Board is accountable to key stakeholders for establishing the Heritage New Zealand Pouhere Taonga vision and setting strategies to be adopted to promote the identification, protection, preservation and conservation of the historical and cultural heritage of New Zealand. It sets the values to be promoted throughout the organisation. The Board also approves the allocation of resources in accordance with the strategic priorities and carries out duties which, under the HNZPT Act, it cannot delegate to management.

The Māori Heritage Council has specific statutory functions under the HNZPT Act relating to the promotion and conservation of many aspects of Māori heritage. While not the governing body, the Council works very closely in partnership with the Board to ensure the work of Heritage New Zealand Pouhere Taonga aligns strategically with both bodies' responsibilities and priorities.

2. Appointment of Board members and composition of Board

The Board is composed of eight Board members appointed by the Minister for Arts, Culture and Heritage. In consultation with the Minister for Māori Development, the Minister must have confidence that three of the eight Board members are qualified for appointment because of their knowledge of Te Ao Māori and tikanga Māori.

In addition, the Minister has appointed the Chief Executive of the Ministry for Culture and Heritage as a Special Adviser to the Board. While the Special Advisor is not a member of the Board, they may attend any meetings or committee of the Board.

3. Appointment of Māori Heritage Council members

The Māori Heritage Council is composed of eight members appointed by the Minister for Arts, Culture and Heritage. Four members must also be appointed to the Board. Four of the members selected after consultation with the Minister for Māori Development will be Māori and will collectively have the skills, knowledge or cultural background appropriate to the functions and powers of the Council.

4. Board and Māori Heritage Council members' remuneration

This remuneration is set by the Minister consistent with the guidelines set by Te Kawa Mataaho Public Service Commission and Cabinet Office guidelines.

5. Board and Māori Heritage Council meetings and attendance

The Board's annual programme is set by the Board in conjunction with the Chief Executive of Heritage New Zealand Pouhere Taonga.

This financial year, the Board and the Māori Heritage Council each held seven meetings. There were seven shared meetings of the Board and Māori Heritage Council.

Two decisions were made by Roving Resolution outside the ordinary Board and Māori Heritage Council meeting schedule. The Board made one of these Roving Resolution decisions, which related to the purchase and upgrading of the Hokitika Government Building (also known as Seddon House). The Māori Heritage Council made the other Roving Resolution decision, which related to an application for an archaeological authority.

Board and Māori Heritage Council meetings were attended as follows:

TE TAENGA ATU KI NGĀ HUI O TE POARI O HNZPT I TE 1 HŌNGONGOI 2020 – 30 PIPIRI 2021

MEMA POARI	NGĀ HUI I TAE ATU AI IA
Hōnore Marian Hobbs	7/7
Tā John Clarke	7/7
Bryce Barnett	3/7
Chris Cochran	7/7
Kim Ngarimu	5/7
David Nicoll	7/7
Mary Neazor	Kore. I mōnehua te wā i 9.8.20
Keita Kohere	5/7
Materoa Dodd	7/7
Hōnore Tā Pita Sharples	Kore. I mōnehua te wā i 9.8.20

TE TAENGA ATU KI NGĀ HUI O TE KAUNIHERA MĀORI O HNZPT I TE 1 HŌNGONGOI 2020 – 30 PIPIRI 2021

MĀORI HERITAGE COUNCIL MEMBER	MEETINGS ATTENDED
Tā John Clarke	7/7
Chris Cochran	7/7
Kahurangi Rangimarie Naida Glavish	5/7
Patrick McGarvey	6/7
Liz Mellish	4/7
Kim Ngarimu	6/7
Hōnore Tā Pita Sharples	Kore. I mōnehua te wā i 9.8.2020
Materoa Dodd	7/7
Paul White	7/7

6. Komiti Poari

E toru ngā komiti iti tūturu o te Poari: arā, te Komiti New Zealand Heritage List/Rārangi Kōrero, te Chief Executive Remuneration Committee, me te Komiti Tātari Kaute me te Tūraru.

He rārangi herenga mahi ō ngā komiti katoa, ka auau te arotakenga, ā, kua whakaaetia e te Poari mai i te whakamanatanga o te Ture HNZPT. Nō waho tētahi mema o te Audit and Risk Committee o te Komiti Rārangi Kōrero hoki, ā, ehara rāua i ngā mema o te Poari, o te Kaunihera Māori rānei. Ka whakatūria ēnei mema ina koa mō ngā pūkenga, wheako hoki ka tāpaetia e rāua. Nō te Poari, te Kaunihera Māori o te Pouhere Taonga anake ngā mema o ērā atu komiti.

E waru ngā hui i tae ā-tinana atu ai te Komiti Rārangi Kōrero, ā, e whā i ō te Audit and Risk Committee.

Ko te Komiti Archaeology he komiti o te Kaunihera Māori o te Pouhere Taonga, ā, ka hui ina matea ana kia whaiwhakaaro ki ngā tono whakaaetanga mana mātāi whaipara ka hāngai ki ngā wāhi whai pānga ki Ngāi Māori. I tēnei tau pūtea e rima ngā whakaaetanga hei whaiwhakaarotanga.

7. Tikanga whakahaere

Kua hāpaitia e te Poari tētahi kaupapa here mana whakahaere, ka whakatakotohia ngā tikanga whakahaere me hāpai e ngā mema Poari i a rātou e mahi ana. I ia tau ka arotakengia tēnei kaupapa here e te Poari.

8. Mahi kai huanga me te whakapuakanga whaipānga

Kua matua whakapuakina e ia mema o te Poari me te Kaunihera Māori o te Pouhere Taonga ō rātou whaipānga, ā, ka whakahoungia tēnei ki ia hui. Ki te whakapuaki i tētahi whaipānga e hāngai ana ki tētahi pepa, ka whakatahangia pea te mema i ngā whakawhitinga kōrero me ngā whakataunga e hāngai ana ki te take.

9. Te inihua me te āraitanga o ngā mema Poari

Kua whakamana te inihua mō ngā mema Poari mō ngā mahi, ngā hapa rānei i ā rātou āheinga hei mema Poari.

HNZPT BOARD MEETING ATTENDANCES 1 JULY 2020 – 30 JUNE 2021

BOARD MEMBER	MEETINGS ATTENDED
The Hon. Marian Hobbs	7/7
Tā John Clarke	7/7
Mr Bryce Barnett	3/7
Mr Chris Cochran	7/7
Ms Kim Ngarimu	5/7
Mr David Nicoll	7/7
Mrs Mary Neazor	Nil. Term expired 9.8.20
Ms Keita Kohere	5/7
Ms Materoa Dodd	7/7
Hon Sir Pita Sharples	Nil. Term expired 9.8.20

HNZPT MĀORI HERITAGE COUNCIL MEETING ATTENDANCES 1 JULY 2020–30 JUNE 2021

MĀORI HERITAGE COUNCIL MEMBER	MEETINGS ATTENDED
Tā John Clarke	7/7
Mr Chris Cochran	7/7
Kahurangi Rangimarie Naida Glavish	5/7
Mr Patrick McGarvey	6/7
Ms Liz Mellish	4/7
Ms Kim Ngarimu	6/7
Hon Sir Pita Sharples	Nil. Term expired 9.8.2020
Ms Materoa Dodd	7/7
Mr Paul White	7/7

6. Board Committees

The Board has three standing committees: the New Zealand Heritage List/Rārangī Kōrero Committee, the Chief Executive Remuneration Committee and the Audit and Risk Committee.

All committees have terms of reference, which are reviewed on a regular basis and have been approved by the Board since the HNZPT Act came into effect. The Audit and Risk Committee and the New Zealand Heritage List/Rārangī Kōrero Committee have one external member each who is not a member of the Board or Māori Heritage Council. These members are appointed for the particular skills and experience they bring. All other committees are made up of only Board or Māori Heritage Council members.

The New Zealand Heritage List/Rārangī Kōrero Committee met in person eight times and the Audit and Risk Committee four times.

The Archaeology Committee is a committee of the Māori Heritage Council and meets as required to consider applications for archaeological authorities involving sites of interest to Māori. During this financial year there were five authorities for consideration.

7. Standards of conduct

The Board has adopted a governance policy that sets out the standards of conduct to be followed by Board members when carrying out their duties. This policy is reviewed annually by the Board.

8. Conflicts of interest and disclosure of interests

Each Board and Māori Heritage Council member has made a full disclosure of their interests and this is updated at every meeting. If an interest is declared relating to a paper, the member may be excluded from discussions and decision-making about the matter.

9. Board members' insurance and indemnity

Insurance has been put into effect for Board members for any act or omission in their capacity as such.

TE HAUORA ME TE ĀHEITANGA O TE WHAKAHAERE

TE WHAI ARATOHU A TE KAIWHAKAMAHI PAI

He kaupapa here whānui ā Pouhere Taonga i waihangahia ai ki te kawhe i ngā mātāpono o te kaiwhakamahi pai, me ētahi atu herenga ture. Kei te wātea ā-tāhiko ki te ipurangi o te rōpū ngā kaupapa here mā ngā kaimahi, ā, kei te nuinga o ngā wāhi mahi he kape ā-pepa. I te tau pūtea kua pahure ake nei i whakahoungia ētahi o ngā kaupapa here Pūmanawa Tangata.

Kua whakaūngia ki ētahi kaupapa here motuhake e pā ana ki te whakataunga whakaaro, ki ngā tūranga me ngā haepapa, hoki te mātāpono o te whakawhitiwhiti kōrero, o te whāi wāhi ki te whakawhanake kaupapa here hoki. Ko tētahi tohu o te whai hua o ngā kaupapa here pūmanawa tangata ko te huringa kaimahi, e pērā tonu ana ki te tau kua hipa: 10% i te tau pūtea 2020/21 ki tō te tau pūtea 2019/20 he 9%.

Ko ngā mahi matua o te Pouhere Taonga i te tau 2020-2021 ki ngā āhuatanga matua e whitu o te 'kaiwhakamahi pai' ka whakarāpopotonga ki raro:

ĀHUATANGA

1. TE ĀRAHITANGA, TE NOHO HAEPAPA, ME TE AHUREA

MAHI A HERITAGE NEW ZEALAND POUHERE TAONGA

Ka tāpae te Tumu Whakarae i te ārahitanga me ngā kōrero ōrite mā:

- te tuku īmēra i ia wiki ki ngā kaimahi katoa (ka whakaritea e te Tumu Whakarae Taupua ina e ngaro atu ana ia)
- te tuku kōrero ki ngā hui whakauru mō ngā kaimahi hou
- te whakaū kōrero matua ki ngā Rōpū kaimahi; ā,
- ka kaha uru atu ki ngā mahi me ngā tauwhāinga kaimahi, i te taha o ngā Tumu Whakarae Taupua, hei whakaatu i te mātāpono o 'tīma tahi' e kaha whakatairangatia ana e te rōpū.

Ko tā te Tīma Matua he kawenga matua mo te tāpae i te ārahitanga rautaki me te noho haepapa mō ngā mahi a te hinonga.

He kaupapa kākanorua te Pouhere Taonga, ā, he auau te rato whakangungu ki ngā kaimahi e pā ana ki te tikanga Māori, te ao Māori, me te reo Māori. I ratou ētahi atu anō akoranga whakangungu mō ngā kaimahi i tēnei tau pūtea, ki ngā wāhi maha puta noa i te whenua. Kua toro atu ngā kaimahi ki ētahi marae o te rohe hoki. Nā tēnei kua piki haere te māia me te māranga ki te kākanoruatanga, he mea kāmehameha ki ngā tūranga mahi a ō tātou kaimahi.

I roto i ētahi tari, whenua hoki, ka hui auau ngā kaimahi ki te whakaharatau i te reo me ngā waiata.

He ingoa reo Māori ō ngā tūranga katoa o te rōpū, e whakamahia ana ki ngā kāri me ngā īmēra mahi. E whakahaungia ana ngā kaimahi ki te kōrero i te reo Māori ina puta ai he whai angitu.

He pakari, he mahea hoki te kaupapa here kimi kaimahi me te tukanga kōwhiri a te Pouhere Taonga. E whakaaetia ana kia haere mai he tangata tautoko ki te uiui, ki te hiahia.

I te tau 2020-2021, e rua ngā hui whakauru i tū mō ngā kaimahi hou. Ko ngā hōtaka nei, e rua rā te roa, he wāhanga o te tukanga whakauru wā roa atu noa hei rato i te māranga mahea o te wawata, te mahi me te ahurea o te rōpū. Ka whakahoungia, ka arotakengia hoki te hōtaka whakauru i muri i ia hui, ā, ka tono urupare i ngā kaiuru.

I te 2020-21, i tāpaetia ngā āheitanga whakangungu, whakawhanake hoki ki ngā kaimahi katoa, ā, i tautohua i ā rātou mahere mahi ā-tau hoki. Kua whanakehia tētahi tātaritanga hiahia ako mō te tari, ā, kua tautohua ngā āhuatanga arotahi matua i te whakangungu me te whakawhanake haere ake nei.

E hoahoatia ana tētahi anga whakawhanake āheitanga/umanga ako mō te rōpū hei whakawhanake i ngā āheitanga āheinga pakihi. E ratou ana he tūranga taupua hoki hei kapi tūranga wātea, wā whakangā rānei kia āhei ai te whakawhanake kaimahi.

2. TE KIMI KAIMAHI, TE KŌWHIRI ME TE WHAKAURU

3. TE WHAKAWHANAKE, TE KAKENGA ME TE PUTA ATU O NGĀ KAIMAHI

ORGANISATIONAL HEALTH AND CAPABILITY

GOOD EMPLOYER COMPLIANCE

Heritage New Zealand Pouhere Taonga has comprehensive human resource management policies designed to comply with the principles of being a good employer, and other legislative requirements. Policies are available to staff electronically on the organisation's intranet and hard copies are held at most places of work. A number of Human Resources policies were updated in the last financial year.

The principle of consultation and involvement in policy development is enshrined in specific policies related to decision-making, and roles and responsibilities. One indicator of the effectiveness of human resource policies is turnover, which remains similar to the previous year: 10% in the 2020/21 financial year compared to 9% in the 2019/20 financial year.

The key activities of Heritage New Zealand Pouhere Taonga in 2020–21 against the seven key elements of being a 'good employer' are summarised below:

ELEMENT

HERITAGE NEW ZEALAND POUHERE TAONGA ACTIVITY

1. LEADERSHIP, ACCOUNTABILITY AND CULTURE

The Chief Executive provides leadership and consistent messages by:

- providing a weekly email to all staff (prepared by Acting Chief Executive in his absence)
- addressing all induction forums for new staff
- emphasising key messages at staff Rōpū; and
- along with Deputy Chief Executives, actively taking part in staff activities and events, to demonstrate the 'tīma tahi' (one team) principle actively promoted by the organisation.

The Executive Team has collective responsibility for providing strategic leadership and accountability for the organisation's activities.

Heritage New Zealand Pouhere Taonga is a bicultural organisation and provides regular training to staff in the areas of tikanga, te ao Māori and te reo Māori. This financial year further training courses have been provided to employees in a number of locations across the country. There have also been visits by staff to local marae. This has resulted in increased confidence and understanding of biculturalism for employees, which is invaluable in their roles.

In some offices and properties staff meet regularly to practise their te reo and waiata.

All positions in the organisation have te reo Māori titles, which are used on business cards and emails. Staff are encouraged to speak te reo Māori when the opportunity arises.

2. RECRUITMENT, SELECTION AND INDUCTION

Heritage New Zealand Pouhere Taonga has a robust and transparent recruitment policy and selection process. An interviewee may bring a support person to an interview if desired.

During 2020–21, two induction forums were held for new staff. These two-day programmes are part of the standard longer-term induction process to provide a clear understanding of the organisation's vision, work and culture. The induction programme is updated and reviewed after each forum and feedback sought from participants.

3. EMPLOYEE DEVELOPMENT, PROMOTION AND EXIT

During 2020–21, training and development opportunities were offered to all staff members and identified in their annual performance plan. A Learning Needs Analysis has been developed for the organisation and has identified key areas of focus in training and development for the future.

A learning capability/career development framework for the organisation is being designed to develop business function capabilities. Temporary acting roles to provide cover for vacancies or periods of leave are also provided to enable staff development.

ĀHUATANGA

3. TE WHAKAWHANAKE, TE KAKENGA ME TE PUTA ATU O NGĀ KAIMAHI (HAERE TONU)

4. TE PĪNGORE ME TE HOAHOA MAHI

5. TE UTU MAHI, TE WHAKAMIHI ME NGĀ RITENGA

6. TE ĀRAI I TE WHAKATĪWHETA, TE WHAKAWETIWETI HOKI

7. TE TAIAO HAUMARU, HAUORA HOKI

MAHI A HERITAGE NEW ZEALAND POUHERE TAONGA

I ia tau ka whakatūria he hui ā-rōpū mā ngā kaimahi e mahi ana ki ngā mātai ngaio pērā i te hoahoa me te whakarārangi.

He tokomaha ngā kaimahi ka tae atu ki ngā hui, ngā whakangungu hoki e hāngai ana ki tō rātou mātai ngaio kia taea ai e rātou te whai i ngā tikanga o tēnei wā, me te whakawhanaunga ki te hunga whaipānga. Kua whānui haere te ako tuihono.

Ka tāpaetia he uiui whakakapi ki ngā kaimahi katoa e rīhaina ana, ka tukuna ngā otinga ki te Tumu Whakarae, ā, ka whakatatūria take, ki te puta he take. Kāore i kitea tētahi ia motuhake i tēnei tau.

Ahakoa tonu ka hiahia kia wātea ngā kaimahi i ngā haora mahi matua kia whakataurite i ngā matea o te aronga matatini o te rōpū, ka whaiwhakaaro ki ngā kōwhiringa hangere, pīngore hoki.

Kei te tipu tonu te hunga kaimahi he pīngore ā rātou ritenga whakamahi nō muri mai i te rāhui, arā ētahi kaimahi e mahi ana i te kāinga i ētahi rangi o te wiki. Te āhua nei e tau ana ēnei tū momo ritenga mō te hunga kaimahi, mō te rōpū hoki.

Ka arotake te Pouhere Taonga i ngā whakamārama tūranga mahi katoa kia whakaū ai e tōtika ana te whakaatu i ngā herenga o te tūranga.

I ia tau, i ia tau, ka whakahaerehia he arotake mahi mō ngā kaimahi katoa, e whāngaihia atu ai ki te arotake ā-tau o te utu mahi.

Mā te kaupapa whakamihi kaimahi a te Tumu Whakarae ngā kaimahi me ngā kaiwhakahaere e āhei te tautapa i ō rātou hoa mahi mō te whakamihi ina he whakaharahara, he inati ngā mahi ki ngā kaupae katoa o te rōpū.

Ka tāpae ki ngā kaimahi tūturu katoa, rātou ko ō rātou whānau, te whakauru kore utu ki te Pouhere Taonga, e rato ai i te mōheni ā-hauwhā tau, te uru kore utu ki ō mātou rawa, papanoho hoki, ā, ka whai tika uru ki ētahi hinonga taonga tuku iho o te ao.

E kore rawa te Pouhere Taonga e ngāwari ki te whakawetiweti, ā, ka tere te whakamutu e ai ki te kaupapa here Hauora, Haumaruru hoki hei whakatau, hei whakatika hoki i ngā take ina ka puta.

He pūmau te ū o te Pouhere Taonga ki te whakaū i te hauora me te haumaruru o ngā kaimahi, ngā tūao, rātou ko ngā manuhiri katoa.

Ka whakahaerehia ngā wāhi mahi e ai ki ngā aratohu Kowheori-19 ki ia kaupae.

I ētahi wā, whakatūria ai he rāhui anō i te rohe o Tāmakimakaurau, i mahi i te kāinga ngā kaimahi o reira.

Ko te Hauora me te Haumaruru tētahi take me whakarārangi ka tika e ngā tīma katoa ki ngā hui tīma kia whakaū ai ka tautohua, ka whakatikahia, ā, ka whakatatūria ngā take.

E whakahaere ana te Pouhere Taonga i tētahi Komiti Hauora, Haumaruru hoki, he kaimahi ōna nō ngā peka motuhake o te rōpū. He auau te hui o te komiti i te tau hei whakatairanga i ngā kaupapa me ngā ngohe hauora.

Kua whakatūria he komiti iti kia arotahi ki te toiora. He pānui ā-marama mai i te komiti iti ka rato atu i te mōhiohio ki ngā kaimahi e pā ana ki ngā rauemi e wātea ana, aha atu. He pai hoki te whakaaro ki ngā pānui o te hunga whiwhi.

Kua tuhia, ā, kua tukuna ētahi puka tohutohu hei mea whakamahi ki ngā wāhi mahi me ngā wāhi mahi kore kaimahi. He marama ngā mōhiohio, aratohu, tohutohu hoki o ngā puka hei whai i raro i te Health and Safety at Work Act 2015. Mā ērā e whakaū ai ka ōrite te aro atu me te whakatika i ngā take Hauora, Haumaruru hoki. He auau te arotake i ngā puka, ka tātarahia i ia tau hoki.

ELEMENT

3. EMPLOYEE DEVELOPMENT, PROMOTION AND EXIT (CONTINUED)

HERITAGE NEW ZEALAND POUHERE TAONGA ACTIVITY

Rōpū hui are held annually for staff working in professional disciplines such as planning and listing.

Many staff attend conferences and workshops relating to their professional discipline to keep up-to-date with current practice and to network with stakeholders. Online learning has become more prevalent.

An exit interview is offered to all resigning staff and results are shared with the Chief Executive and action taken where necessary. There has been no particular trend this year.

4. FLEXIBILITY AND WORK DESIGN

While balancing the needs of the organisation's multi-disciplinary approach to our work requires the availability of staff during core office hours, part-time and flexible options are considered.

The number of staff with flexible working conditions as part of their employment has continued to increase post-lockdown, with staff working from home some days of the week. Indications are that these new arrangements are working well for both staff and the organisation.

Heritage New Zealand Pouhere Taonga reviews all position descriptions to ensure they accurately reflect the requirements of the role.

5. REMUNERATION, RECOGNITION AND CONDITIONS

Annual performance reviews are undertaken for all staff, which feed into an annual remuneration review.

A Chief Executive staff reward scheme enables staff and managers to nominate their colleagues for recognition of outstanding or exceptional work at all levels within the organisation.

All permanent staff and their families are offered free membership to Heritage New Zealand Pouhere Taonga, which provides them with a quarterly magazine, free access to our properties and reciprocal visiting rights to some international heritage organisations.

6. HARASSMENT AND BULLYING PREVENTION

Heritage New Zealand Pouhere Taonga has a zero tolerance of bullying and action is taken promptly in accordance with the Health and Safety policy to mediate and address issues at the time they arise.

7. SAFE AND HEALTHY ENVIRONMENT

Heritage New Zealand Pouhere Taonga is totally committed to ensuring the health and safety of all staff, volunteers and visitors.

Workplaces are managed as required by the Covid-19 guidelines at the different levels.

Auckland-based staff worked from home on occasion when further lockdowns were activated in the Auckland region.

All teams are required to have Health and Safety as an agenda item at their team meetings to ensure issues are identified, addressed and resolved.

Heritage New Zealand Pouhere Taonga operates a Health and Safety Committee comprising staff from various parts of the organisation. The committee meets regularly during the year to promote safety ideas and activities.

A sub-committee has been set-up to focus on wellbeing. Monthly newsletters from the sub-committee provide information to staff on resources available etc. The newsletters are well received.

Health and Safety manuals have been written and introduced for use at our workplaces and unstaffed properties. The manuals provide clear information, guidance and direction for compliance with the requirements of the Health and Safety at Work Act 2015. They also ensure consistency in dealing with Health and Safety matters. The manuals are reviewed regularly and audited annually.

ĀHUATANGA

7. TE TĀIAO HAUMARU, HAUORA HOKI (HAERE TONU)

MAHI A HERITAGE NEW ZEALAND POUHERE TAONGA

Ko te whakahaere he mea tuatahi tonu i tēnei wāhanga waiwai o ngā kawenga o tō tātou rōpū. Ka rātoia he mōhiotia Hauora, Haumarua hoki ki ngā hui katoa o te Poari.

Ka pupurihia ngā taipitopito whakapātanga ohotata mō ngā kaimahi katoa.

Ka hāpaingia te wāhi mahi haumarua mā te rato ki ngā kaimahi i te:

- Whakahoki pūtea mo ngā werohanga āraimate
- Pūtea oranga ā-tau
- Aromatawai wāhi mahi ina e ai ki te whakature
- Taputapu Rōpū Whakamarumarua, whakaora whawhati tata hoki ki ngā wāhi katoa
- Whakangungu whakaora whawhati tata mō ngā kaimahi e hiahia ana te whai i te tohu whakaora whawhati tata
- Whakangungu wāhi haumarua mā ngā kaimahi me whai tēnei mātauranga i roto i ā rātou mahi
- Whakangungu aroā mōrearea/tūraru mā ngā kaiwhakahaere me ngā kaiārahi rawa
- Tētahi hōtaka āwhina kaimahi i ratoa e Vitae Ltd ka uru atu te 9% o ngā kaimahi i 2020-21; me
- Te mau ki te Rārangi Hauata ngā kōrero mō ngā hauata, ngā hauata tohipa, mō te whakatinana hoki i ngā akoranga kua puta.

WHAKAŌRITE WHIWHINGA MAHI

Kua uru ngā mātāpono me ngā tukanga o whakaōrite whiwhinga mahi (arā, te EEO) ki ngā tikanga whakahaere whānui ki te Pouhere Taonga. Ka tautokona ēnei mā ngā kaupapa here pūmanawa tangata e waihangahia kia whakaū ai ka whāia ngā aranga me ngā tikanga toi-hara-kore.

He matahuhua te hunga kaimahi e whakarite ana te Pouhere Taonga, nō ngā reanga me ngā mātāwaka maha. I te 30 o Pipiri 2021, he 139 ngā kaimahi wā kiki te tatauranga. E whitu tau, e whā marama (2021: e ono tau, 11 marama) te toharite o te roanga wā mahi ki te rōpū. Ki tā te uiuinga here kore o ngā kaimahi i Pipiri 2021, me tōna 74% pāpātanga urupare, i whakaaturia:

PAKEKE	<30	11
	30-50	41
	>50	42
	Kāore i whakaaturia	6
MĀTĀWAKA	Māori	18
	I tēnei tau, i	
	whakaaetia kia	
	kōwhiria e ngā	
	kaimahi ngā	
	mātāwaka maha	
hei whakaatu i te	Pākehā	17
	Pākehā nō Aotearoa	67
	Māori nō Aotearoa/	3
	Pākehā	
tūturutanga o te	Ngā Moutere o Te	2
	Moana-nui-a-Kiwa	
	Āhia	1
hunga kaimahi	Tētahi atu	8
IRA	Tāne	22
	Wahine	77
	Tētahi atu	1
WHAI KAHA	Āe	7
	Kāore	91
	Tē pīrangi te	2
	whakamōhio atu	

NGĀ TŪAO KI HERITAGE NEW ZEALAND POUHERE TAONGA

I 2020–21, he 181 ngā tūao i mahi i te Pouhere Taonga mō tōna 13,068 hāora tūao. He nui tō mātou whakawhetai mō te tāpae whakahara o tō tātou tūao. Me i kore tā rātou āwhina ka uaua te whakatutuki i ngā putanga e hiahia ana tō tātou kaitautoko. Arā hoki ngā whakamahinga ākonga 36, nā rātou ngā hāora tāpiri 995 i rato.

Ka mahi ngātahi, ka mahi tata hoki ngā tari ā-rohe, ā-takiwā hoki o Pouhere Taonga ki ngā rōpū taonga tuku iho tūao o ngā rohe ki te whakatutuki i ngā putanga taonga tuku iho, tae ana ki te Historic Places Aotearoa, ki ētahi atu rōpū hoki he mema ōna nō ngā komiti ō mua i kīia ai ko ngā New Zealand Historic Places Trust Branch Committee.

ELEMENT

7. SAFE AND HEALTHY ENVIRONMENT (CONTINUED)

HERITAGE NEW ZEALAND POUHERE TAONGA ACTIVITY

Management remains a priority in this crucial part of our organisation's responsibilities. Health and Safety information is provided at all Board meetings.

A log of updated emergency contacts is held for all staff.

A safe work environment is promoted by providing staff with:

- Reimbursement for flu vaccinations
- An annual wellbeing allowance
- Workplace assessments as required
- Civil defence and first aid equipment at all sites
- First aid training to any staff member who wishes to obtain a first aid certificate
- Site Safe training to staff who require it for their roles
- Hazard/risk management training for managers and property leads
- An employee assistance programme provided by Vitae Ltd accessed by 9% of staff in 2020–21; and
- Recording accidents and near misses on an Accident Register and the implementation of lessons learned.

EQUAL EMPLOYMENT OPPORTUNITIES

Equal Employment Opportunity (EEO) principles and processes are part of mainstream management practices in Heritage New Zealand Pouhere Taonga. These are supported through human resources policies that are designed to ensure that non-discriminatory approaches and procedures are observed.

Heritage New Zealand Pouhere Taonga maintains a diverse workforce made up of a wide range of people representing different age groups and ethnicity. As at 30 June 2021, there were 139 full-time equivalent staff members. The average length of service in the organisation is seven years, four months (2021: six years, 11 months). A voluntary EEO survey of staff in June 2021, which had a 74% response rate, showed the following:

AGE	<30	11
	30-50	41
	>50	42
	Undisclosed	6
ETHNICITY This year employees were given the option of selecting multiple ethnicities to give a true reflection of the workforce	Māori	18
	European	17
	New Zealand European	67
	New Zealand Māori/ European	3
	Pacific Island	2
	Asian	1
	Other	8
GENDER	Male	22
	Female	77
	Other	1
DISABILITY	Yes	7
	No	91
	Prefer not to say	2

VOLUNTEERS TO HERITAGE NEW ZEALAND POUHERE TAONGA

In 2020–21, Heritage New Zealand Pouhere Taonga had 181 volunteers who provided approximately 13,068 volunteer hours. We are grateful for the immense contribution of our volunteers. Without their assistance we would be challenged to achieve the outcomes our supporters expect. There were also 36 student placements who provided a further 995 hours.

The Heritage New Zealand Pouhere Taonga regional and area offices work closely with local volunteer heritage organisations to deliver positive heritage outcomes, including Historic Places Aotearoa and other groups whose members may have previously belonged to New Zealand Historic Places Trust Branch Committees.

TE TAUĀKĪ HAEPA

mō te tau ka mutu i te 30 Pipiri 2021

E ai ki te Crown Entities Act 2004, e noho haepapa ana te Poari o Heritage New Zealand Pouhere Taonga mō te whakarite i ngā puka tauāki pūtea o Pouhere Taonga me te Tauāki o te Whakatutuki Ratonga, tae ana ki ngā whakawā o roto.

Ka noho haepapa te Poari o Pouhere Taonga mō te whakatū, ā, kua whakatūria he pūnaha whakahaere ō-roto kia whakaū kau noa ai e tūturu ana, e tōtika ana hoki te whakarite pūrongo pūtea.

Kua ratoa e te Poari o Pouhere Taonga ngā mōhiohio katoa mō te mahi o te tau i tonoa i raro i wāhanga 19A o te Public Finance Act 1989.

Ki tō te Poari whakaaro, he tōtika te whakaatu a ēnei tauāki pūtea me te Tauāki o te Whakatutuki Ratonga i te tūranga pūtea me te tūranga whakahaeretanga o Pouhere Taonga mo te tau i mutu ai i 30 o Pipiri 2021.

TE TAUĀKĪ O TE WHAKATUTUKI RATONGA

mō te tau ka mutu i te 30 Pipiri 2021

Ahako kua honohono katoa ngā mahi a Heritage New Zealand Pouhere Taonga, ka whakawhitiwhiti whakaaro Te Tauāki o Te Whakatutuki Ratonga i ngā huaputa kei raro i ngā whāinga matua o te rāngai toi, ahurea, taonga tuku iho hoki mō 2020-21, mō te kaupapa 'Valuing Who We Are As A Country':

1. Ka taea e ngā tāngata katoa o Aotearoa, te uru atu me te whai wāhi ki ngā wheako ahurea.
2. Kua oti te rāngai ahurea te tautoko, he toitū te tupu.
3. Ka uru ngā tāngata katoa o Aotearoa ki tētahi tuakiri motuhake, rāhiri i te katoa, ā, e manako ana hoki i ō tātou tātai kōrero, taonga tuku iho hoki.

Kei te tūtohi e whai ake nei, ka whakatakotoria ēnei ki te horopaki o ngā whāinga matua a te kāwanatanga, te aronga, te putanga matua, ngā whāinga matua me te arotahi ki ngā taonga tuku iho o te Pouhere Taonga.

STATEMENT OF RESPONSIBILITY

for the year ended 30 June 2021

In terms of the Crown Entities Act 2004, the Board of Heritage New Zealand Pouhere Taonga is responsible for the preparation of the Heritage New Zealand Pouhere Taonga financial statements and Statement of Service Performance and for the judgements made in them.

The Board of Heritage New Zealand Pouhere Taonga has the responsibility for establishing, and has established, a system of internal control to provide reasonable assurance as to the integrity and reliability of financial reporting.

The Board of Heritage New Zealand Pouhere Taonga has provided all end-of-year performance information as requested under section 19A of the Public Finance Act 1989.

In the Board's opinion, these financial statements and Statement of Service Performance fairly reflect the financial position and operations of Heritage New Zealand Pouhere Taonga for the year ended 30 June 2021.



Hon. Marian L. Hobbs

Chair Heritage New Zealand Board
Tiamana o te Poari o te Pouhere Taonga
11 Whiringa-ā-nuku October 2021



Tā John Clarke KNZM CNZM

Chair Māori Heritage Council
Tiamana o te Kaunihera Māori o te Pouhere Taonga
11 Whiringa-ā-nuku October 2021

STATEMENT OF SERVICE PERFORMANCE

for the year ended 30 June 2021

While all Heritage New Zealand Pouhere Taonga work is interrelated, the Statement of Service Performance discusses the 2020–21 outputs under the three Arts, Culture and Heritage Sector Strategic Framework Priorities for 'Valuing Who We Are As A Country':

1. All New Zealanders can access and participate in cultural experiences.
2. The cultural sector is supported and growing sustainably.
3. New Zealanders share a distinct and inclusive identity and value our history and traditions.

The following table places these in the context of government priorities, and the purpose, primary outcome, strategic priorities and heritage focus of Heritage New Zealand Pouhere Taonga.

HERITAGE NEW ZEALAND POUHERE TAONGA ANGA RAUTAKI

WHĀINGA MATUA O TE KĀWANATANGA:

He ōhanga pakari te tupu, he ōhanga mahi mō tātou katoa.

He rāngai tūmatanui e aronui ana ki te oranga o nāiane, o ngā rā kei mua hoki o ngā tāngata katoa o Aotearoa me ō rātou whānau.

Te whakamana i te tangata kia whai pūmanawa tika kia whai i ngā mea nunui i ō rātou rā i te ao nei, kia tūtika, kia whai kiko te noho.

**Rawa
Pāpori**

**Rawa
Tangata**

**Rawa
Taiao**

**Rawa
Pūtea/Kikokiko**

WHĀINGA MATUA MŌ TE RĀNGAI TOI, AHUREA, TAONGA TUKU IHO:

Ka taea e ngā tāngata katoa o Aotearoa te uru, te whai wāhi hoki ki ngā mahi ahurea

E tautokona ana te rāngai ahurea, ā, he toitū te tupu

Ka uru ngā tāngata katoa o Aotearoa ki tētahi tuakiri motuhake, rāhiri i te katoa, ā, e manako ana hoki i ō tātou tātai kōrero, taonga tuku iho hoki

Kua whai pūnaha pāpāho tūmatanui pakari, e hua ake ai he mana taupori mātou.

TE ARONGA NUI ME TE AROTAHI O TE TUKU:

- He ara kāwanatanga katoa - te pāhekoheko whakawaho
- He mahi tapakore, He mahi ngātahi - te pāhekoheko whakaroto, whakawaho hoki
- He putanga ki roto i ngā whakatupuranga me ngā pānga wā roa ki ngā whakatupuranga kei mua
- He nuku ki tua atu i ngā inenga whāiti o te whāinga hua, me te whakaaro ki ngā hua; me
- Te hora i ā mātou mahi i roto i te wairua manaaki tangata kē.

HERITAGE NEW ZEALAND POUHERE TAONGA:

TE WHĀINGA O TE WHAKAHAERE:

Tairangahia a tua whakarere; Tātakihia ngā reanga o āmuri ake nei

TE PUTANGA MATUA:

Kua piki ake te mārāma o ngā tāngata o Aotearoa ki te wāhi e noho nei rātou, ki tō rātou tuakiri, mana whenua motuhake hoki

WHĀINGA RAUTAKI MATUA:

- Kia whakatairangatia ngā wāhi tuku iho matua e tuhia ana i te Rārangi Kōrero me ngā kaupapa (Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu me te kaupapa Tohu Whenua)
- Kia penapena, kia whakaruruahau, kia whakamana, kia noho mārāma hoki ki ngā taonga tuku iho mā te mahi tahi ki ētahi atu
- Kia whakatairanga kia kawē whakamua i te kitenga o Tapuwae hei tiaki, hei whakaruruahau, hei whakamana, kia noho mārāma hoki ki ngā taonga tuku iho o te iwi Māori; me
- Kia whakawhanake hoki i tētahi whakahaere tika mō te ao hou, whakahaere auaha, whai take hoki.

TE ARONGA NUI ME TE AROTAHI O TE TUKU:

- Te Mātauranga – kia āhei ngā tāngata katoa o Aotearoa kia uru, kia takoha hoki ki te mātauranga, ki te mōhiotanga me ngā pūrākau o ngā wāhi tuku iho matua o Aotearoa
- Te Penapena Taonga – Kia penapenatia ngā wāhi tuku iho katoa o Aotearoa kia kaha tonu te pai o te penapena haere ake nei, mō ngā rā e tū mai nei
- Te Hononga – Kia tū tangata te hunga katoa o Aotearoa, kia manako hoki rātou ki tō rātou tuakiri ā-ahurea, ā-whenua hoki
- E tino tautokona ana, e whakanuia ana hoki tō mātou rōpū hei tari arataki mō ngā take taonga tuku iho o Aotearoa
- He mātanga, he matatau, he hihiri, he manaaki tangata, he auaha hoki ō mātou tāngata
- He tōtika ō mātou pūnaha, e anga ana ki ngā rā e tū mai nei
- Ka kaha te arotahi ki ngā tātai kōrero o Aotearoa ki tā te tamaiti, tā te taiohi, tā te hunga matahuhua titiro, mā te whakangāwari i te wātea o ngā rauemi taonga tuku iho; ā
- Te tū pakari o ngā taonga tuku iho hei kaupare i te pānga o te hurihanga o te āhuarangi, me ētahi atu take taiao.

HERITAGE NEW ZEALAND POUHERE TAONGA STRATEGIC FRAMEWORK

GOVERNMENT PRIORITIES:

An economy that is growing and working for all of us.

A public sector focused on the current and future wellbeing of New Zealanders and their families.

Enabling people to have the capabilities they need to live lives of purpose, balance and meaning.

**Social
Capital**

**Human
Capital**

**Natural
Capital**

**Financial/
Physical Capital**

ARTS, CULTURE AND HERITAGE SECTOR PRIORITIES:

All New Zealanders can access and participate in cultural experiences

The cultural sector is supported and growing sustainably

New Zealanders share a distinct and inclusive identity and value our history and traditions; and

New Zealand has a strong public media system that ensures an informed democracy.

DELIVERY EMPHASIS AND FOCUS:

- Whole-of-government approach – external collaboration
- Working seamlessly together – internal and external collaboration
- Intergenerational outcomes and long-term impacts on future generations
- Moving beyond narrow measures of success and considering impacts; and
- Delivering our work with a spirit of service.

HERITAGE NEW ZEALAND POUHERE TAONGA:

ORGANISATIONAL PURPOSE:

Tairangahia a tua whakarere; Tātakihia ngā
reanga o āmuri ake nei
Honouring the past; inspiring our future

PRIMARY OUTCOME:

New Zealanders have a greater appreciation of their sense
of place, identity and nationhood

STRATEGIC PRIORITIES:

- Promote significant heritage places recorded on the New Zealand Heritage List/ Rārangī Kōrero and delivery programmes (National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu and Tohu Whenua)
- Conserve, protect, acknowledge and understand heritage through collaboration
- Promote and advance the vision of *Tapuwae* to conserve, protect, acknowledge and understand Māori heritage; and
- Further develop a modern, innovative and effective organisation.

DELIVERY EMPHASIS AND FOCUS:

- Mātauranga – all New Zealanders can access and contribute to knowledge, information and stories of New Zealand's important heritage places – Knowledge
- Penapena Taonga – New Zealand's important heritage places are conserved to high standards for the future – Conservation
- Hononga – New Zealanders are proud of and value their cultural and national identity – Engagement
- Our organisation is supported and well respected as New Zealand's lead heritage agency
- Our people are expert, specialist, motivated, respectful and innovative
- Our systems are fit-for-purpose and future-focused
- Increased focus on the history of Aotearoa New Zealand by children, youth and diverse communities through better access to heritage educational resources; and
- Heritage resilience to counter the impact of climate change and other environmental issues.

TE WHĀINGA MATUA HOU I WHAKAWHANAKETIA MŌ TE POUHERE TAONGA HERITAGE NEW ZEALAND I 2020-21

I te tau pūtea 2022/21, i whakawhanake te Poari me te Kaunihera Māori o te Pouhere Taonga i tētahi Rautaki hou hei ārahi i ngā mahi mō te tau pūtea e whai ake (2021/22). Ka miramira tēnei whāinga matua hou i te mahi mō te Pouhere Taonga hei rōpū arataki mō ngā take tukunga iho kākano rua, ko tēnei te whāinga:

- ka whakaūngia te whai mārama o ngā tāngata o Aotearoa, o ngā hunga katoa hoki ki ō tātou tātai kōrero kākano rua: Ko te pae tawhiti, whāia kia tata. Ko te pae tata, whakamaua kia tīna.

I te tau 2020–21, i mahia e mātou ngā mahi tūāpapa kia taea ai te whakahaere i te Whāinga Matua hou mai i te 1 Hōngongoi 2021. Kua kitea kētia te whakakaha o te arotahi ki ngā uara taonga tuku iho Māori, i wawatatia i te Whāinga Matua hou kei ngā hua o ngā mahi (tirohia rā, te pūrongo mō te whāinga tōmua 'Ka uru ngā tāngata katoa o Aotearoa ki tētahi tuakiri motuhake, rāhiri i te katoa, ā, e manako ana hoki i ō tātou tātai kōrero, taonga tuku iho hoki', wh.46).

NEW STRATEGY FOR HERITAGE NEW ZEALAND POUHERE TAONGA DEVELOPED IN 2020–21

During the 2020/21 financial year, the Heritage New Zealand Pouhere Taonga Board and the Māori Heritage Council developed a new Strategy to guide the organisation's work in the following (2021/22) financial year. The new Strategy emphasises the role of Heritage New Zealand Pouhere Taonga as New Zealand's leading bicultural heritage organisation with the mission to:

- ensure that our bicultural history is understood by New Zealanders and all peoples: Ko te pae tawhiti, whāia kia tata. Ko te pae tata, whakamaui kia tina.

During the 2020–21 year, we undertook the groundwork needed to implement the new Strategy from 1 July 2021. The increased emphasis on Māori heritage values, envisaged by the new Strategy, is already evident in our overall performance (see, in particular, our report on the priority: 'New Zealanders share a distinct and inclusive identity and value our history and traditions', p.47).

HERITAGE NEW ZEALAND POUHERE TAONGA HUAPUTA TŌMUA 2020-21

WHĀINGA TŌMUA: KA TAEA E NGĀ TĀNGATA KATOĀ O AOTEAROA TE URU, TE WHAI WĀHI HOKI KI NGĀ MAHI AHUREA

Kei roto i ngā whāinga tōmua matua mō Heritage New Zealand Pouhere Taonga kei raro i tēnei rāngai whāinga whānui, ko:

- kia whakatairanga, kia kawē whakamua hoki i te kitenga o *Tapuwae* hei tiaki, hei whakaruruhau, hei whakamana, kia noho mārama hoki ki ngā taonga tuku iho o te iwi Māori.
- kia tiaki, kia whakaruruhau, kia whakamana, kia noho mārama hoki ki ngā taonga tuku iho mā te mahi tahi ki ētahi atu.

Kei roto i tō mātou arotahi mō te tuku i tēnei whāinga tōmua ko:

- te mātauranga (kia āhei ngā tāngata katoa o Aotearoa kia uru, kia takoha hoki ki te mātauranga, ki te mōhiotanga me ngā pūrākau o ngā wāhi tuku iho matua o Aotearoa).
- te hononga (Kia tū tangata te hunga katoa o Aotearoa, kia manako hoki rātou ki tō rātou tuakiri ā-ahurea, ā-whenua hoki).
- e tino arotahi ana mātou ki ngā tātai kōrero o Aotearoa ki tā te tamaiti, tā te taiohi, tā te hunga matahuhua titiro, mā te whakangāwari i te wātea o ngā rauemi taonga tuku.

Ko tētahi kaupapa kei ngā tūtohu katoa ko te piki o tō mātou ū ki te arotahi ki ngā uara taonga tuku iho Māori, ā, ki te kōrero i ngā kōrero o ngā iwi katoa o Aotearoa.

I te tau nei, ka ātete a Aotearoa i ngā wero o te urutā Kowheori-19, me ngā aukatitanga kei ngā whaitua me ngā nekenekēhanga noa o ngā pae mataara. Ka whakaatu mai i ō mātou otinga, kua nui te mahi te Pouhere Taonga ki te āwhina i te whakaoratanga ā-ōhanga, ā-ahurea hoki o Aotearoa i te roanga o te tau. Heoi anō, i pāngia hoki ō mātou tutukinga mahi e te Kowheori-19 mō ētahi o ngā tohu tutukitanga mahi e whakaaturia ai kei raro nei.

TOHU TUTUKITANGA 1: TE PIKI I TE TOKOMAHA O NGĀ MANUHIRI E TAE ANA KI NGĀ WĀHI TUKU IHO E WHAKAHAERETIA AI E HERITAGE NEW ZEALAND POUHERE TAONGA

I kaha te pā mai o Kowheori-19 ki te tokomaha o ngā manuhiri i tae atu ki ngā wāhi o te Pouhere Taonga nā te kati o ngā whaitua ki ngā manuhiri maha i matapaetia. Heoi anō, i tata tonu te otinga mō 2020-2021 (219,199) ki te tokomaha i tae mai i mua i te Kowheori-19, e toru tau i mua atu (228,996). He tokomaha ake rawa ngā manuhiri i tō mātou matapae (tūpatō) o te 150,000 mō te tau 2020-21, me te tokomaha o tērā tau (185,562).

He tohu mīharo tēnei ki te piki o te hononga o ngā tāngata o Aotearoa ki ō rātou ake tātai kōrero, taonga tuku iho hoki, ā, he tūāpapa pai tēnei hei hanga i te whakapāpā kaha anō hoki. Ka whakaata anō hoki te angitu o ngā mahi whakatairanga a te Pouhere Taonga ki te whakapiki i te tokomaha o ngā tāngata o Aotearoa e toro ana ki ō mātou wāhi o ngā wā o ngā herenga haere.

Heoi anō, e ai ki ngā matapae puta noa i ngā rāngai tāpoi, where taonga hoki, ka matapae mātou he maha ngā tau kia hoki anō te tokomaha o ngā manuhiri ki te taumata i eke ai i mua i te Kowheori-19 (296, 163 i te tau 2108-19).

Te pakeke, te ira me te whenua noho (mātāwaka) o ngā manuhiri

I te whakaaro mātou ki te whakamahi i te rangahau Museums Aotearoa ki te whakatakoto i ngā nama tūāpapa mō tētahi KPI hei ine i te pakeke, te ira me te mātāwaka o ngā manuhiri e tae ana ki ō mātou wāhi. Ko te rangahau Museums Aotearoa te paerewa ahumahi o Aotearoa mō te ine i ngā urupare o ngā manuhiri ki ngā wheako where taonga.

Kua tāruaruatia te āhuratanga o tērā tau, ā, i kokotia te wā mō te rangahau Museums Aotearoa 2021, nā te mea i piki ohore ai te taumata Kowheori-19 i te 28 Huitanguru 2021 (ki te Taumata 3 kei Tamakimakaurau, ā, ki Taumata 2 kei te toenga o te whenua). Nā reira, ka iti iho te raraunga i kohia e mātou, me tō mātou pono ki te tika tauanga o ngā otinga i tēnei tau. Ahakoa tērā, kua mārama pū ināiane, kāore e taea, e tika rānei ki te whakatakoto i te inenga whaihua e arotahi ana ki te kanorau o ō mātou manuhiri. Kei ngā raraunga i kohia e mātou he kitenga whai hua, engari:

- nā ngā take tūmataiti e pā ana ki te kohikohinga o ngā mōhiotanga whaiaro pēnei, kāore e taea te whai mārama atu i te kitenga pūrehurehu. (Hei tauira: mō ā mātou kaiuuiui i te tau 2021, kāore i taea te aha atu i te matapae i te pakeke o te tokomaha o ngā manuhiri.)

HERITAGE NEW ZEALAND POUHERE TAONGA KEY PRIORITY OUTPUTS 2020–21

PRIORITY: ALL NEW ZEALANDERS CAN ACCESS AND PARTICIPATE IN CULTURAL EXPERIENCES

The key strategic priorities for Heritage New Zealand Pouhere Taonga under this overarching sector priority include:

- promote and advance the vision of *Tapuwae* to conserve, protect, acknowledge and understand Māori heritage.
- conserve, protect, acknowledge and understand heritage through collaboration.

Our delivery focus under this priority includes:

- mātauranga/Knowledge (all New Zealanders can access and contribute to knowledge, information and stories of New Zealand's most important heritage places).
- hononga/Engagement (New Zealanders are proud of and value their cultural and national identity).
- we have an increased focus on the history of Aotearoa New Zealand by children, youth and diverse communities through better access to heritage educational resources.

A key theme across all indicators is our increased commitment to a greater emphasis on Māori heritage values and telling the kōrero/stories of all the peoples of Aotearoa New Zealand.

During the year, New Zealand continued to confront the challenges of the Covid-19 pandemic with restrictions at the borders and intermittent changes in alert levels. As our results show, Heritage New Zealand Pouhere Taonga contributed strongly to New Zealand's cultural and economic recovery throughout the year. However, once again Covid-19 impacted our performance across some key performance indicators, as indicated below.

INDICATOR 1: INCREASE IN VISITOR NUMBERS AT HERITAGE NEW ZEALAND POUHERE TAONGA STAFFED PROPERTIES

Covid-19 continued to impact visitor numbers to Heritage New Zealand Pouhere Taonga properties because of the closure of the borders to most prospective visitors. Nonetheless, the result for 2020–2021 (219,199) was close to the pre-Covid levels three years ago (228,996). Visitor numbers greatly exceeded our (conservative) estimate of 150,000 for 2020–21, and last year's result (185,562).

This is a remarkable testament to New Zealanders' increased connection with their own history and heritage and provides a strong platform from which to build even greater engagement. It also reflects the success of Heritage New Zealand Pouhere Taonga marketing aimed at increasing the number of New Zealanders visiting our properties while travel restrictions are in place.

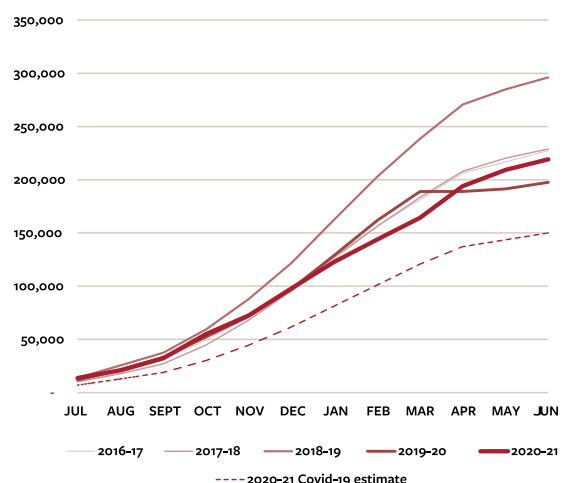
However, consistent with expectations across the tourism and museum sectors, we anticipate it will be many years before visitor numbers return to pre-Covid levels (296,163 in 2018–19).

Age, gender and nationality (ethnicity) of visitors

Using the Museums Aotearoa survey, we had planned to set baseline figures for a KPI measuring the age, gender and ethnicity of visitors to our properties. The Museums Aotearoa survey is the New Zealand industry standard in surveying visitor responses to museum experiences.

Kauwhata 1: Te tapeke o te tokomaha o ngā manuhiri (ngā wāhi whai kaimahi)

Graph 1: Cumulative visitor numbers (staffed properties)



Echoing our experience last year, the 2021 Museums Aotearoa survey period was cut short because Covid-19 alert levels were raised overnight on 28 February 2021 (to Level 3 in Auckland and Level 2 in the rest of the country). This reduced the amount of data we collected, and consequently the level of statistical confidence we can have in this year's results. Even so, it has become apparent that it is not feasible or appropriate to set a numerical performance measure focused on the diversity of our visitors. The data we collected provides useful and indicative impressions but:

- ki te pēnei te patapata o te raraunga, ā, ka iti tonu te rahi o te tīpako, ka kaha pā mai ngā piki me ngā heke horihori (kua puta pea i ngā tūponotanga hāpūpū e pā ana ki te ngā rōpū kāore anō kia kitea te tokomaha). Nā reira ka whakaheke te pono o te raraunga me te pai o te ine i te pāpātanga o ō mātou wāhi ki ngā hapori kanorau.

Heoi anō, ka kitea hoki te ia whānui o ngā raraunga, ā, ka whakaaturia ki raro nei. Hei whakatūpato, kia hāngai ki ngā tikanga rangahau a Museums Aotearoa, ka hāngai noa ēnei otinga ki te hunga i rangahau anake. He tokomaha ngā tāngata i tae mai hei rōpū, hei whānau rānei ki ō mātou wāhi, engari kāore i uru ki ngā otinga o te rangahau.

I ahu mai te raraunga o tēnei tau i ngā uiuitanga (kanohi-ki-te-kanohi), ka hāngai noa ki ngā otinga i puta i te rangahau 2021 o Museums Aotearoa, i kohia i ngā mema whare taonga me ngā whare toi e 64, tae ana ki ngā wāhi o te Pouhere Taonga, ka pēnei:

He āhua ōrite te otinga o te rangahau Museums Aotearoa mō te ia o te pakeke o ngā manuhiri kua tae atu ki ngā wāhi o te Pouhere Taonga ki te otinga whānui o ngā wāhi me ngā whare taonga me ngā whare toi katoa i uru ki te rangahau. Ko te nuinga o ngā manuhiri i uiuitia he tāngata kei waenga i te 55 me te 74 tau te pakeke. Kua rahi ake i te hautoru o ngā manuhiri i uiuitia, i waenga i te 15 me te 54 tau te pakeke.

PAKEKE (TAU)	RANGAHAU HNZPT OTINGA	RANGAHAU MUSEUMS AOTEAROA KATOA OTINGA
Kāore i whakapuakina	1%	–
15-24	4%	10%
25-34	14%	14%
35-44	12%	13%
45-54	11%	12%
55-64	25%	19%
65-74	23%	24%
75+	10%	8%

Kua āhua rite te taurite o ngā ira o ngā manuhiri o te Pouhere Taonga ki ngā otinga mō Museums Aotearoa; ko te nuinga he wāhine.

IRA	RANGAHAU HNZPT OTINGA	RANGAHAU MUSEUMS AOTEAROA KATOA OTINGA
Ira wahine	62%	63%
Ira tāne	31%	37%
Tuakiri ā-ira kē	0%	0%
Kāore i hopukina	7%	–

He rite anō ngā wāwāhi hei mātāwaka ki ngā otinga o Museums Aotearoa (ahakoa kei te raraunga o te Pouhere Taonga he nui ake te wāhanga kua whakarangihia hei 'iwi kē'):

MĀTĀWAKA	RANGAHAU HNZPT OTINGA	RANGAHAU MUSEUMS AOTEAROA KATOA OTINGA
Pākehā/New Zealand European	75%	80%
Māori	9%	11%
Moana-nui-a-Kiwa	1%	2%
Āhiana	3%	5%
Mātāwaka kē	12%	2%

TOHU TUTUKITANGA 2: TE TOKOMAHA O NGĀ KAIURUPARE O TE RANGAHAU A MUSEUMS AOTEAROA E KĪ ANA KUA EKE TE PAI O TŌ RĀTOU HAERE KI NGĀ WĀHI E WHAKAHAERETIA E HERITAGE NEW ZEALAND POUHERE TAONGA KI TE 'NGATA' (SATISFIED) PAI AKE RĀNEI

Kua whakatakoto mātou i te takenga raraunga mō tēnei tohu kia 97% o ngā kaiurupare, e kī ana ko te pai o te haere ki ngā wāhi e whakahaeretia ana e te Pouhere Taonga he 'ngata', pai ake rānei. He inenga tirohanga whānui tēnei KPI mō te ngāta, ā, kāore i te rite ki te raraunga patapata kua kōrerohia ki runga nei, kei te pono mātou ka mārāma te kitenga o te ia o tēnei raraunga i te rerenga o te wā.

Ko te takenga i kōwhiria e mātou (97%) ko te toharite o te ngata o ngā manuhiri i ngā whare taonga katoa i whai wāhi ki te rangahau a Museums Aotearoa. Ka noho tonu ki te papawaenga ō mātou otinga i kitea i ngā tau ki mua, i te wā e tūwhera tonu ana ngā whaitua o Aotearoa ki ngā tāngata ka haere mai i tāwāhi (96%) me te otinga i eke ai i tēnei tau i raro i ngā herenga haere Kowheori-19: arā, te 98.6%.

TOHU TUTUKITANGA 3: KA PĀTUITUI A HERITAGE NEW ZEALAND POUHERE TAONGA KI ĒTAHI ATU MŌ NGĀ KAUPAPA HONOHONO KI NGĀ TAONGA TUKU IHO

Kei pūmau tonu te arotahi o te Pouhere Taonga ki ngā pātuitanga ki rōpū kē i ngā kaupapa honohono ki ngā taonga tuku iho. Ahakoa te putaputa mai o ngā rāhui o Kowheori-19, kua maha ake rawa te ekenga i te matapae o te KPI (71 ngā pātuitanga, ki te 50 noa iho i matapaetia). Ko ētahi otinga hei tīpako:

- te mahi i te taha o ētahi atu mō ngā wiki taonga tuku iho i Ōtautahi, i Whanganui, i Te Whanganui-a-Tara, i Tāmaki Makaurau me ētahi atu wāhi
- te mahi pātui me te hapu o Whangaroa Papa ki te tuku i ngā tauwhāinga taonga pērā ki te whakamahere me te tuhi i ngā wāhi tū o ngā pā, me tētahi whakaaturanga haki ki te whakanui i te 180 tau mai i te whakapuaki o He Whakaputanga – Declaration of Independence
- te mahi pātui me Ngāti Kuta me Patukeha ki te rauhi i te whakaaturanga *The Story of Mangahāwea* (tētahi wāhi tino tawhito o ngā ekenga tuatahi mai i ngā moutere o te Moana-nui-a-Kiwa) mō te whare taonga o Waitangi, ā, kātahi mō te whare taonga o Russell

- the sensitivities in collecting personal information of this kind mean that no more than general impressions can be formed. (Our 2021 surveyors, for example, were compelled to estimate the age of many visitors.)
- data at this level of granularity with a small sample size is easily susceptible to artificial highs and lows (created, for example, by isolated ad hoc events appealing to under-represented groups), calling into question its validity as a genuine measure of properties' reach into diverse communities.

The overall data impressions are nonetheless instructive at a general level, and we report on them below. We caution that, in keeping with the Museums Aotearoa survey practice, these figures represent only those who were surveyed. Many people visited our properties with groups and families who are not included in the survey results.

Our data this year, based on 348 surveys (undertaken face-to-face), is generally in line with the overall survey results reported by the 2021 Museums Aotearoa survey data collected from 64 member museums and galleries, including Heritage New Zealand Pouhere Taonga properties, as follows:

The Museums Aotearoa survey result for the age profile of visitors to Heritage New Zealand Pouhere Taonga properties is very similar to the overall result for all properties, museums and galleries participating in the survey. Most visitors surveyed were aged between 55 and 74. Well over one-third of those surveyed were aged between 15 and 54.

AGE (YEARS)	HNZPT SURVEY RESULT	OVERALL MUSEUMS AOTEAROA SURVEY RESULT
Not stated	1%	–
15-24	4%	10%
25-34	14%	14%
35-44	12%	13%
45-54	11%	12%
55-64	25%	19%
65-74	23%	24%
75+	10%	8%

The gender balance of Heritage New Zealand Pouhere Taonga visitors is also similar to the Museums Aotearoa results overall; most are female.

GENDER	HNZPT SURVEY RESULT	OVERALL MUSEUMS AOTEAROA SURVEY RESULT
Female	62%	63%
Male	31%	37%
Other gender identity	0%	0%
Not recorded	7%	–

The ethnicity breakdown is again similar to the Museums Aotearoa results (though in the Heritage New Zealand Pouhere Taonga data a high proportion has been categorised as 'other'):

ETHNICITY	HNZPT SURVEY RESULT	OVERALL MUSEUMS AOTEAROA SURVEY RESULT
Pākehā/New Zealand European	75%	80%
Māori	9%	11%
Pacific Islands	1%	2%
Asian	3%	5%
Other	12%	2%

INDICATOR 2: MUSEUMS AOTEAROA SURVEY RESPONDENTS WHO RATE THE QUALITY OF THEIR VISIT TO HERITAGE NEW ZEALAND POUHERE TAONGA STAFFED PROPERTIES AS 'SATISFIED' OR HIGHER

We have set the baseline for this indicator at 97% of survey respondents who rate the quality of their visit to Heritage New Zealand Pouhere Taonga staffed properties as satisfied or higher. This KPI is a high-level measure of satisfaction and, unlike the more granular data we reported on above, we are confident we can track trends over time.

The baseline figure we have set (97%) is the average level of visitor satisfaction across all the museums who participated in the Museums Aotearoa survey. It also falls roughly mid-way between the results we achieved in previous years when the New Zealand borders were fully open to international travellers (96%) and the result achieved this year during Covid-19 travel restrictions: 98.6%.

INDICATOR 3: HERITAGE NEW ZEALAND POUHERE TAONGA PARTNERS WITH OTHERS ON HERITAGE ENGAGEMENT INITIATIVES

Heritage New Zealand Pouhere Taonga remains strongly focused on partnering with others on heritage engagement initiatives. Despite intermittent Covid 19 lockdowns, we significantly exceeded the KPI estimate (71 partnerships against an estimate of 50). Highlights included:

- working with others on heritage weeks in Christchurch, Whanganui, Wellington, Auckland and elsewhere
- partnering with Whangaroa Papa Hapū to deliver heritage events such as pā site recording and mapping, and a New Zealand flag display to recognise the 180th anniversary of He Whakaputanga – Declaration of Independence
- partnering with Ngāti Kuta and Patukeha to curate the exhibition *The Story of Mangahāwea* (an extremely early site of first arrivals from Polynesia) for Waitangi and now Russell Museum
- partnering with the New Zealand Archaeological Association to develop the *Aotearoa Unearthed* podcast series about New Zealand archaeology, including Māori archaeology topics

- te pātuitanga ki te New Zealand Archaeological Association ki te whakawhanake i te kohinga pāhorangi *Aotearoa Unearthed* e pā ana ki te mātāi whaipara o Aotearoa, tae atu ki ngā kaupapa mātāi whaipara Māori
- te rauhi tahi me Te Kunenga Ki Pūrehuroa Massey University i te whakaaturanga *Secret Lives of Stencils*, he whakaaturanga o ngā tāhua pēre wūru i whakaaturia ki ō mātou wāhi e rua: Totara Estate, he pāmū tuku iho kei Otago ki te raki, kātahi ki Highwic, kei Tāmākimakaurau (ā, ka whakaaturia hoki ki tētahi o ō mātou wāhi kei Te Tai Tokerau: arā, ko Te Waimate Mission).

TOHU TUTUKITANGA 4: KA WHAKAHAERE, KA TAUTOKO RĀNEI A HERITAGE NEW ZEALAND POUHERE TAONGA PARTNERS I NGĀ TAUWHĀINGA E WHAKAKAHA ANA I TE HONOHONO ATU KI NGĀ TAONGA TUKU IHO

Nā te kaha o tō mātou aro atu ki te hononga ki ngā hapori, i piki ake ai te maha o ngā tauwhāinga, i tō mātou i matapae ai: ka eke ki te 316 ngā tauwhāinga (ka 86 anō i tō mātou matapae o 230). Ētahi o ngā mahi whakahira o ngā tauwhāinga Māori i whakarite ai mātou ko:

- te whakanui ā-tau 161 o te hainatanga o Te Tiriti of Waitangi i te Māngungu Mission, te wāhi i tū ai te hainatanga rahi rawa atu o Te Tiriti, i te 12 o Huitanguru
- te whakaurunga kore utu ki ngā wāhi 15 o te Pouhere Taonga puta noa i te motu i te Rā o Waitangi (ka tuku ai ngā tārua o Te Tiriti, ā, ka matapakihia hoki ngā hononga o aua wāhi ki Te Tiriti)
- te āwhina i te whakaaturanga mō te haukeri mātāi whaipara kei Mangahāwea, Waitangi he pātuitanga me Te Arakite Trust
- te āwhina, me te mahi pātui me Te Maiki Trust i te tauwhāinga o Heke Half Marathon i Te Tai Tokerau (he oma/hīkoi i te rohe ahurea o ngā wāhi o Hone Heke).

Ahako te mea i heke te maha o ngā haerenga ōkawa ki ngā kura nā ngā aukati me ngā tūraru o Kowheori-19, i tutuki i te maha ake o ngā haerenga i te maha i matapaetia (68 ehara ko te 58 noa).

I whakahāngai enei haerenga ki tētahi raupapa tauwhāinga motuhake mō ngā tamariki, ko ētahi, ko:

- he kaupapa hararei kura kei Highwic, Tāmaki Makaurau (te tunu i ngā umu waro, te hanga i ngā ngare me ngā tāre-mātiti, me tētahi ara whai i te Rāpeti Aranga)
- te hanga i te kōata-ōpure mō ngā tamariki i Old St Paul's, i Te Whanganui-a-Tara
- te whakataetae karakara mō ngā tamariki kura o Ōkato, i whakawhanaketia ki te taha o Taranaki Iwi
- te kaupapa hararei kura i kiā ai ko te 'Be an Archaeologist for a Day' i Te Whare Waiutuutu Kate Sheppard House, i Ōtautahi.

Ko te mea pai, inā noa atu ngā tauwhāinga taonga tuku iho Māori me ngā tauwhāinga kura i ngā tauwhāinga i matapaetia. Heoi anō, mā te hautau nui ake, ka rahi ake te tapeke o ngā tauwhāinga katoa i ō tērā i matapaetia ai. Nā reira, ka heke tata te hautau o ngā tauwhāinga mō ngā taonga tuku iho Māori me ngā kura, i ō te ōrau o ngā tauwhāinga katoa i matapaetia. Me te kore aua tauwhāinga i whakakorea e te Kowheori-19, ka tutuki pea te ōrau o ngā tauwhāinga kura ki te tapeke i matapaetia (25%).

TOHU TUTUKITANGA 5: TE PIKI I TE HONONGA KI NGĀ IHIRANGI TĀNGA PEPA, MATIHIKO HOKI A HERITAGE NEW ZEALAND POUHERE TAONGA

Ka whakaputa a te Pouhere Taonga: tētahi moheni hauwhā tau *Heritage New Zealand*; te mātārere *Heritage Quarterly*; he mātārere ā-ipurangi ia marama *Heritage This Month*; me tētahi karapu mema ipurangi (i tīmata i tērā tau); he kōrero arapāho; me ngā tukunga pāpāho. Ka whakahaere hoki mātou i tētahi paetukutuku, ā, ka kaha hoki te uru ki ngā pae pāhopori.

Ko tā mātou moheni, ko *Heritage New Zealand* tētahi ka kaha te tūhonohono mai e whakaora ana i ngā kōrero mō ngā wāhi tuku iho. Kei ngā putanga o 2020-21, e whakapuakina ai ngā wāhi me ngā kōrero whānui pērā ki ngā wāhi toi Māori kōhatu o Ōpihi, Te Wharenuhi o Anehanu, te *SS Ventnor Memorial*, me ngā whare toi-hou kei Te Whanga-nui-a-Tara me Ōtautahi (ko te Christchurch Town Hall tētahi). I tēnei tau i whakauru ai mātou i te 'rich content' (arā, he hononga ki ētahi ataata) ki tā mātou moheni ki te tautoko i ētahi o ngā kōrero, pērā i te kōrero e pā ana ki te whakanui i a Matariki ki Te Parapara kei ngā māra o Hamilton.

Ka haere tonu te ia kia piki te hononga ā-matihiko. I eke mātou ki te 20.3% te piki o ngā apataki kei Facebook, ā, ka 13.4% te piki i ngā tirohanga whārangi tukutuku. Ko te tapeke o ngā kaupānui moheni matihiko me te tānga pepa ka pērā tonu, otirā ka hāngai ki ngā ia whānui o te hunga kaupānui ka tītaha ki te matihiko. Kua heke te hunga pānui mō te tānga pepa, engari e rima noa iho kia eke atu mātou ki tō mātou takenga i matapaetia mō ngā pānuitanga ā-matihiko, arā, ko te 11,300.

Ko tētahi o ngā mea hirahira o ā mātou kaupapa hononga ā-matihiko, ko te whakahounga nui i te Huitanguru 2021 o te paetukutuku Tohu Whenua. Ko te Tohu Whenua, he kaupapa mō ngā manuhiri kia hono ai ngā tāngata o Aotearoa ki ō mātou nei taonga tuku iho motuhake, ā, ka whakatairanga i ngā wāhi tuku iho matua, wāhi ahurea hirahira hoki. I whai wāhi mātou o te Pouhere Taonga ki te kaupapa i te pātuitanga ki te Manatū Taonga Ministry for Culture and Heritage me te Department of Conservation Te Papa Atawhai. I tautokona te kaupapa e te Ministry of Business, Innovation and Employment Hikina Whakatutuki, me, (i ngā wā tata nei), Te Puni Kōkiri. Ki te titiro ki te paetukutuku kua whakahoungia, tirohia <https://tohuwhenua.nz/>

- curating with Massey University the *Secret Lives of Stencils* exhibition, a wool bale stencil exhibition shown at two of our properties: Totara Estate, an historic North Otago farm, and then at Highwic, Auckland (and destined to be shown at one of our Northland properties: Te Waimate Mission).

INDICATOR 4: HERITAGE NEW ZEALAND POUHERE TAONGA HOLDS OR CONTRIBUTES TO EVENTS TO ENHANCE ENGAGEMENT WITH HERITAGE

Our strong emphasis on hapori/community engagement translated into a rich programme of events that was larger than anticipated: we held 316 events (86 more than our estimate of 230). Highlights of the many Māori heritage events that we held included:

- the 161st annual commemoration of the signing of Te Tiriti of Waitangi at Māngungu Mission, the site of the largest single signing of Te Tiriti, on 12 February
- providing free entry to 15 Heritage New Zealand Pouhere Taonga properties across the country on Waitangi Day (providing copies of Te Tiriti and discussing how these properties relate to it)
- contributing to the Mangahāwea archaeology excavation exhibition at Waitangi in partnership with Te Arakite Trust
- contributing, in partnership with Te Maiki Trust, to the Heke Half Marathon event in Northland (a walk/run through a cultural landscape of associated Hone Heke sites).

While the number of formal school visits reduced due to Covid-related cancellations and concerns, we still achieved more school visits than had been anticipated (68 rather than 58). These visits were again complemented by a rich and separate programme of events for children, including:

- school holiday programmes at Highwic, Auckland (coal range baking, pompom and peg-doll making, and an Easter Bunny trail)
- stained glass-making for tamariki at Old St Paul's, Wellington
- the Ōkato school colouring competition, developed in partnership with Taranaki iwi
- a 'Be an Archaeologist for a Day' school holiday programme at Te Whare Waiutuutu Kate Sheppard House, Christchurch.

Pleasingly, we exceeded both the estimates of the number of Māori heritage and school education events. However, the total number of all events exceeded the estimate of total events by an even greater proportion. This means that,

expressed as a percentage of the total events, the Māori heritage and school education events fell just short of the percentage estimates. Were it not for Covid-19 related cancellations, the percentage of school education events would have achieved the percentage estimate (25%).

INDICATOR 5: INCREASE IN ENGAGEMENT IN HERITAGE NEW ZEALAND POUHERE TAONGA DIGITAL AND HARD COPY CONTENT

Heritage New Zealand Pouhere Taonga publishes: a quarterly magazine *Heritage New Zealand*; a newsletter *Heritage Quarterly*; a monthly e-newsletter *Heritage This Month*; an online members club (introduced last year); media features; and press releases. We also maintain a website and are active on social media platforms.

Our magazine *Heritage New Zealand* is a membership favourite that brings to life the stories of heritage places. Editions published in 2020-21 featured places and stories as diverse as the Ōpihi Māori rock art sites, Te Wharenui o Anehana, the SS *Ventnor* Memorial, and Modernist buildings in Wellington and Christchurch (including the Christchurch Town Hall). During the year we introduced rich content (links to videos) to our magazine to enhance some of our stories, such as our piece on celebrating Matariki at Te Parapara, Hamilton Gardens.

The trend towards increased digital engagement continued. We achieved a 20.3% increase in the number of Facebook followers, and a 13.4% increase in webpage views. Combined digital and hard copy magazine readership numbers were sustained, but in keeping with general readership trends the balance is tipping towards digital. Hard copy readership declined, while digital readership came just five short of our newly established baseline estimate of 11,300.

A highlight of our digital engagement initiatives was the major refresh in February 2021 of the Tohu Whenua website. Tohu Whenua is a visitor programme that connects New Zealanders with our unique heritage and promotes significant historical and cultural sites. Heritage New Zealand Pouhere Taonga participates in the programme in partnership with Manatū Taonga Ministry for Culture and Heritage and the Department of Conservation Te Papa Atawhai. The programme is supported by the Ministry of Business, Innovation and Employment Hikina Whakatutuki and (more recently) Te Puni Kōkiri. To view the refreshed website, see <https://tohuwhenua.nz/>

KO NGĀ INENGA	2017–18 TŪTURU	2018–19 TŪTURU	2019–20 TŪTURU	2020–2021 MATAPAE (WHAKATAU TATA)	2020–21 TŪTURU	NUI AKE/ TUTUKI/ KĀORE I TUTUKI
1. KIA PIKI TE TOKOMAHA O NGĀ MANUHIRI I NGĀ WĀHI E WHAKAHAERETIA ANA E NGĀ KAIMAHI O HNZPT						
Te tatau o ngā manuhiri ²	228,996	296,163	185,562	150,000	219,199	Nui ake
% Pakeke	Kāore i te hāngai	Kāore i te hāngai	Kāore e taea te tautuhi takenga	Kia tautuhia te takenga ā te 2020–21	Kua mukua te KPI ³	Kāore i eke ⁴
% Ira						
% Mātāwaka						
2. E RANGAHAUA ANA E MUSEUMS AOTEAROA NGĀ MANUHIRI KUA TAE KI NGĀ WĀHI WHAKAHAERETIA AI E NGĀ KAIMAHI O HNZPT, KUA WHAKAPUAKINA KUA 'NGATA', NEKE ATU RĀNEI						
% Manuhiri kua ngata	96%	96%	Kāore e taea te tautuhi takenga	Kia tautuhia te takenga a te 2020–21	97% (te Takenga)	Kua eke
3. KA MAHI TAHI A HNZPT RĀTOU KO RŌPŪ KĒ I NGĀ KAUPAPA HONOHONO KI NGĀ TAONGA TUKU IHO						
Te tatau o ngā pātuitanga	54	63	37	50	71	Nui ake
4. KA WHAKAHAERE, KA ĀWHINA RĀNEI A HNZPT I NGĀ TAUWHĀINGA E WHAKAKAHA ANA I TE HONONGA ATU KI NGĀ TAONGA TUKU IHO						
Tapeke tauwhāinga	191	181	234	230	316	Nui ake
% Tauwhāinga taonga tuku iho Māori	Kāore i te hāngai	9%	11.5% (27 ngā tauwhāinga)	12% (28 ngā tauwhāinga)	10% (32 ngā tauwhāinga)	Kāore i eke ⁵
% tauwhāinga mātauranga kura	Kāore i te hāngai	Kāore i te hāngai	23% (54 ngā tauwhāinga)	25% (58 ngā tauwhāinga)	21.5% (68 ngā tauwhāinga)	Kāore i eke ⁶
5. KIA PIKI TE HONOHONO KI NGĀ IHIRANGI Ā-PEPA, Ā-MATIHICO HOKI A HNZPT						
% piki o ngā kaiwhakamahi ā-matihiko	Kāore i te hāngai	6,264	Ngā apataki kei Facebook (@HeritageNewZealand anake): 8,523	8,500 (te Takenga)	10,020 (kua piki 20.3%)	Nui ake
	84,855	86,996	Tirohanga whārangi pae tukutuku: 76,198 (kua heke 12.4%) ⁷	75,000 (te Takenga)	85,048 (13.4%)	Nui ake
Te horapa o te moheni ā-tau kua arotakengia	11,461	11,512	He tau kore-pūrongo tēnei ⁸	Ā-matihiko: 1,500 Ā-pepa: 11,300	1,495 9,906	Kāore i eke Kāore i eke

2 Ka whakahaere, ka tiaki hoki a HNZPT i ngā wāhi 45, ā, kua tuwhera 40 o aua wāhi ki te marea. O ēnei, e 21 ka whakahaeretia e ngā kaimahi hei ūnga ingoa-nui mō te manuhiri.

3 Ka pūrongotia ngā raraunga hāngai kei wh. 28.

4 Kua mukua tēnei KPI nā ngā take e kitea kei wh. 26.

5 I whakahaeretia e te Pouhere Taonga e whā anō ngā tauwhāinga taonga tuku iho Māori i tō mātou i matapae ai. Heoi anō he nui ake te tapeke o ngā tauwhāinga i te matapae, nā reira kāore mātou i whakatutuki i te 12% o ngā tauwhāinga katoa i matapaetia mō ngā tauwhāinga taonga tuku iho Māori.

6 I whakahaeretia e te Pouhere Taonga e 10 anō ngā tauwhāinga kura i ngā tauwhāinga i matapaetia. Heoi anō ka nui ake te tapeke o ngā tauwhāinga i te matapae, nā reira, kāore i tutuki te matapae kia 25% o ngā tauwhāinga katoa he tauwhāinga kura. Ki te kore ngā whakakorenga o ngā tauwhāinga kura nā te Kowheori-19, ko te tikanga ka tutuki ai tēnei inenga KPI.

7 Ka heke ngā tirohanga whārangi tukutuku i te wā o te rāhui Kowheori-19.

8 Kāore he nama mō te tau 2019–20, nā te mea i neke te Magazine Publishers Association (MPA) mō ngā moheni tānga pepa kia tū te rangahau ia rua tau. Mai i taua wā kua neke anō te MPA ki tētahi hōtaka pūrongo hou mō ngā tānga pepa; he hurihanga toru tau te arotake a te MPA ināianei.

MEASURES	2017–18 ACTUAL	2018–19 ACTUAL	2019–20 ACTUAL	2020–21 ESTIMATES	2020–21 ACTUAL	EXCEEDED/ ACHIEVED/ NOT ACHIEVED
1. INCREASE IN VISITOR NUMBERS AT HNZPT STAFFED PROPERTIES						
Number of visitors ²	228,996	296,163	185,562	150,000	219,199	Exceeded
% Age	N/A	N/A	Baseline unable to be set	Baseline to be set in 2020–21	KPI deleted ³	Not achieved ⁴
% Gender						
% Nationality						
2. MUSEUMS AOTEAROA SURVEY RESPONDENTS WHO RATE THE QUALITY OF THEIR VISIT TO HNZPT STAFFED PROPERTIES AS 'SATISFIED' OR HIGHER						
% satisfied visitors	96%	96%	Baseline unable to be set	Baseline to be set in 2020–21	97% (Baseline)	Achieved
3. HNZPT PARTNERS WITH OTHERS ON HERITAGE ENGAGEMENT INITIATIVES						
Number of partnerships	54	63	37	50	71	Exceeded
4. HNZPT HOLDS OR CONTRIBUTES TO EVENTS TO ENHANCE ENGAGEMENT WITH HERITAGE						
Total events	191	181	234	230	316	Exceeded
% Māori heritage events	N/A	9%	11.5% (27 events)	12% (28 events)	10% (32 events)	Not achieved ⁵
% school education events	N/A	N/A	23% (54 events)	25% (58 events)	21.5% (68 events)	Not achieved ⁶
5. INCREASE IN ENGAGEMENT IN HNZPT DIGITAL AND HARD COPY CONTENT						
% increase in digital users	N/A	6,264	Facebook followers (@HeritageNewZealand only): 8,523	8,500 (Baseline)	10,020 (20.3% increase)	Exceeded
	84,855	86,996	Webpage views: 76,198 (12.4% decrease) ⁷	75,000 (Baseline)	85,048 (13.4%)	Exceeded
Annual audited magazine circulation	11,461	11,512	Non-reporting year ⁸	Digital: 1,500 Hardcopy: 11,300	1,495 9,906	Not achieved Not achieved

² HNZPT maintains and conserves 45 properties and opens 40 of them to the public. Of these, 21 operate as staffed visitor attractions.

³ Relevant data is reported on p. 29.

⁴ This KPI has been deleted for the reasons set out on p. 27.

⁵ Heritage New Zealand Pouhere Taonga held four more Māori heritage events than estimated. However, the total number of events held greatly exceeded the estimate, meaning we did not meet the estimate of 12% of total events being Māori heritage events.

⁶ Heritage New Zealand Pouhere Taonga held 10 more school/education events than estimated. However, the total number of events held greatly exceeded the estimate, meaning we did not meet the estimate of 25% of total events being school/education events. This KPI measure would have been achieved had it not been for Covid-related cancellations of some school/education events.

⁷ Webpage views dropped during the nationwide Covid-19 lockdown.

⁸ No figure was available for 2019–20 because the Magazine Publishers Association (MPA) moved to a biennial survey of hard copy magazines. The MPA has since moved to a new reporting schedule for hard copy publication; MPA auditing now occurs on a three-year cycle.

WHĀINGA TŌMUA: E TAUTOKONA ANA TE RĀNGAI AHUREA, Ā, KA TOITŪ TE TIPU

Tae ana ngā whāinga tōmua matua o te Pouhere Taonga kei raro i tēnei rāngai whāinga whānui ki:

- kia whakatairanga, kia kawē whakamua hoki i te kitenga o *Tapuwae* ki te tiaki, ki te whakaruruhau, ki te whakamana, kia noho mārama hoki ki ngā taonga tuku iho o te iwi Māori.
- kia penapena, kia whakaruruhau, kia whakamana, kia noho mārama hoki ki ngā taonga tuku iho mā te mahi tahi me ētahi atu.

Kei raro nei tā mātou pūrongo mō tō mātou whaihua ki te tautoko, ki te whakatipu i te rāngai ahurea, mā te tiaki i tō mātou rārangī wāhi tuku iho, te whakatutuki i ō mātou haepapa ā-ture mō ngā wāhi tuku iho, me te whakatutuki i ngā haepapa i te wā e tika ana ā-ture.

Tae ana tō mātou arotahi tuku i tēnei whāinga tōmua ki:

- te Penapena Taonga (Kia penapenatia ngā wāhi tuku iho matua o Aotearoa kia tiketike tonu te pai o te penapena, mō ngā rā e tū mai nei).
- te Hononga (Kia tū tangata te hunga katoa o Aotearoa, kia manako hoki rātou ki tō rātou tuakiri ā-ahurea, ā-whenua hoki).
- e whakaungia ana te tū pakari o ngā taonga tuku iho hei kaupare i te pānga o te hurihanga o te āhuarangi.

TOHU TUTUKITANGA 6: KA TIAKINA NGĀ WĀHI TAONGA TUKU IHO O HERITAGE NEW ZEALAND POUHERE TAONGA

E tiaki ana a te Pouhere Taonga i tētahi o ngā huinga wāhi tuku iho hirahira o Aotearoa. E poho korerū ana mātou ki te whakaū i ēnei wāhi, ina taea ai, hei tauira o te tikanga ngaio mō te penapena taonga tuku iho.

Ka tiroiro mātou ki ō mātou wāhi i te pūnaha whakahaere rawa, e matapae ana i te wā-ora o ia wāhanga, ā, ka tātai i te tūponotanga me whakatika, me whakahou rānei tētahi wāhanga. Kei roto i te pūnaha e rima ngā rōpū mō te wā-ora, mai i te 'Tino Pai/Very Good' (ko te 100% ki te 55% o te oranga-pai e toe ana) ki te 'Tino Ngoikore/Very Poor' (11% ki te 0% o te oranga-pai e toe ana). Ka whakaarotau mātou i te mahi ki ngā wāhanga kua noho ki te 'Ngoikore' ki te 'Tino Ngoikore' rānei, nā te mea ko ēnei ngā wāhanga kua tae ki te 20% whakamutunga o te oranga-pai kei te toe.

I tēnei tau i piki ai tō mātou ekenga whānui ki tōna 97% o ngā wāhanga rawa ka tae atu ki te oranga-pai waenga, neke atu rānei (mai i te 96% i ngā tau kua hipa nei). Kei te kauwhata o raro nei te oranga o ō mātou wāhanga rawa wāhi o nāianei.

He mea hirahira i te tau 2020-21 ko te otinga o te whakawhanake anō o Te Whare Waiutuutu Kate Sheppard House kua whiwhi inātata nei, te tūwheratanga o Old St Pauls i whakakahangia ai, me te hoko mai me te tīmatanga o ngā mahi tūhura i te Hokitika Government Building (e kiā hoki ko Seddon House).

Te Whare Waiutuutu Kate Sheppard House, Ōtautahi

Mai i te wā i hokona ai tēnei wāhi mō te Karauna i te tau 2019, inarā i 2020-21 tonu, kua whakatūria anō hei wāhi ūnga ingoa-nui mō te manuhiri, hei wāhi huihuinga hoki. Ināianei

ka kawē i te kōrero mō Kate Sheppard, te rangatohe manapōti wahine, te petihana manapōti wahine me ōna taonga tuku iho. Kua whakahuri mātou i te wāhanga o muri o te whare hei wāhi pīngohengohe, whakamahinga-maha mō ngā tauwhāinga tūmatanui, te whakaako me ngā hui tūmataiti.

I te 15 o Hakihea 2020, i whakatuwhera te Pirimia te Rt Hon Jacinda Ardern i te whare, ā, mai i taua wā, kua whakamanea te tokomaha pūmau o ngā manuhiri ngata rawa. I te Pipiri 2021, i whakanuia ngā mahi mō te wāhi nei i ngā tohu o Canterbury Heritage Awards ki te tohu Outstanding Contribution to Heritage Award me te tohu matua, arā, ko te Supreme Award hoki.

Nā Ngāi Tūāhuriri i koha mai te ingoa ko Te Whare Waiutuutu, hei whakamahara i te ingoa tuturu mō te awa o Okeover e rere ana ki te taha o te whare nei. Kei te mihi mātou ki a Ngāi Tūāhuriri, nā rātou i tautoko tō mātou whakamahi i tēnei ingoa me te whakawhānui hoki i ō mātou mārama ki te taha ahurea o te whenua e tū ana tēnei whare.

Old St Paul's, Te Whanga-nui-a-Tara

I whakanuia hoki i ngā tohu mō 2020-21 te whakakaha me te whakahounga o Old St Paul's kei Te Whanga-nui-a-Tara. I te tau pūtea o mua i oti ai te kaupapa tōna 15 marama te roa, ēngari nā te urutā Kowheori-19, i tōmuri te whakaaratanga anō, tae atu ki te 28 o Hōngongoi 2020. Nā te Minita Tuarua mō Manatū Taonga, nā Hōnore Grant Robertson te whare i whakaara anō. I te marama o Haratua 2021, i whakanuia ki te Tohu Kōura, me te National Category whānui: Heritage & Restoration Award i ngā Commercial Project Awards (nō te Registered Master Builders Association). Ko te mea mīharo, he iti noa ngā hurihanga e kitea ana, ahakoa te rahi o te piki o te taumata mō te kaha-rū (mai i te 34%, neke atu rānei, ki tōna 90% ki te 100% o te New Building Standard).

PRIORITY: THE CULTURAL SECTOR IS SUPPORTED AND GROWING SUSTAINABLY

The key strategic priorities for Heritage New Zealand Pouhere Taonga under this overarching sector priority include:

- promote and advance the vision of *Tapuwae* to conserve, protect, acknowledge and understand Māori heritage.
- conserve, protect, acknowledge and understand heritage through collaboration.

We report below on how effective we have been in supporting and growing the cultural sector by caring for our heritage property portfolio, fulfilling our statutory responsibilities for heritage places, and meeting regulatory timeframes.

Our delivery focus under this priority includes:

- penapena Taonga/Conservation (New Zealand's most important heritage places are conserved to high standards for the future).
- hononga/Engagement (New Zealanders are proud of and value their cultural and national identity).
- heritage resilience is emphasised to counter the impact of climate change.

INDICATOR 6: HERITAGE NEW ZEALAND POUHERE TAONGA'S HERITAGE PROPERTIES ARE CARED FOR

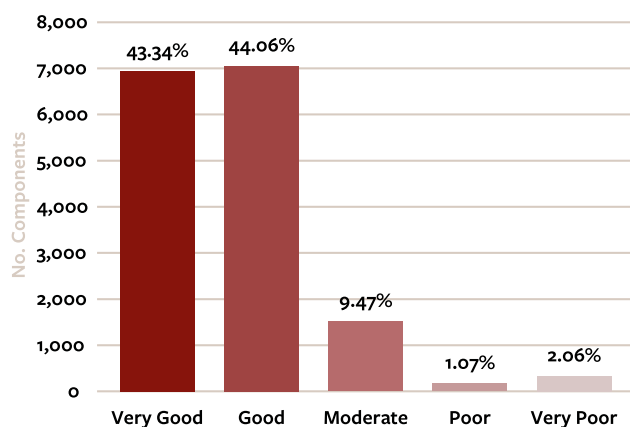
Heritage New Zealand Pouhere Taonga cares for one of New Zealand's most important portfolios of heritage properties. We are proud to maintain these properties, wherever possible, as exemplars of heritage conservation practice.

We assess our properties' condition in an asset management system that estimates a life-span for each component and calculates when each one is likely to need repair or replacing. The system has five life-span categories ranging from 'Very Good' (an estimated 100% to 55% of useful life remaining) to 'Very Poor' (11% to 0% of useful life remaining). We prioritise work on components graded as 'Poor' or 'Very Poor', as these components are within the last 20% of their estimated useful life.

This year our overall rating increased to around 97% of asset components reaching moderate condition grade or above (from 96% in previous years). The graph below shows the current condition of our properties' components:

Kauwhata 2: Te oranga-pai o ngā wāhanga rawa wāhi

Graph 2: Total property asset component condition



Highlights in 2020-21 were the conclusion of the redevelopment of the newly acquired Te Whare Waiutuutu Kate Sheppard House, the formal opening of the strengthened Old St Paul's and the purchase and preliminary investigative work on the Hokitika Government Building (also known as Seddon House).

Te Whare Waiutuutu Kate Sheppard House, Christchurch

Since purchasing the property for the Crown in 2019, and especially in 2020-21, Heritage New Zealand Pouhere Taonga has repurposed it as a visitor attraction and venue. It now tells the story of Kate Sheppard, the suffrage movement, the suffrage petition and their ongoing legacy. We have converted the rear of the house into a flexible, multi-use space for public events, teaching and private functions.

On 15 December 2020, Prime Minister Rt. Hon. Jacinda Ardern, opened the house and it has since attracted a steady stream of highly satisfied visitors. In June 2021, the work on the property was recognised by two Canterbury Heritage Awards: the Outstanding Contribution to Heritage Award and the overall Supreme Award.

Ngāi Tūāhuriri suggested the name Te Whare Waiutuutu, referencing the traditional name for Okeover Stream that flows past the property. We are grateful to Ngāi Tūāhuriri for supporting the use of this name and broadening our understanding of the cultural landscape within which the house is located.

Old St Paul's, Wellington

Also honoured with awards in 2020-21 was the strengthening and upgrading of Old St Paul's, Wellington. This 15-month project was completed in the previous financial year, but the Covid-19 outbreak delayed its reopening until 28 July 2020 by Associate Minister for Arts, Culture and Heritage, Hon Grant

Hokitika Government Building⁹

Kua tīmata hoki ngā mahi tīmatanga mō tō mātou tino kaupapa rawa: ko te whakakaha me te whakahou i te Hokitika Government Building.

I te Mahuru 2020, i tino harikoa mātou, i te taenga mai o te whakatūturu ā ngā Minita ki te tuku i te \$22 miriona mai i te pūtea Covid-19 Response and Recovery Fund, kia hokona, kia whakahoungia hoki tēnei whare e Heritage New Zealand Pouhere Taonga.

Ko tēnei whare me te whakapakoko o te Pirimia a Richard John Sesson e tū ana ki te taha, he wāhi tuku iho kei te Category 1, ā, ka kaha te tāpae ki te Hokitika Port and Commercial Centre Tohu Whenua (arā, te kaupapa e miramira ana i ngā wāhi i tārai ai i a Aotearoa me ngā kōrero mō te whenua nei).

Nā te Pouhere Taonga i hoko, ā, i kuhu i te whare i te 5 o Whiringa-ā-nuku 2020. Mai i taua wā, kua tonu atu mō ngā pūrongo, ā kua whakahokia mai ngā pūrongo e pā ana ki te mātāi pūhanga, ngā mōrearea me ētahi atu pūrongo hangarau. E mahi tahi ana mātou ko te Ministry of Business, Innovation and Employment Hikina Whakatutuki, ki te whakawhanake i tētahi raupapa kaitaonga mō ngā ratonga ngaio - mō tēnei kaupapa matua mō te whakahou, te whakakaha hoki. Ka whakaneinei mātou ki te tuku pūrongo mō te anga whakamua i te Pūrongo ā-Tau e whai ake nei.

TOHU TUTUKITANGA 7: KA TIAKINA NGĀ TAONGA TUKU IHO O AOTEAROA I NGĀ MAHERE Ā-ROHE (HE PŪRONGO Ā-TORU-TAU)

Kei te wātaka mō ngā arotakenga ā-toru-tau o ngā mahere o te Resource Management Act, ka tū te arotake ā te 2021-22, ā, kua tīmata ā mātou whakaritenga kia rite ai mātou mō te arotake. Kei te kaha tonu mātou ki te whakapiki i ngā tukanga tiaki kei roto i ā mātou mahi hapahapai whānui (tirohia kei raro nei).

TOHU TUTUKITANGA 8: TE TATAU O NGĀ WĀHI TUKU IHO, KUA PIKI TE TIAKI, KUA HEKE NGĀ PĀNGA KINO RĀNEI, I HAPAHAPAI AI TE HERITAGE NEW ZEALAND POUHERE TAONGA KIA ARO KI NGĀ TAKE TAONGA TUKU IHO RĀNEI

I tēnei tau, kua piki te kaha o tō mātou whakaaweawe tōruna, nā ngā tāpaetanga ki ngā kaupapa here, ngā mahere me ngā tukanga o te kāwanatanga ā-rohe, ā-motu hoki. E 520 ngā wāhi tuku iho kua tiakina, ehara ko te 180 i matapaetia noatia. Kei roto i tēnei tapeke ko ngā wāhi tuku iho e 65 i tāpirihia ki te Proposed Selwyn District Plan me te kaha piki o te Central Hawkes Bay Proposed Plan ki te tiaki i ngā wāhi e 71.

I te tau 2020–21, i whakauru a Heritage New Zealand Pouhere Taonga ki te ara whakatere mō ngā whakaaetanga, i whakatūria ai i te Covid-19 Recovery (Fast-track Consenting) Act 2020

mō ngā kaupapa e tāpae ana ki te whakaora anō. Ko tētahi o ā mātou angitu ko te whakamarara i ngā pānga o te Waitohi Picton Ferry Precinct Redevelopment ka pā pea ki te Category 1 *Edwin Fox Hull* me te *Anchor Windlass*. I whakaae te rōpū whai whakaaro ki ngā tono ara-whakatere i tā mātou herenga marohi, ki te hanga i tētahi mahere whakahaere, ki te aroturuki, ki te whakaiti hoki i ngā pānga o te tāwariwari me te puehu, me tā mātou tūtohi mō tētahi tuhipoka tohutohu e kī ana ko te mōkito tāwariwari te whāinga.

Kei tēnei KPI, ā mātou ake mahi ki te taha o ngā tari Karauna i ki te whakawhanake i ngā tukanga tiaki taonga tuku iho e tika ana ki te tiaki i ngā wāhi e hokona atu (te 'Crown land disposal process'). I te tau 2020-21, i whakawhiwhia mātou ki ngā hokonga 170, ā, ko te hua o ā mātou tohutohu atu ki ngā tari kāwanatanga, ko ngā kawenata mō ngā wāhi tuku iho matua e rua.

I haere tonu o mātou hononga atu ki ngā tukanga kaupapa here a te kāwanatanga ā-motu. I mahi tahi mātou ko te Manatū Taonga Ministry for Culture and Heritage i tā rātou kaupapa Strengthening Heritage Protection, ā, i tīmata hoki mātou ki te whakarite i te tāpaetanga a te Pouhere Taonga ki te tūhuratanga mō te tuhinga kōhukihuki whakapā atu (exposure draft) mō te Natural and Built Environments Bill. I whakatakoto mātou i tētahi tāpaetanga ki Te Tāhuhu o Te Mātauranga i kaha tautoko ai i te Aotearoa New Zealand Histories Curriculum marohi, ā, i tāpae hoki mātou ki te mahi tahi ki te whakatinana i te marau. I te Pipiri 2021, i tito mātou i tō mātou tāpaetanga kōhukihuki ki te Ministry of Housing and Urban Development mō tētahi Tauākī Kaupapa Here marohi a te Kāwanatanga. I te roanga o te tau, i hapahapai kia whakaurua ngā kaupapa taonga tuku iho ki te urupare o Aotearoa ki te hurihanga o te āhuarangi kei roto i te National Adaption Plan, e whakaherehia ana e te Ministry for Environment Manatū Mō Te Taiao.

Ko tētahi o ā mātou tino mahi hapahapai ko te tānga i te marama o Hōngongoi 2020 o *Saving the Town: Heritage Toolkit* nā Dr Glen Hazelton. Ka tipako tēnei tuhinga i ngā wheako whai hua me ngā tauira o Aotearoa whānui, e whakaata i ngā ara ū ki te kaupapa o te tiaki taonga tuku iho o nāianei hoki. Kua tuku mātou i ngā tāruarua ki ngā tari kāwanatanga ā-rohe katoa, ā, kua kaha mātou ki te whakatairanga i tēnei kete taputapu i ngā wāhi tūmatanui o te motu, i tā mātou paetukutuku hoki.¹⁰

TOHU TUTUKITANGA 9: MĀ NGĀ TUKANGA WHAKAAETANGA MANA MĀTAI WHAIPARA KA PUTA HE MŌHIOTANGA E PĀ ANA KI NGĀ TAONGA WHAIPARA TUKU IHO O AOTEAROA

Kei raro i te mana o Te Ture mō te Pouhere Taonga 2014, ko ngā mahi katoa ka whakararu pea i ngā wāhi mātāi whaipara, me whai whakaaetanga mai i Heritage New Zealand Pouhere Taonga.

9 Pērā i te kaupapa Mātauranga Māori (tirohia whārangi 40), kua whai pūtea ngā mahi mō tēnei wāhi mai i te pūtea kē i tētahi kirimana, ā, kāore i te uru ki tō mātou Tauākī o te Whakatutuki Ratonga Whānui. Kua tuku mātou i tō mātou pūrongo ki konei kia mārāma ake ai te whakaahua o ngā mahi e mahi nei mātou mō te Karauna.

10 Tirohia www.heritage.org.nz/resources/saving-the-town

Robertson. In May 2021, it was recognised with a Gold Award and the overall National Category: Heritage & Restoration Award at the Commercial Project Awards (owned by the Registered Master Builders Association). Remarkably, very little change to the building is visible, despite the significant improvements in seismic rating (from above 34% to between 90% and 100% New Building Standard).

Hokitika Government Building⁹

Preliminary work is also underway on our next major capital project: strengthening and upgrading the Hokitika Government Building.

In September 2020, we were delighted to receive confirmation that Ministers had allocated \$22 million from the Covid-19 Response and Recovery Fund for Heritage New Zealand Pouhere Taonga to purchase and upgrade the property. Both the building and associated statue of Premier Richard John Seddon are Category 1 historic places and contribute significantly to the Hokitika Port and Commercial Centre Tohu Whenua (the programme that highlights the places that shaped Aotearoa New Zealand and its stories).

Heritage New Zealand Pouhere Taonga purchased and took possession of the building on 5 October 2020. Since then, we have commissioned and received the initial engineering, hazard and other technical reports. Working with the Ministry of Business, Innovation and Employment Hikina Whakatutuki, we are now developing a procurement strategy for the professional services for this major strengthening and refurbishment project. We look forward to reporting on progress in our next Annual Report.

INDICATOR 7: NEW ZEALAND'S HERITAGE IS PROTECTED THROUGH DISTRICT PLANS (TRIENNIAL REPORT)

The triennial review of Resource Management Act plans is scheduled for 2021-22, and we have started planning for it, ensuring we are well prepared for the review. Our efforts to improve protection mechanisms continued through our general advocacy work (see below).

INDICATOR 8: NUMBER OF HERITAGE PLACES WHERE PROTECTION IS INCREASED OR DAMAGE IS REDUCED WHERE HERITAGE NEW ZEALAND POUHERE TAONGA HAS ADVOCATED FOR HERITAGE TO BE CONSIDERED

This year we had an increasingly positive effect through submissions to local and central government policies, plans and processes. A total of 520 heritage sites were protected, rather than the anticipated 180. Included in this figure are 65 heritage sites added to the Proposed Selwyn District Plan and the significant improvement the Central Hawke's Bay Proposed Plan afforded the protection of 71 sites.

In 2020-21, Heritage New Zealand Pouhere Taonga provided heritage input into an accelerated consenting route established by the Covid-19 Recovery (Fast-track Consenting) Act 2020 for projects that contribute to recovery. One of our successes was in controlling the potential effects of the Waitohi Picton Ferry Precinct Redevelopment on the Category 1 *Edwin Fox* Hull and Anchor Windlass. The panel that considers fast-track applications accepted our proposed condition of a management plan to monitor and mitigate the effects of vibration and dust, and also our recommendation of an advice note stating that the lowest vibration limit applies.

This KPI includes our work with Crown agencies to develop appropriate heritage protection measures for heritage places subject to disposal (the 'Crown land disposal process'). In 2020-21, we received 170 disposals, and our recommendations to Crown agencies resulted in two covenants on significant heritage places.

Our engagement with central government policy processes continued. We worked with Manatū Taonga Ministry for Culture and Heritage on its Strengthening Heritage Protection Project, and we began preparing the Heritage New Zealand Pouhere Taonga submission to the inquiry on the exposure draft of the Natural and Built Environments Bill. We lodged a submission with the Ministry of Education Te Tāhuhu o Te Mātauranga strongly supporting the proposed Aotearoa New Zealand Histories Curriculum and offering to work in partnership in its implementation. In June 2021, we drafted a submission to the Ministry of Housing and Urban Development on a proposed Government Policy Statement. Throughout the year we advocated for cultural heritage matters to be addressed in New Zealand's climate change response in the National Adaptation Plan, led by the Ministry for Environment Manatū Mō Te Taiao.

A highpoint of our advocacy work was the publication in July 2020 of *Saving the Town: Heritage Toolkit* by Dr Glen Hazelton. This publication highlights successful experiences and case studies from around Aotearoa New Zealand that illustrate proactive, contemporary approaches to heritage conservation. We have sent copies to all local authorities and actively promoted the tool kit at public forums throughout the country and on our website.¹⁰

INDICATOR 9: THE ARCHAEOLOGICAL AUTHORITY PROCESS RESULTS IN INFORMATION ON NEW ZEALAND'S ARCHAEOLOGICAL HERITAGE

Under the Heritage New Zealand Pouhere Taonga Act 2014, any activity that may disturb an archaeological site requires an authority from Heritage New Zealand Pouhere Taonga.

⁹ Along with the Mātauranga Māori initiative (see page 41), work on this property is funded through a separate appropriation under contract and does not form part of our general Statement of Service Performance. We report on it here to provide a fuller picture of the work we are undertaking for the Crown.

¹⁰ See www.heritage.org.nz/resources/saving-the-town

I te tau pūtea 2020/21, i whakaoti mātou i ngā whakaaetanga 639, atu i ngā whakaaetanga mō te rū i Ōtautahi me ngā whakaaetanga ehotata. He pikinga tēnei o 53 ngā whakaaetanga i te tapeke o tērā tau (586 ngā whakaaetanga), e whakaū ana i te pikinga o te toharite o tōna 40 ngā whakaaetanga anō i ia tau (i whakaoti mātou i ngā whakaaetanga 549 i te tau 2018-19, ā, 508 i te tau 2017-2018).

Kua maha ake, me kī kua tino maha ake te otinga i tō mātou KPI mō te kaute o ngā whakaaetanga mātai whaipara, i whakawhiwhi anō ki ngā pūrongo mō ngā taonga tuku iho Māori: ka eke ki te 61%, ehara ko te 48%. I tēnei tau ōrau ka whakaaturia te kaute o ngā pūrongo e pā ana ki ngā whakaaetanga mātai whaipara i tukuna mō ngā mahinga ka pā atu pea ki ngā wāhi i hiahiaia e ngāi Māori, hei ōrau o ngā pūrongo katoa i whiwhi ai mātou.

Heoi anō, kua taka iho i tō mātou matapae KPI kia 80% o ngā whakaaetanga katoa e tuku pūrongo mai i ngā tau 10 ki mua, ko te 79% kē te otinga. Ka hopu tēnei nama i ngā raraunga kua tawhito te nuinga mō te 10 tau ki mua. Kei te noho mataara mātou ki tēnei hekenga i ngā otinga, ā, ka arotahi ki ngā rautaki hei whakapiki i ngā otinga.

Ko tēnei te tau whakamutunga mō tā mātou whakaoti i ngā whakaaetanga kei raro i te Canterbury Earthquake (Historic Places Act) Order 2011, i mōnehua i te 30 Pipiri 2021. I whakaoti mātou i ngā whakaaetanga rū whenua 38 i tēnei tau, kia tae atu ki te tapeke mīharo o te 4,117 ngā tono mō te whakaaetanga rū mai i te wā i mana ai te Ōta i te tau 2011. E harikoa ana mātou i taea ai e mātou te āwhina ki te whakaora anō i te rū i tēnei tukanga whakaaetanga.

I te tauākī o te Covid-19 State of National Emergency i te marama o Poutūterangi 2020, i huaki ai ngā ritenga o te Heritage New Zealand Pouhere Taonga Act e āhei ai a Heritage New Zealand Pouhere Taonga ki te whakaoti i ngā tono whakaaetanga ohotata e hāngai ana, i te wā ohotata me ngā marama 12 i muri. Heoi anō, i te otinga, kāore kau he tono whakaaetanga ohotata i tae mai. He pērā anō, ētahi tūohotata anō, tērā pea ka taea te whakaputa i ngā whakaaetanga ohotata, kei Ahuriri, Herewini me Waitaha (i pāngia e ngā waipuke); Hakatere me Timaru (mō te huarere kino); me Te Whanganui-a-Tara (mōrearea takutai). Kāore anō he tono whakaaetanga ohotata kia tae mai.

TOHU TUTUKITANGA 10: KA TAUTOKO A HERITAGE NEW ZEALAND POUHERE TAONGA I NGĀ RANGATIRA O TAONGA TUKU IHO, MĀ TE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND

He pūtea te National Heritage Preservation Fund hei tautoko i ngā rangatira tūmataiti o ngā taonga tuku iho matua o te motu. Ko ngā whāinga tōmua haumitanga mō te pūtea i tēnei tau ko:

- te penapena me te whakaora i ngā wāhi ingoa-nui o ngāi Māori

- te penapena me te whakaora i ngā wāhi e whakakaha ana i te whanaketanga ohaoa ā-rohe
- ngā mahi penapena e whakakaha ai te pakari o ngā wāhi tuku iho hei kaupare i te pānga o te hurihanga o te āhuarangi, tae atu ki te whakawhena i te whenua me ngā wāhi whaipara.

I tō rātou whaiwhakaaro ki ngā whāinga tōmua haumitanga kei runga nei, i te Mahuru 2020, i whakaae te Heritage New Zealand Pouhere Taonga Board ki te tuku pūtea tautoko ki ngā rangatira o ngā wāhi tuku iho 21 (mai i ngā tono 48), i tukuna te \$562,178.

Mā ēnei takuhe, e taea ai ngā rangatira o aua wāhi te whakahaere i ngā mahi waiwai, tērā pea kāore e taea te utu, ka tōmuri rānei kia tae mai te pūtea. Ko ētahi o ngā kaupapa ko te whakaora anō o ngā āhuetanga tuku iho waiwai, te whakahou i ngā tuanui, te whakatika i ngā tumu me ētahi atu mahi hanganga pērā.

Kua tukuna ētahi pūtea mō ngā mahi e whakahaeretia ana ki Homebush Water Turbine i Darfield (ko te whakatika me te whakahou) me Fareham House, i Wairarapa (ko te ārai ahi). Kua oti ngā mahi i Callaway House, kei te kokoru o Kikowhakarere, kei Te Tara-o-te-ika-a-Māui (he tuanui hou).

Mō te rārangi katoa o ngā takuhe kua whakaaetia e ngā rangatira o ngā wāhi, tirohia: www.heritage.org.nz/protecting-heritage/funding/national-heritage-preservation-incentive-fund/approved-grants

TOHU TUTUKITANGA 11: HE HONONGA MAHI TAHI KEI WAENGA I A HERITAGE NEW ZEALAND POUHERE TAONGA RĀTOU KO NGĀ IWI, NGĀ HAPŪ, NGĀ HAPORI RĀNEI KUA TAUTOHUA, TAE ATU KI TE HŌTAKA MAHI E ĀHUKAHUKA ANA, E PENAPENA ANA, E WHAKAPIKI ANA I TE HONONGA ATU KI NGĀ WHENUA ME NGĀ WHARE MĀORI TUKU IHO

I whakatutuki ai tēnei KPI. Ko ētahi o ngā kaupapa i oti ai ko:

- Tētahi hōtaka mahi, hei tuku i ngā whakangungu ā-marae mō ngā tikanga kohikohi raupō kei te marae o Te Aomarama e tata ana ki Pipiriki i te taha o te awa o Whanganui. He mahi tēnei i mua i ngā mahi whakatika i te wharepuni o Akerautangi, he raupō tonu te ārai paemahana kei roto. Kua ngaro ngā tikanga tuku iho mō te hanga whare e tika ana mō ngā wharepuni tawhito i ngā haporī maha o te motu, nā reira ka miramira te hiahia ki te pupuri tonu me te penapena hoki.
- Te kaupapa mahi o Whangaroa Papa Hapū, he kaupapa ara ohi ki te āhuka me te tiaki i ngā wāhi mā ngā hapū hapū kei te rohe o Whangaroa rohe kei Te Tai Tokerau. Kua tīmata te raupapa i ngā rārangi wāhi kei raro i te kaupapa Rārangi Kōrero, me te whakauru i ngā wāhi ki te District Plan, kia taea e ngā kaitiaki te whakakaha i ā rātou mahi ki te whakahaere, ki te whakaruruhau me te hapahapai mō ngā wāhi o te rohe. Ka āwhina tēnei mahi ki te whakawhanake i ngā mahi ngātahi haere ake nei, kia pai ake te toro, te pānga me ngā putanga mō te whakaruruhau i ngā taonga tuku iho Māori.

In the 2020/21 financial year, we processed 639 authorities, excluding Canterbury earthquake and emergency authorities. This represents an increase of 53 authorities over last year's total (586 authorities), confirming the trend of a steady increase of around 40 authorities, on average, per year (we processed 549 authorities in 2018–19 and 508 in 2017–18).

We also exceeded by a significant margin our KPI for the number of archaeological authorities that result in receipt of Māori heritage reports: 61% rather than 48%. This percentage records the number of reports that relate to archaeological authorities issued for works that *may* affect sites of interest to Māori as a percentage of all reports received.

However, we fell just short of our KPI estimate of 80% of authorities resulting in reports in the previous 10 years, achieving a final result of 79%. This figure captures largely historical data across the preceding decade. We are maintaining a close watch over the small downward dip in our results and are focused on developing strategies to improve outcomes.

This was the last year we processed earthquake authorities under the Canterbury Earthquake (Historic Places Act) Order 2011, which expired on 30 June 2021. We processed 38 earthquake authorities this year, contributing to the extraordinary total of 4,117 earthquake authority applications since that Order was made in 2011. We are pleased to have contributed to earthquake recovery through this special consenting process.

The declaration of the Covid-19 State of National Emergency in March 2020 triggered the provisions in the Heritage New Zealand Pouhere Taonga Act that enables Heritage New Zealand Pouhere Taonga to accept qualifying applications for emergency authorities during, and for at least 12 months after, the emergency. However, no applications for emergency authorities were received as a result. Similarly, states of emergency, that could potentially trigger emergency authorities were declared in: Napier, Selwyn and Canterbury (all relating to flooding); Ashburton and Timaru (severe weather); and Wellington (coastal hazards). None has yet resulted in applications.

INDICATOR 10: HERITAGE NEW ZEALAND POUHERE TAONGA SUPPORTS OWNERS OF HERITAGE THROUGH THE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND

The National Heritage Preservation Incentive Fund supports private owners of nationally significant heritage. The investment priorities for the fund this year were:

- conservation and preservation of sites of significance to Māori
- conservation and preservation of sites that support regional economic development
- conservation work to increase the resilience of heritage places against the impacts of climate change, including site stabilisation for land and archaeological sites.

Having regard to the above investment priorities, in September 2020, the Heritage New Zealand Pouhere Taonga Board approved financial support for the owners of 21 listed heritage places (from 48 applications), allocating \$562,178.

These grants enable owners to undertake essential work they may not otherwise be able to afford, or may need to delay until funding is available. Projects include restoring essential heritage features, reroofing, repairing foundations and other structural work.

Payments have been made for work in progress on the Homebush Water Turbine, Darfield (repairs and restoration) and Fareham House, Wairarapa (fire protection). Work on Callaway House, Kikowhakarere Bay, Coromandel (new roof cladding) was completed.

For a full list of grants accepted by owners see:
www.heritage.org.nz/protecting-heritage/funding/national-heritage-preservation-incentive-fund/approved-grants

INDICATOR 11: HERITAGE NEW ZEALAND POUHERE TAONGA HAS A COLLABORATIVE RELATIONSHIP WITH SPECIFIED IWI, HAPŪ OR HAPORI INVOLVING A PROGRAMME OF WORK TO RECOGNISE, CONSERVE OR INCREASE ENGAGEMENT WITH MĀORI BUILT AND LAND-BASED HERITAGE

This KPI was achieved. Projects completed include:

- A programme of work providing marae-based training in the practices of raupō harvesting at Te Aomarama marae near Pipiriki on the Whanganui River. This work was in anticipation of repairs to the wharepuni Akerautangi that still contains traditional raupō building insulation. Traditional building methods associated with older wharepuni have disappeared from many communities around the country underlining the need for their retention and conservation.
- The Whangaroa Papa Hapū programme of work, which is a collective approach to site recognition and protection for hapū in the Whangaroa rohe of Te Tai Tokerau. A series of site listings under the Rārangi Kōrero programme have been initiated and the scheduling of sites on the District Plan are enabling kaitiaki to better manage, protect and advocate for their sites in the region. This work will help develop future collaborations in a way that increases the reach, impact and outcomes for protection of Māori heritage.

Ko te kaupapa Mātauranga Māori Te Awe Kōtuku

Ko te iho o ngā hua rautaki kei /20, kei raro i tēnei KPI, ko tā mātou kaupapa ko te Mātauranga Māori Te Awe Kōtuku, e tukua ana kei raro i tētahi atu kirimana motuhake.¹¹

Ko tētahi whāinga matua i tutuki ai i tēnei tau, ko te whakapūmau i tēnei kaupapa, kua whiwhi i te pūtea motuhake o te Karauna tae atu ki te \$2.140 miriona mō ngā tau e rua kei ngā ia mahi e rua:

- te whakatairanga i te Mātauranga Māori kei ngā wāhi tuku iho (ngā wāhi tapu me ngā wāhi tūpuna)
- Te Mātauranga mō ngā Whare Māori Tuku Iho.

Ka arotahi te mahi mō ngā whenua tuku iho ki ngā hōtaka mahi tahi (ki te taha o iwi, hapū, hapori marae, tohunga, pūkenga me ngā kaitiaki) hei tautoko, hei whakaora anō i ngā whenua mōrearea, ngā wāhi tapu me ngā wāhi tūpuna mātauranga. Ka arotahi te mahi mō ngā whare tuku iho ki ngā kaupapa mahi tahi, hei tautoko, hei whakaora anō i te mātauranga hanga whare, me ngā tikanga (ngā toi me ngā tikanga hangahanga, hanga taputapu rānei), tārai waka, mahinga kai me ngā māra kai – me ngā kaupapa maha anō.

Ko ētahi o ngā tutukitanga nui i tēnei tau ko:

- te waitohu i te kirimana mō tēnei kaupapa ki te taha o te Manatū Taonga Ministry for Culture and Heritage
- ngā wānanga pouhere mātauranga e rua, hei tīmatanga, i tautoko ai te whakakotahi i ngā mātauranga tuturu, me te āhei ki te mahi tahi ki te hoahoa i ngā wānanga tikanga mahi kei te heke mai
- te whakatū i ngā tahua tauwhawhai hei tautoko i ngā kaupapa hou mō ēnei ia mahi e rua.

Hei te tau kei te heke mai ka noho tēnei kaupapa hei aronga matua mō te Pouhere Taonga, i te wā ka oti ai ngā wānanga pouhere mātauranga e toe ana, ā, ka tīmatahia ngā wānanga tikanga mahi. Ko tō mātou wawata, kia ngoto, kia roa hoki te pānga o tēnei kaupapa ki te mātauranga Māori, ki te ahurea me te tuakiri o Aotearoa whānui hoki.

I te roanga o te tau, i mahi tahi mātou ko te Manatū Taonga Ministry for Culture and Heritage ki te waihanga i tētahi anga arotake motuhake mō tēnei kaupapa, ā, e ngākau nui ana mātou ki te tuku pūrongo ā tōna wā.

Hei mātārere mō Hinemihi

I ngā ngahuru tau 1890, i hokona e te Earl of Onslow, te Kāwana o Aotearoa (1889-1892) a Hinemihi, ka kawea atu ki Surrey, ā, ka whakatūria anō i ngā whenua o Clandon House, ā, ka whakahaerehia ināianei e te National Trust of England, Wales and Northern Ireland. Kua pūrongorongo kē mātou mō te whakaae o te National Trust i tō mātou marohi kia tukuna ngā whakairo o Hinemihi kia hoki mai i Ingarihi ki te kāinga, ki Aotearoa.

He taonga hira ngā whakairo o te wharenui o Hinemihi ki Ngāti Hinemihi, ki Tūhourangi hoki. He hira hoki ki ngā mātāwaka, nā tōna mahi nui ki te whakahaumaru i ngā mōrehu o te hū i te tau 1886 o te Maunga Tarawera i Te Wairoa. Kua tāpae a Ngāti Hinemihi ki te whakawhitiwhiti whakairo me te National Trust hei whakakaha i ngā honohononga o tēnei kōrero mō Hinemihi kei Ingarangi, kei Aotearoa hoki. Kua kaha hoki ngā pānga o Kowheori-19 ki te National Trust. Kua waimarie mātou kua whakatūtuturia anō te ū ki te whakawhitiwhitinga o Hinemihi, ā, kua whakakaha hoki i te hononga ki Ngāti Hinemihi, inā hoki kua tae ki te wā ināianei e ārahi ana a Ngāti Hinemihi i ngā hononga ki te United Kingdom, ko te Pouhere Taonga kei te tautoko.

TOHU TUTUKITANGA 12: KA WHAKAOTI A HERITAGE NEW ZEALAND POUHERE TAONGA I NGĀ MAHI WAETURE ME NGĀ MAHI TOHUTOHU I NGĀ WĀ E TIKA ANA

I tutuki pai ai te KPI o te Pouhere Taonga ki te whakaoti i te 99% o ngā tono i te wā i whakaritea ā-ture, ahakoa te piki tonu o ngā tono whakaaetanga. Kua whakawhānuitia ā mātou raraunga i tēnei tau, ki te whakauru i te tātai wā mō te whakawhiwhi me te whakahoki i ngā tono whakaaetanga, kia tuku i te whakaata raraunga whānui ake i ngā pūrongo o mua.

¹¹ Ahakoa, ehara tēnei kaupapa i te noho hei wāhanga o te Tauākī o te Whakatutuki Ratonga, hei inenga KPI rānei, ka tuku mātou i te pūrongo kia whānui ai te whakaaturanga o ā mātou ratonga mō te Karauna.

Mātauranga Māori Te Awe Kōtuku programme

At the heart of our strategic deliverables under this KPI is our Mātauranga Māori Te Awe Kōtuku programme, which is delivered under separate contract.¹¹

A major achievement this year was in establishing this initiative, which comprises separate Crown funding of \$2.140 million over two years across two work streams:

- promoting Mātauranga Māori in ancestral landscapes (wāhi tapu and wāhi tūpuna)
- Māori Built Heritage Conservation Mātauranga.

The ancestral landscapes work focuses on joint programmes (with iwi, hapū, marae hapori, tohunga, pūkenga and kaitiaki) to support and revitalise vulnerable landscapes, wāhi tapu and wāhi tūpuna mātauranga. The built heritage work focuses on joint projects to support and revitalise hanga whare mātauranga and practice (traditional arts and whare building construction and joinery), tārai waka, mahinga kai and māra kai – and much else.

The major achievements this year included:

- signing the contract for this initiative with Manatū Taonga Ministry for Culture and Heritage
- holding the first two pouhere mātauranga wānanga, which have helped to consolidate existing mātauranga and enable the co-design of future practice wānanga
- setting up contestable funds to support further projects in each work stream.

This initiative will be a major focus for Heritage New Zealand Pouhere Taonga in the forthcoming year when the remaining pouhere mātauranga wānanga will be completed and the practice wānanga will commence. We expect the outcomes to have a profound and lasting impact on mātauranga Māori, and on New Zealand culture and identity more generally.

Throughout the year we worked with Manatū Taonga Ministry for Culture and Heritage on a separate evaluation framework for this programme and we look forward to reporting on it.

Hinemihi update

In the 1890s, Hinemihi was bought by the Earl of Onslow, Governor of New Zealand (1889-92), shipped to Surrey and resurrected on the grounds of Clandon House, now managed by the National Trust of England, Wales and Northern Ireland. We have reported previously that the National Trust supported the proposal to allow Hinemihi carvings to return home from England to New Zealand.

The carvings from the Hinemihi Wharenui are highly significant to Ngāti Hinemihi and Tūhourangi. They are also important nationally because of the key role the wharenui played in protecting survivors of the 1886 eruption of Mount Tarawera at Te Wairoa. Ngāti Hinemihi have offered exchange carvings to the National Trust to strengthen and continue the relationship around the story of Hinemihi in England and New Zealand. The effects of Covid-19 on the National Trust have been significant. Fortunately, however, the commitment to the Hinemihi exchange has been reaffirmed and the relationship with Ngāti Hinemihi strengthened to a point where Ngāti Hinemihi now lead the key relationships in the United Kingdom with Heritage New Zealand Pouhere Taonga in support.

INDICATOR 12: HERITAGE NEW ZEALAND POUHERE TAONGA COMPLETES REGULATORY AND ADVISORY WORK IN THE REQUIRED TIMEFRAMES

Heritage New Zealand Pouhere Taonga successfully met its KPI of completing 99% of all applications to statutory timeframes, despite the steady increase in the number of authority applications. Our data this year has been expanded to include the figure for timeliness in accepting and returning authority applications, providing a more comprehensive data picture than in previous reports.

¹¹ Although the programme does not form part of the Statement of Service Performance, or our KPI measures, we report on it here to provide a fuller picture of the services we are providing to the Crown.

KO NGĀ INENGA	2017–18 TŪTURU	2018–19 TŪTURU	2019–20 TŪTURU	2020–2021 MATAPAE	2020–21 TŪTURU	NUI AKE/ KUA EKE/ KĀORE I EKE
6. KA TIAKINA NGĀ WĀHI TUKU IHO O HNZPT						
95% o ngā wāhanga rawa wāhi ka noho i te taumata waenga nui ake rānei	95%	96%	96%	95%	97%	Kua eke
7. NGĀ TAONGA TUKU IHO O AOTEAROA E TIAKINA ANA I NGĀ MAHERE Ā-ROHE						
Ngā mahere ā-rohe, kua whakarārangiā ki ā rātou rārangi taonga tuku iho te katoa o ngā wāhi tuku iho o te rohe i roto i te Rārangi Taonga	Kāore i inehia i te tau 2017-18	33%	Kāore i inehia i te tau 2019 –20	Kāore i inehia i te tau 2020–21	Kāore i inehia i te tau 2020–21	Kāore i te hāngai
Ngā mahere e ārai ai ngā whare tuku iho i te turakanga		72%				Kāore i te hāngai
Ngā mahere e ārai ngā taonga tuku iho Māori i te takakino		23%				Kāore i te hāngai
Ngā mahere, kei roto he whakapoapoa, kia pupuri, kia tiaki hoki i ngā wāhi tuku iho		59%				Kāore i te hāngai
8. TE TATAU O NGĀ WĀHI TUKU IHO, KUA PIKI TE TIAKI, KUA HEKE NGĀ PĀNGA KINO RĀNEI, I HAPAHAPAI AI TE HNZPT KIA ARO KI NGĀ TAKE TAONGA TUKU IHO						
Te tatau o ngā wāhi i ngā tukanga hapahapai, whakahaere rawa, whakaaetanga mana mātai whaipara me ngā tukanga hoko atu i te whenua a te Karauna	231	185	249	180	520	Nui ake
9. MĀ TE TUKANGA WHAKAAETANGA MANA MĀTAI WHAIPARA KA PUTA HE MŌHIOHIO MŌ NGĀ TAONGA TUKU IHO MĀTAI WHAIPARA O AOTEAROA						
Ka whiwhi a HNZPT i te pūrongo, ka whakatau rānei, kua kore tētahi pūrongo e hiahiatia ana mō te 80% neke atu rānei o ngā whakaaetanga mana mātai whaipara kua whakahaeretia i ngā tau tekau ki mua nei (mō te tau ā-maramataka)	82% (2017)	82% (2018)	80% (2019)	80% (2020)	79% (2020)	Kāore i eke
% o ngā whakaaetanga mātai whaipara, i whakawhiwhi anō i ngā pūrongo mō ngā taonga tuku iho Māori ¹²	Kāore i te hāngai	Kāore i te hāngai	49%	48%	61%	Nui ake

12 Te ōrau o ngā pūrongo kua tae mai e hāngai ana ki ngā whakaaetanga mātai whaipara kua tukuna mō ngā mahinga ka whakararu pea i ngā wāhi e hiahiatia ai e ngāi Māori. Kia mōhio ai, i te otinga ake, kāore pea ngā mahinga ake o aua whakaaetanga mana e pā rawa ki ngā wāhi e hiahiatia rā e ngāi Māori.

MEASURES	2017–18 ACTUAL	2018–19 ACTUAL	2019–20 ACTUAL	2020–21 ESTIMATES	2020–21 ACTUAL	EXCEEDED/ ACHIEVED/ NOT ACHIEVED
6. HNZPT'S HERITAGE PROPERTIES ARE CARED FOR						
95% of property asset components are maintained at or above moderate condition grade	95%	96%	96%	95%	97%	Achieved
7. NEW ZEALAND'S HERITAGE IS PROTECTED THROUGH DISTRICT PLANS						
Plans with heritage schedules that include all NZ Heritage List entries located within the district	Not measured in 2017-18 year	33%	Not measured in 2019–20 year	Not measured in 2020–21 year	Not measured in 2020–21 year	N/A
Plans that protect built heritage from demolition		72%				N/A
Plans that protect Māori heritage from destruction		23%				N/A
Plans with incentives to encourage the retention and care of heritage places		59%				N/A
8. NUMBER OF HERITAGE PLACES WHERE PROTECTION IS INCREASED OR DAMAGE IS REDUCED WHERE HNZPT HAS ADVOCATED FOR HERITAGE TO BE CONSIDERED						
Number of places through resource management, advocacy, archaeological authority and Crown land disposal processes	231	185	249	180	520	Exceeded
9. THE ARCHAEOLOGICAL AUTHORITY PROCESS RESULTS IN INFORMATION ON NEW ZEALAND'S ARCHAEOLOGICAL HERITAGE						
HNZPT receives a report or establishes that no report is required for at least 80% of archaeological authorities processed in the last decade (by calendar year)	82% (2017)	82% (2018)	80% (2019)	80% (2020)	79% (2020)	Not achieved
% of all archaeological authorities that result in receipt of Māori heritage reports ¹²	N/A	N/A	49%	48%	61%	Exceeded

¹² Percentage of all reports received that relate to archaeological authorities issued for works that may potentially affect sites of interest to Māori. Note that, in some instances, the actual work undertaken pursuant to these authorities may not have affected sites of interest to Māori.

KO NGĀ INENGA	2017–18 TŪTURU	2018–19 TŪTURU	2019–20 TŪTURU	2020–2021 MATAPAE	2020–21 TŪTURU	NUI AKE/ KUA EKE/ KĀORE I EKE
10. KA TAUTOKO A HNZPT I NGĀ TĀNGATA NŌ RĀTOU NGĀ TAONGA TUKU IHO MĀ TE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND						
Uara i tuarihia (te maha o ngā takuhe i whakaaetia)	\$573,000 (17 ngā takuhe)	\$807,075 (22 ngā takuhe)	\$859,000 (26 ngā takuhe)	At least \$500,000	\$562,178 (21 ngā takuhe) ¹³	Kua eke
Mōkito \$500,000 i whakaaetia i ia tau						
11. HE HONONGA MAHI-TAHI KEI WAENGA I TE HNZPT ME TE IWI, TE HAPŪ, TE HAPORI HOKI						
Koirā tētahi hōtaka mahi, hei whakamihi, penapena, whakarahi rānei i te hononga ki ō te Māori taonga tuku iho hanga, ā-whenua hoki	11	11	e 5 i oti 6 he wāhanga kaunuku	11	11	Kua eke
12. HNZPT I OTI TE WAETURE ME TE TOHUTOHU MAHI I TE WĀ E TIKA ANA¹⁴						
Nui ake i te 99% kua oti i te wā e tika ana (te maha o ngā tono)	Kāore i te hāngai	Kāore i te hāngai	99% (768 Ngā Tono) ¹⁵	99% (neke atu i te 800 ngā tono) ¹⁶	neke atu i te 99% (1,572 Ngā Tono) ¹⁷	Kua eke

¹³ Te hui Poari, i te 17 o Mahuru 2020.

¹⁴ Tae ana ki te hoko atu i te whenua Karauna, ngā whakaaetanga mana mātāi whaipara, ā, ko te arotake i ngā tono i whakarārangihia ngā wāhi (mai i 2019–20).

¹⁵ Te hoko atu i te whenua Karauna 100% (170 nga tono); whakaaetanga mātāi whaipara 100% (586 ngā tono); arotakenga raupapanga 99% (12 ngā whakatau mō ngā tono arotake i ngā raupapanga kua whakaea ināianei; atu i te tono kotahi, kua oti i te wā tika).

¹⁶ Kua ara tēnei matapae kia nui ake i te 800 ngā tono, mai i *Te Tauākī o Ngā Tūmanakohanga Whakatutuki, Statement of Performance Expectations 2020–2021* te Pouhere Taonga.

¹⁷ Te hoko atu i te whenua Karauna (100%, 170 nga tono); whakaaetanga mātāi whaipara (99.7%, 1396 ngā tono); arotakenga raupapanga (100%, 6 ngā tono arotake). Kei roto i te tapeke mō ngā whakaaetanga mātāi whaipara o 757 ngā tono whakaatanga kua whakaae/whakahokia i te wā e tika ana (99.7% kua eke) me 639 ngā tono whakaaetanga kua whakahaeretia i te wā e tika ana (100% kua eke).

MEASURES	2017–18 ACTUAL	2018–19 ACTUAL	2019–20 ACTUAL	2020–21 ESTIMATES	2020–21 ACTUAL	EXCEEDED/ ACHIEVED/ NOT ACHIEVED
10. HNZPT SUPPORTS OWNERS OF HERITAGE THROUGH THE NATIONAL HERITAGE PRESERVATION INCENTIVE FUND						
Value allocated (number of grants made)	\$573,000 (17 grants)	\$807,075 (22 grants)	\$859,000 (26 grants)	At least \$500,000	\$562,178 (21 grants) ¹³	Achieved
Minimum \$500,000 granted per year						
11. HNZPT HAS A COLLABORATIVE RELATIONSHIP WITH IWI, HAPŪ AND HAPORI						
Involves a programme of work to recognise, conserve or increase engagement with Māori built and land-based heritage	11	11	5 completed, 6 partial progress	11	11	Achieved
12. HNZPT COMPLETES REGULATORY AND ADVISORY WORK IN THE REQUIRED TIMEFRAMES¹⁴						
At least 99% completed in required timeframes (number of applications)	N/A	N/A	99% (768 applications) ¹⁵	99% (at least 800 applications) ¹⁶	over 99% (1,572 applications) ¹⁷	Achieved

13 Board meeting, 17 September 2020.

14 Includes Crown land disposal, archaeological authorities, and (from 2019–20) review of listing applications.

15 Crown land disposal 100% (170 applications); archaeological authorities 100% (586 applications); listing reviews 99% (12 review application decisions for listing resolved to date; all except one within timeframes).

16 The estimate of at least 800 applications is taken from the Heritage New Zealand Pouhere Taonga, *Te Tauākī o Ngā Tūmanakohanga Whakatutuki, Statement of Performance Expectations 2020–2021*.

17 Crown land disposal (100%, 170 applications), archaeological authorities (99.7%, 1396 applications), list reviews (100%, 6 applications). The archaeological authorities figure comprises 757 authority applications accepted/returned in the required timeframes (99.7% achieved) and 639 authority applications processed to required timeframes (100% achieved).

WHĀINGA TŌMUA: KA URU NGĀ TĀNGATA KATOĀ O AOTEAROA KI TĒTAHI TUAKIRI MOTUHAKE, RĀHIRI I TE KATOĀ, Ā, E MANAKO ANA HOKI KI Ō TĀTOU TĀTAI KŌRERO, TAONGA TUKU IHO HOKI

Ko ngā aronga matua mō te rāngai ahurea i tēnei whāinga tōmua ko:

- Kia whakatairanga kia kawē whakamua i te kitenga o Tapuwae kia tiaki, kia whakaruruhau, kia whakamana, kia noho mārama hoki ki ngā taonga tuku iho o te iwi Māori.
- Kia whakatairangatia ngā wāhi tuku iho matua e tuhia ana ki te Rārangi Kōrero me ngā kaupapa (Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu me te kaupapa Tohu Whenua).

Tae ana tō mātou arotahi tuku i tēnei whāinga tōmua ki:

- Te Mātauranga (kia āhei ngā tāngata katoa o Aotearoa kia uru, kia takoha hoki ki te mātauranga, ki te mōhiotanga me ngā pūrākau o ngā wāhi tuku iho matua o Aotearoa).
- Te Hononga (Kia tū tangata te hunga katoa o Aotearoa, kia manako hoki rātou ki tō rātou tuakiri ā-ahurea, ā-whenua hoki).
- E tino arotahi ana mātou ki ngā tātai kōrero o Aotearoa ki tā te tamaiti, tā te taiohi, tā te hunga matahuhua titiro, mā te whakangāwari i te wātea o ngā rauemi whakaako.

Inarā, i te haurua tuarua o te tau, kua piki tō mātou kaha kia puakina ai ngā kōrero tuku iho me ngā tikanga Māori o ngā wāhi katoa kua tautohua mō te whakarārangi. Ka whakaata tēnei i ngā matapakia a te Poāri me te Māori Heritage Council mō te Heritage New Zealand Pouhere Taonga Strategy mō te tau pūtea hou, ka arotahi ai ki te whakakaha tonu i te Pouhere Taonga hei tari arataki mō ngā take tukunga iho kākano rua. I te tākiritanga o ngā mahi o te Strategy, i tīmata mātou ki te whakarite me te whakauru i ētahi o ngā āhuatanga ki ā mātou mahi.

TOHU TUTUKITANGA 13: KA KAHA AKE TE WHAKAURU I NGĀ TAONGA TUKU IHO E AROHAINA E AOTEAROA KI TE NEW ZEALAND HERITAGE LIST/RĀRANGI KŌRERO

I te whakawhanake tonu te Pouhere Taonga i te Rārangi, te tāpiri tāuru, te whakahounga o ngā pūrongo mō ngā wāhi kua whakarārangitia, me te arotake i ngā taonga kua tāuru kē. Kua kaha mātou ki te tāpae ki te whāinga whānui kia maha ake ngā wāhi tuku iho e ngākaunuitia ana e ngā tāngata o Aotearoa ka whakamanahia.

Kua whakamāramahia ki mua, ka kaha ake te arotahi ki te āta kimi, kia whakapuakina ai ngā kōrero me te hiranga o ngā wāhi ki ngā iwi me ngā hapū. Nā reira, i whakanekehia ai ētahi o ngā mahi o te hōtaka whakarārangi, ā, ka arotakengia ngā pūrongo whakarārangi i te whakahaerehia kētia. Ko te hua o tēnei, mō ngā pūrongo me ngā marohi whakarārangi, ka kaha ake te hohonu me te kounga. Ōtirā, ko tētahi hua o ngā mahi i hua mai i ngā panoni ki te hōtaka mahi, i heke mātou ki raro i te pae o ngā matapae e rua mō te New Zealand Heritage List/Rārangi Kōrero, kia tae ki:

- 5,811 te tapeke o ngā whakaurunga, engari he 5,815 te matapae
- 44 ngā tāpiritanga/arotakenga, engari he 47 te matapae.

Engari kei ngā miramira, ka kitea te whai hua o ngā panonitanga ki ngā mahi, ka kitea te kaha aro ki te whakaata i ngā tikanga Māori me ngā uara o ngā mātāwaka katoa o Aotearoa. Anei tētahi tīpako kei raro nei:

• Ko te wāhi tapu o Hawaiki-iti kei Aotearoa e tata ana ki

Kawhia: ko Hawaiki-iti te wāhi i whakatō ai te māra o Whakaotirangi i nohoia hoki, koia rā te wahine matua a Hoturoa, te rangatira o te waka o *Tainui*.

Nā te āta tiaki a Whakaotirangi i ngā purapura mai i te kāinga tūpuna o Hawaiki, i whakatō ai ngā māra, ā, ka mau tonu i te whakatauki "te kete rukuruku a Whakaotirangi". I te kitenga atu i tāna māra kai, ka heke ngā roimata o tana tāne, he maumaharatanga nōna ki ā rātou māra i ngā motu pārūrū o te Moana-nui-a-Kiwa. Ko Hawaiki Iti me Pākarikari, ki te tonga, ngā wāhi i whakatō ai a Whakaotirangi i ngā purapura i haria mai nei e ia i runga i a Tainui. Ko tēnei hoki te wāhi i nohoia ai e Turi, te rangatira o te waka o Aotearoa, ko Turi Mātai Rēhua, i mua i tōna heke anō ki Taranaki.

• Te Pā o Te Arika, wāhi tūpuna/tīpuna, Maungatapu,

Tauranga: ko Te Pā o Te Arika tētahi pā, kāinga, marae hoki o Ngāti Hē, tētahi o ngā hapū o Ngāiterangi kei te kūrae o Maungatapu. Ko tēnei tētahi o ngā pā matua ('capital') o Tauranga (ko Ōtūmoetai, ko Te Papa ērā atu). I ngā rā o mua he pā tūwatawata tēnei i mahora rā i te kūrae, ka whānui te tirohanga atu, ki te uru ki Matakana, ki te raki ki Mauao, ki te rāwhiti ki Te Rae o Pāpāmoa rere tonu atu ki Maketū. Ko Nuka Taipari te tino rangatira o Te Pā o Te Arika i ngā ngahuru tau 1830 me 1840.

• **Te hōtēra o Titirangi (i mua), Te Uru Gallery and Treasure House (o mua), he wāhi tuku iho Category 1 kei Titirangi, Tāmakimakaurau:** Ka kīia hoki ko Lopdell House, ka hira tēnei wāhi tuku iho nā te mea he tohu

PRIORITY: NEW ZEALANDERS SHARE A DISTINCT AND INCLUSIVE IDENTITY AND VALUE OUR HISTORY AND TRADITIONS

Key cultural sector objectives for this priority are:

- Promote and advance the vision of *Tapuwae* to conserve, protect, acknowledge and understand Māori heritage.
- Promote significant heritage places recorded on the Heritage List and programmes (National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu and Tohu Whenua).

Our delivery focus under this priority includes:

- Mātauranga/Knowledge (all New Zealanders can access and contribute to knowledge, information and stories of New Zealand's most important heritage places).
- Hononga/Engagement (New Zealanders are proud of and value their cultural and national identity).
- We have an increased focus on the history of Aotearoa New Zealand by children, youth and diverse communities through better access to educational resources.

Especially in the second half of the year, we made a conscious effort to draw out more strongly the Māori heritage kōrero and values of all places identified for listing. This reflected Board and Māori Heritage Council discussions on the Heritage New Zealand Pouhere Taonga Strategy for the next financial year, which will focus on further strengthening Heritage New Zealand Pouhere Taonga as New Zealand's lead bicultural heritage organisation. As work on the Strategy unfolded, we began to prepare for and embed elements of it in our work.

INDICATOR 13: MORE OF THE HERITAGE THAT NEW ZEALANDERS CARE ABOUT IS INCLUDED ON THE NEW ZEALAND HERITAGE LIST/RĀRANGI KŌRERO

Heritage New Zealand Pouhere Taonga continued to develop the List, making new entries, upgrading reports on listed places and reviewing entries. We contributed strongly to the overall objective of recognising more heritage places that New Zealanders care about.

As noted above, a strong focus was on more intentionally drawing out the stories and significance of places to iwi and hapū. This required a repositioning of some of our listing work programme, and a review of listing reports that were already in train. This resulted in much richer and higher quality reports and listing proposals. However, as a consequence of the additional work required to adjust our work programme, we fell just short of two of our listing estimates for the New Zealand Heritage List/Rārangi Kōrero, achieving:

- 5,811 total entries instead of the estimated 5,815
- 44 additions/reviews rather than the estimated 47.

The highlights show that this repositioning of our work was nonetheless well worthwhile, demonstrating our more intentional approach to reflecting Māori cultural values and the values of all the peoples of New Zealand. A small sample includes the following:

- **Hawaiki-iti wāhi tapu area, Aotea near Kawhia:** Hawaiki Iti is where Whakaotirangi, principal wife to Hoturoa, captain of the *Tainui* waka, established her gardens and settled.

Thanks to Whakaotirangi's care of her seeds from the ancestral homeland of Hawaiki, crops were planted, captured in the whakatauki "te kete rukuruku a Whakaotirangi". Her māra kai (cultivations) brought her husband to tears as they reminded him of their gardens in the tropical Pacific. Hawaiki Iti and Pākarikari to the south are where Whakaotirangi propagated the root crops that she brought on *Tainui*. It is also known as a place where Turi, captain of the *Aotea* waka, first settled at Turi Mātai Rehua before moving on to Taranaki.

- **Te Pā o Te Ariki wāhi tūpuna/tūpuna, Maungatapu, Tauranga:** Te Pā o Te Ariki is a pā, kāinga and marae of Ngāti Hē, a hapū of Ngāiaterangi iwi located upon the Maungatapu Peninsula. It was one of three 'capital' pā in Tauranga (the other two being Ōtūmoetai and Te Papa). The former pā tūwatawata (fortified pā) covers the headland, with its views extending west to Matakana Island, north to Mauao, east towards Te Rae o Pāpāmoa and further east to Maketū. Nuka Taipari was the principal rangatira of Te Pā o Te Ariki in the 1830s and 1840s.
- **Hotel Titirangi (Former), Te Uru Gallery and Treasure House (Former), a Category 1 historic place in Titirangi, Auckland:** Also known as Lopdell House, this historic place has special significance for its landmark and other design qualities. Designed by William Bloomfield – probably the first person of Māori descent to formally train and practise as a Western-style architect – it incorporated the classically-influenced Treasure House (erected as a museum in 1926) and the Spanish Mission-style Hotel Titirangi (1930). It has

whenua, me ngā āhuatanga o te hoahoa. Nā William Bloomfield i hoahoa – ko ia pea te tangata whakapapa Māori tuatahi i kuraina, i mahi hoki hei kaihoahoa whare mō ngā tikanga o te Uru – ka whakakotahi i ngā ia o te puāwaitanga i te Treasure House (i tū hei whare taonga i te tau 1926) me te ia o ngā whare mīhana Pāniora i te Hotel Titirangi (1930). Mai i te tau 1986, kua tū hei tētahi poka pū matua mō te hapori toi i Tāmakimakaurau ki te uru.

- **Te Sew Hoy Building, he wāhi tuku iho Category 1, kei te tiriti o Stafford, Ōtepoti:** I hangaia i te tau 1895, ko te Sew Hoy Building anake te tauira e toe ana mō tētahi rōpū nui, hira hoki o ngā kaihoko Hainamana i tū ki te tiriti o Stafford. Ko Choie Sew Hoy (1838–1901), kua kīia ko Charles Sew Hoy hoki, tētahi kaihoko, rakahinonga, kaiaua, kaikari kōura rongonui o Aotearoa, i heke mai i Haina ki Aotearoa i te tau 1869. Nā āna mahi pakihi, kaupapa tukuohu, me ōna hononga ā-pāpori, ka puta ia hei kaiārahi mō te hapori Hainamana, ā, i whakanuia hoki e te hapori Pākehā o Ōtepoti.

I tēnei tau hoki, i whakarewatia e tō mātou tīma o te Central Region i te Rainbow List Project, e aro ana ki te whakapiki i te kanorau o te New Zealand Heritage List/Rārangi Kōrero mā te whakanui i ngā wāhi hira o ngā hapori LGBTTFQI+. Nā tēnei kaupapa, i whakahoungia ai ētahi o ngā tāuru o te rārangi – hei tauira, ko te tāuru mō 288 Cuba Street, i whakahoungia ki te hopu i te kōrero mō te kaiwaiata irawhiti rongonui a Carmen Rupe (1936–2011) i whakahaerehia ai tētahi toa taonga manawa reka i tēnei wāhi. Ko te tūmanako mō tēnei kaupapa, ā tērā tau kia kitea ai he tāuru hou.

Kua kaha hoki te anga whakamua ki te whakarite i te tumu mō tā mātou hōtaka mahi mō ngā rā kei te heke mai e pā ana ki te kaupapa National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT). Kua whakaputa mātou i ngā tohutohu mā ngā kaimahi, me pēhea te whakatutuki i ngā herenga ture e pā ana ki ngā mahere aroā tūraru me te arotake i ngā uara taonga ā-motu, me te whānuitanga o te tautoko mai i te hapori me te motu hoki. Ka whakarewa mātou i ngā mahi tahi ki te whakaahu whakamua i ngā marohi mō ētahi NHL/MAKT anō (ātu i te mea kotahi kua tū kē ko te NHL/MAKT: Te Pitowhenua/Waitangi Treaty Grounds).

Kua whakamārama ki mua, ka tāpae hoki te Pouhere Taonga ki te Tohu Whenua, Landmarks hei whakapāho i ō tātou kōrero, he kaupapa tēnei i hangaia hei pātuitanga i waenga i te Pouhere Taonga, te Department of Conservation Te Papa Atawhai me te Manatū Taonga. I te 15 o Hakihea 2020, i whakarewaina a Waiuta hei Tohu Whenua tuarima i Te Tai Poutini. Kei te rohe o Ngāti Waewae, i ngā wā o mua ko Waiuta te wāhi kaha rawa ki te whakaputa kōura i te Tai Poutini, i aua wā hoki i tū tētahi tāone kōura pōwaiwai ki reira.

Ka kuhuna ināianei ki te taha o ngā wāhi 25 e tuku wheako tuku iho mō ngā manuhiri kei raro i te kaupapa o Tohu Whenua. Ka kawea i te kōrero mō te tango i te kōura mai i te kiripaka, me ngā taumahatanga o te noho ki ngā wāhi tino tawhiti.

I waenga i te tau, i harikoa ai mātou ki te pōwhiri mai i Te Puni Kōkiri hei hoa mahi tahi mō Tohu Whenua, ka whai tūranga i ngā Governance and Steering Groups me ngā tīma ā-rohe.

TOHU TUTUKITANGA 14: KA WHAKAPUTAINA E HNZPT NGĀ PŪRONGO PĀ ANA KI NGĀ TAONGA WHAIPARA TUKU IHO O AOTEAROA

Ko tēnei tohu tutukitanga tētahi inenga whakatōpū mō te kaute o ngā pūrongo e tuku ana mātou mō ā mātou mahi whakarārangi, ā, mā te Archaeological Reports Digital Library. Ka maha ake anō tēnei i te matapae tīmatanga i tēnei tau, i tukuna ai e 202 anō ngā pūrongo ki te ipurangi i tō mātou matapae.

E rua tau ināianei te tawhito o te Archaeological Reports Digital Library, ā, e tuku ana i te āhei ki te whakapā tuihono ki ngā pūrongo e 8,000 neke atu rānei. I ngā wā o mua, i taea te whakapā atu ki ēnei pūrongo mā te tono ki te Pouhere Taonga anake (kei ngā whare pukapuka, whare taonga me ngā whare wānanga o ngā rohe he tārua hoki). Ka kaha tonu te Pouhere Taonga ki te whakaū, ka tangohia ngā pūrongo pāwera, pērā ki ngā whakaahua o ngā kōiwi, i mua i te whakaputa o ngā pūrongo.

TOHU TUTUKITANGA 15: TE TOKOMAHA O NGĀ KAIURUPARE O TE UIUITANGA A RESEARCH NZ E KĪ ANA 'E ARO ANA' (‘INTERESTED’) RĀTOU KI TE TIAKI I NGĀ WĀHI TUKU IHO (Ā-TAU)

I ia tau, ka tono atu te Pouhere Taonga i tētahi uiuitanga e ine ana i te hiahia o ngā tāngata o Aotearoa ki te tiaki i ngā wāhi me ngā whare tuku iho o te motu. I tēnei tau, ka eke te ōrau o ngā tāngata e kī ana 'e aro ana' rātou ki te 60%, he pikinga o te 4% i ō tērā tau. Nā te mea ko te pae hapa o te rangahau ka +/- 3.2%, ko te āhua nei kua iti te piki o te hiahia i tēnei tau – kua tūturu rānei te hiahia kei tēnei taumata.

Ko tēnei te wā tuatahi kua whakaurua ki te pūrongo, te ōrau o ngā tāngata e ngata ana ki ngā taonga tuku iho mā te pakeke, te ira, me te mātāwaka. Mā ēnei raraunga tātou e āwhina ki te kimi māramatanga, ki te whakatipu i ngā ara e taea ai te toro atu ki te whānuitanga o ngā tāngata o Aotearoa. Ko ēnei inenga takenga katoa, i tautuhia ai i tērā tau, i tutuki.

functioned as a major hub for the arts community in West Auckland since 1986.

- **The Sew Hoy Building, a Category 1 historic place, Stafford Street, Dunedin:** Built in 1895, the Sew Hoy Building is the only surviving representation of an important and extensive network of Chinese retailers in Stafford Street. Choie Sew Hoy (1838–1901), also known as Charles Sew Hoy, was a notable New Zealand merchant, entrepreneur, innovator and gold-dredger who emigrated from China to New Zealand in 1869. Through his various business interests, philanthropic endeavours and social connections, he became a leader in the Chinese community and was highly respected within the European community of Dunedin.

Also, this year, our Central Region Team launched a Rainbow List Project, which aims to improve the diversity of the New Zealand Heritage List by recognising places of significance to LGBTTFQI+ communities. This project resulted in some existing list entries being updated – for example, the listing for 288 Cuba Street, which was updated to record that transgender diva Carmen Rupe (1936–2011) ran a curio shop from this property. The project is expected to result in new listings next year.

Significant progress was made this year in laying the foundations for our future programme of work on National Historic Landmarks/Ngā Manawhenua o Aotearoa me ōna Kōrero Tūturu (NHL/MAKT). We produced guidance for staff on meeting statutory requirements for risk management plans, and for assessing outstanding national heritage value and broad national and community support. We will launch concerted efforts next year to progress proposals for more NHL/MAKT (beyond the one existing NHL/MAKT: Te Pitowhenua/Waitangi Treaty Grounds).

As previously noted, Heritage New Zealand Pouhere Taonga also contributes to Tohu Whenua, Landmarks that tell our stories, a programme created in partnership between Heritage New Zealand Pouhere Taonga, the Department of Conservation Te Papa Atawhai and Manatū Taonga Ministry for Culture and Heritage. On 15 December 2020, Waiuta was launched as a fifth Tohu Whenua on Te Tai Poutini West Coast. Located in the rohe of Ngāti Waewae, Waiuta was the largest gold producer on the West Coast and the site of once a bustling gold town. It now joins 25 other heritage visitor experiences in the Tohu Whenua programme. It tells the story of extracting gold from quartz, and of the rigours of living in a remote location.

During the year, we were delighted to welcome Te Puni Kōkiri as a Tohu Whenua partner with representation on the Governance and Steering Groups and in regional teams.

INDICATOR 14: HNZPT PROVIDES ACCESS TO REPORTS ON NEW ZEALAND'S ARCHAEOLOGICAL HERITAGE

This indicator is a combined measure of the number of reports we make available as a result of our listing work and through the Archaeological Reports Digital Library. We again exceeded our initial estimate this year, providing 202 more reports online than anticipated.

Now two years old, the Archaeological Reports Digital Library provides ready online access to over 8,000 reports. Previously, these reports have been available from Heritage New Zealand Pouhere Taonga only on request (copies are also held in local libraries, museums and universities). Heritage New Zealand Pouhere Taonga endeavours to ensure that sensitive information, such as images of kōiwi, are redacted before publication.

INDICATOR 15: RESEARCH NZ SURVEY RESPONDENTS WHO RATE THEIR PERSONAL INTEREST IN THE PROTECTION OF HISTORIC PLACES AS 'INTERESTED' (ANNUAL)

Each year, Heritage New Zealand Pouhere Taonga commissions a survey to gauge New Zealanders' interest in protecting the country's heritage places and buildings. This year, the number of people who describe themselves as 'interested' was 60%, 4% higher than last year. Given that the margin of error for the survey is +/-3.2%, this result suggests there was a slight increase in interest this year – or, at least, a consolidation of interest around this level.

For the first time we report on the percentage of people interested in heritage by age, gender and ethnicity. This data will help us to understand and grow the ways in which we reach a diverse range of New Zealanders. All these baseline measures, which were set last year, were achieved.

KO NGĀ INENGA	2017–18 TŪTURU	2018–19 TŪTURU	2019–20 TŪTURU	2020–2021 MATAPAE	2020–21 TŪTURU	NUI AKE/ KUA EKE/ KĀORE I EKE
13. KA KAHA AKE TE WHAKAURU I NGĀ TAONGA TUKU IHO E AROHAINA E AOTEAROA KI TE NEW ZEALAND HERITAGE LIST/RĀRANGI KŌRERO						
Te tapeke o ngā whakaurunga ki te Rārangi Kōrero o Aotearoa	Kāore i te hāngai	Kāore i te hāngai	5,777 whakaurunga ¹⁸	5,815	5,811 ¹⁹	Kāore i eke ²⁰
% o ngā whakaurunga katoa kei te Rārangi ka hiahia e ngāi Māori	Kāore i te hāngai	Kāore i te hāngai	23%	23%	23%	Kua eke
Ā-tau tāpiritanga/ arotakenga katoa	37	30	51	47	44	Kāore i eke ²¹
% ā-tau kua tautokona e te iwi/hapū	Kāore i te hāngai	Kāore i te hāngai	6 i tautokona (100%)	6	6	Kua eke
% ā-tau tonu tūmatanui mō ngā whakaurunga hou ka whakahaerehia	Kāore i te hāngai	Kāore i te hāngai	50%	50%	94%	Nui ake
14. KA WHAKAPUTAINA E HNZPT NGĀ PŪRONGO E PĀ ANA KI NGĀ TAONGA WHAIPARA TUKU IHO O AOTEAROA						
Te tapeke kua whakaputaina	9,678	10,534	10,900	11,400	11,602 ²²	Nui ake
15. TE TOKOMAHA O NGĀ KAIURUPARE O TE UIUITANGA A RESEARCH NZ E KĪ ANA 'E ARO ANA' ('INTERESTED') RĀTOU KI TE TIAKI I NGĀ WĀHI TUKU IHO (Ā-TAU)						
Ōrau	58%	58%	56%	58%	60%	Kua eke ²³
Toharite ōrau i te:	Kāore i te hāngai	Kāore i te hāngai	Kia tautuhia tonutia te takenga			
Pakeke				Kia kua e iti iho i te 46% mō ia reanga	18-24 tau: 46% 25-34 tau: 57% 35-44 tau: 61% 45-54 tau: 53% 55-64 tau: 66% 65-74 tau: 59% 75+ tau: 52%	Kua eke
Ira				Kāhore iti atu i te 54% mō te wahine/tāne/ tuakiri tuakiri ā-ira	Tāne: 54% Wahine: 58% Tuakiri ira atu anō: 0% ²⁴	Kua eke
Mātāwaka				Kia kua e iti iho i te 50% mō ngā mātāwaka katoa e mōhiotia	Pākehā/ New Zealand European: 57% Māori: 58% Ngā lwi o te Moana-nui-a-Kiwa: 51% Āhiana: 64%	Kua eke

18 I te 3 Hōngongoi 2020.

19 I te 4 Hōngongoi 2021.

20 Ngā panonitanga ki ngā tikanga whakarārangi a HNZPT, ki te whakauru i ngā ihirangi tuku iho Māori anō, ko te hua, he pai ake, he kōunga ake hoki ngā urunga rārangi, engari, he iti iho te maha o ngā whakaurunga, i ērā i matapaetia. Tirohia ki runga. Ngā panonitanga ki ngā tikanga whakarārangi a HNZPT, ki te whakauru i ngā ihirangi tuku iho Māori anō, ko te hua, he pai ake, he kōunga ake hoki ngā urunga rārangi, engari, he iti iho te maha o ngā whakaurunga, i ērā i matapaetia..

21 Tirohia ki runga. Ngā panonitanga ki ngā tikanga whakarārangi a HNZPT, ki te whakauru i ngā ihirangi tuku iho Māori anō, ko te hua, he pai ake, he kōunga ake hoki ngā urunga rārangi, engari, he iti iho te maha o ngā whakaurunga, me ngā arotakenga i ērā i matapaetia.

22 E 8,567 ngā pūrongo mātāi whaipara, e 3,035 ngā pūrongo whakarārangi.

23 Ko te pae hapa mō te rangahau ka +/- 3.2%, i te kaha pono 95%.

24 Te kaute o ngā kaiurupare i ki he irakē te tuakiri ira, i te iti rawa (iti iho i te 0.5%), kāore i taea te whakatau i te inenga whaitake mō te hiahia ki ngā wāhi tuku iho.

MEASURES	2017–18 ACTUAL	2018–19 ACTUAL	2019–20 ACTUAL	2020–21 ESTIMATES	2020–21 ACTUAL	EXCEEDED/ ACHIEVED/ NOT ACHIEVED
13. MORE OF THE HERITAGE NEW ZEALANDERS CARE ABOUT IS INCLUDED ON THE NEW ZEALAND HERITAGE LIST/ RĀRANGI KŌRERO						
Total entries on the New Zealand Heritage List	N/A	N/A	5,777 entries ¹⁸	5,815	5,811 ¹⁹	Not achieved ²⁰
% of the total List entries of interest to Māori	N/A	N/A	23%	23%	23%	Achieved
Annual combined additions/reviews	37	30	51	47	44	Not achieved ²¹
Annual % endorsed by iwi/hapū	N/A	N/A	6 endorsed (100%)	6	6	Achieved
Annual % public applications for new entries that are processed	N/A	N/A	50%	50%	94%	Exceeded
14. HNZPT PROVIDES ACCESS TO REPORTS ON NEW ZEALAND'S HERITAGE						
Total available	9,678	10,534	10,900	11,400	11,602 ²²	Exceeded
15. RESEARCH NZ SURVEY RESPONDENTS WHO RATE THEIR PERSONAL INTEREST IN THE PROTECTION OF HISTORIC PLACES AS 'INTERESTED' (ANNUAL)						
Percentage	58%	58%	56%	58%	60%	Achieved ²³
Average percentage by:	N/A	N/A	Baseline to be set			
Age				Not less than 46% for each age group	18-24yrs: 46% 25-34yrs: 57% 35-44yrs: 61% 45-54yrs: 53% 55-64yrs: 66% 65-74yrs: 59% 75+yrs: 52%	Achieved
Gender				Not less than 54% for female/male/other gender identities	Male: 54% Female: 58% Other gender identity: 0% ²⁴	Achieved
Nationality				Not less than 50% for all recorded nationality groups	Pākehā/ New Zealand European: 57% Māori: 58% Pacific people: 51% Asian: 64%	Achieved

18 As at 3 July 2020.

19 As at 4 July 2021.

20 Changes to HNZPT listing practices, to incorporate increased Māori heritage content, resulted in richer and higher quality listings but fewer additions than envisaged.

21 See above. Changes to HNZPT listing practices, to incorporate increased Māori heritage content, resulted in richer and higher quality listings but fewer additions and reviews.

22 8,567 archaeological reports and 3,035 listing reports.

23 The survey has a margin of error of +/-3.2% at 95% confidence level.

24 The number of survey participants who identified as 'other gender identity' was too small (less than 0.5%) to establish a meaningful measure of personal interest in historic places.

**MŌHIOHIO AHUMONI
FINANCIAL INFORMATION**



STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

for the year ended 30 June 2021

	NOTE	GROUP ACTUAL 2021 \$000s	GROUP BUDGET 2021 \$000s	GROUP ACTUAL 2020 \$000s
REVENUE				
Revenue from the Crown		20,040	18,970	17,720
Property	2	4,729	3,632	4,181
Grants, donations and bequests		238	128	812
Interest		146	130	318
Membership		324	119	364
Sundry		271	260	351
TOTAL REVENUE FROM OPERATIONS		25,748	23,239	23,746
EXPENDITURE				
Fees paid to the auditors		86	77	79
Administration		1,838	2,062	1,881
Personnel	4, 25	12,656	12,473	12,187
Property	5, 25	2,586	3,090	2,365
Incentive Fund and other grants	14	688	515	794
Insurance premiums		780	800	1,532
Depreciation and amortisation	12	958	898	824
Impairment of property, plant and equipment	12	-	-	1,239
Information technology and communications	25	1,411	1,203	1,265
Marketing and membership	25	791	1,005	993
Board fees	16	118	148	138
Travel and accommodation		444	439	505
TOTAL OPERATING EXPENDITURE		22,356	22,710	23,802
NET SURPLUS/(DEFICIT) FOR THE YEAR BEFORE CANTERBURY EARTHQUAKE HERITAGE BUILDINGS TRUST GRANTS		3,392	529	(56)
Canterbury Earthquake Heritage Buildings Trust grants	14	170	123	3
NET OPERATING SURPLUS/(DEFICIT) FOR THE YEAR		3,222	406	(59)
OTHER COMPREHENSIVE REVENUE AND EXPENSE				
Gain/(loss) on revaluation of property, plant and equipment	7, 12	4,548	-	(435)
TOTAL COMPREHENSIVE REVENUE AND EXPENSE		7,770	406	(494)

STATEMENT OF FINANCIAL POSITION

for the year ended 30 June 2021

	NOTE	GROUP ACTUAL 2021 \$000s	GROUP BUDGET 2021 \$000s	GROUP ACTUAL 2020 RESTATED* \$000s
EQUITY				
Accumulated funds	7	52,046	51,727	49,371
Bequests and specified funds	7, 8	8,975	5,744	6,286
Revaluation reserve	7	45,701	40,978	41,153
Canterbury Earthquake Heritage Buildings Trust	7	-	10	192
TOTAL EQUITY		106,722	98,459	97,002
Equity is represented by:				
CURRENT ASSETS				
Cash and cash equivalents	9	7,034	1,973	10,235
Term deposits	9	11,000	10,940	4,760
Prepayments and receivables	10	98	700	117
Inventories	11	273	308	311
GST receivable		170	91	-
TOTAL CURRENT ASSETS		18,575	14,012	15,423
NON-CURRENT ASSETS				
Property, plant and equipment	12	92,630	88,588	87,148
Work in progress	12	415	325	203
TOTAL NON-CURRENT ASSETS		93,045	88,913	87,351
TOTAL ASSETS		111,620	102,925	102,774
CURRENT LIABILITIES				
Payables and accruals	13	1,366	1,353	2,138
Incentive Fund grants	14	1,547	1,501	1,432
Other grants	14	565	515	645
Employee entitlements	15	1,308	1,000	1,192
GST payable		-	-	253
TOTAL CURRENT LIABILITIES		4,786	4,369	5,660
NON-CURRENT LIABILITIES	15	112	97	112
TOTAL LIABILITIES		4,898	4,466	5,772
NET ASSETS		106,722	98,459	97,002

STATEMENT OF MOVEMENT IN EQUITY

for the year ended 30 June 2021

	NOTE	GROUP ACTUAL 2021 \$000s	GROUP BUDGET 2021 \$000s	GROUP ACTUAL 2020 RESTATED ²⁵ \$000s
OPENING EQUITY		97,002	98,053	92,946
Net operating surplus/(deficit)		3,222	406	(59)
Total comprehensive revenue and expense		4,548	-	(435)
Increase in Crown Equity		1,950	-	4,550
CLOSING EQUITY		106,772	98,459	97,002

²⁵ Refer to note 23 for details of restatement.

STATEMENT OF CASH FLOWS

for the year ended 30 June 2021

	NOTE	GROUP ACTUAL 2021 \$000s	GROUP BUDGET 2021 \$000s	GROUP ACTUAL 2020 \$000s
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash was received from:				
Revenue from Crown		20,040	18,970	17,720
Grants, donations and bequests		290	128	812
Other operating activities		5,303	4,011	4,901
Net Goods and Services Tax ²⁶		-	-	344
		25,633	23,109	23,717
Cash was applied to:				
Payment of suppliers		(9,032)	(9,882)	(8,916)
Payment to employees		(12,540)	(12,215)	(11,901)
Net Goods and Services Tax ²⁶		(423)	-	-
		(21,995)	(22,097)	(20,817)
NET CASH FROM OPERATING ACTIVITIES		3,638	1,012	2,960
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash was received from:				
Maturity of term deposits		18,760	-	27,700
Interest		154	130	387
Cash was applied to:				
Purchase of term deposits		(25,000)	-	(19,520)
Purchase of property, plant and equipment and work in progress		(2,703)	(1,417)	(8,162)
NET CASH (TO/FROM) INVESTING ACTIVITIES		(8,789)	(1,287)	405
CASH FLOWS FROM FINANCING ACTIVITIES				
Cash was received from:				
Crown equity increase	12	1,950	-	4,550
NET CASH FROM FINANCING ACTIVITIES		1,950	-	4,550
Net (decrease)/increase in cash		(3,201)	(275)	7,915
Opening cash balance		10,235	2,248	2,320
Closing cash balance		7,034	1,973	10,235
Represented by:				
Cash and cash equivalents	9	7,034	1,973	10,235

26 The GST component of operating activities reflects the net GST paid to and received from the Inland Revenue Department.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2021

1. STATEMENT OF ACCOUNTING POLICIES

REPORTING ENTITY

Heritage New Zealand Pouhere Taonga is a statutory body corporate established under section 9 of the Heritage New Zealand Pouhere Taonga Act 2014 and domiciled in New Zealand. It is an Autonomous Crown Entity for the purposes of section 7 of the Crown Entities Act 2004 and its ultimate parent is the New Zealand Government. Heritage New Zealand Pouhere Taonga's registered office is at Antrim House, 63 Boulcott Street, Wellington.

The financial results of Canterbury Earthquake Heritage Buildings Trust (CEHBT), an entity controlled and managed by Heritage New Zealand Pouhere Taonga, are included in these consolidated financial statements. However, on 30 June 2021 this subsidiary ceased operating and its net assets were transferred to Heritage New Zealand Pouhere Taonga.

Heritage New Zealand Pouhere Taonga's primary outcome is to ensure present and future generations of New Zealanders experience and enjoy a sense of place, identity and nationhood. Accordingly, Heritage New Zealand Pouhere Taonga (as the parent) and CEHBT (the subsidiary) have designated themselves as Public Benefit Entities (PBEs) for financial reporting purposes.

The financial statements for Heritage New Zealand Pouhere Taonga are for the year ended 30 June 2021 and were approved by the Board on 23 September 2021.

BASIS OF PREPARATION

The financial statements are prepared on the basis that Heritage New Zealand Pouhere Taonga continues to be a going concern. Accounting policies have been applied consistently throughout the year.

STATEMENT OF COMPLIANCE

The financial statements have been prepared in accordance with the requirements of the Crown Entities Act 2004, which includes the requirement to comply with New Zealand generally accepted accounting practice (NZ GAAP).

The financial statements have been prepared in accordance with PBE Standards Reduced Disclosure Regime (RDR). The criteria under which an entity is eligible to report in accordance with PBE Standards RDR are the entity is not publicly accountable and has expenses of less than \$30 million.

MEASUREMENT BASE

The financial statements have been prepared on an historical cost basis, modified by the revaluation of certain property, plant and equipment.

PRESENTATION CURRENCY AND ROUNDING

The financial statements are presented in New Zealand dollars and all numbers are rounded to the nearest thousand dollars (\$000s).

SIGNIFICANT ACCOUNTING POLICIES

Significant accounting policies are included in the notes to which they relate. Significant accounting policies that do not relate to a specific note are outlined below.

BASIS OF GROUP

The financial statements of the Canterbury Earthquake Heritage Buildings Trust were prepared for the same reporting period as the parent company using consistent accounting policies. There were no transactions between the parent and its subsidiary.

GOODS AND SERVICES TAX (GST)

All items in the financial statements are exclusive of GST with the exception of debtors and creditors, which are stated inclusive of GST. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of the receivables or payables in the Statement of Financial Position.

INCOME TAX

Heritage New Zealand Pouhere Taonga is a public authority and consequently is exempt from the payment of income tax. Accordingly, no charge for income tax has been provided for.

BUDGET FIGURES

The budget figures are derived from the Statement of Performance Expectations as approved by the Board at the beginning of the financial year. The budget figures have been prepared in accordance with NZ GAAP, using accounting policies that are consistent with those adopted by Heritage New Zealand Pouhere Taonga for the preparation of these financial statements.

ACCOUNTING JUDGEMENTS AND MAJOR SOURCES OF ESTIMATION UNCERTAINTY

In the application of Heritage New Zealand Pouhere Taonga's accounting policies, the Board is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Estimates and assumptions in relation to the valuation of heritage land, buildings and improvements are a key judgement and a different estimate would result in adjustments to the carrying amounts of assets (refer note 12).

CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies.

STANDARDS ISSUED AND NOT EFFECTIVE AND NOT EARLY ADOPTED

The XRB has issued the following Accounting Standards that are not yet effective and may be applicable to the financial statements of Heritage New Zealand Pouhere Taonga:

- PBE IPSAS 41: Financial Instruments (effective date January 2022)
- PBE IFRS 9: Financial Instruments (effective date January 2022).

Management has decided not to early adopt these Accounting Standards, which will apply to year ended 30 June 2022. Management has determined that this standard will have minimal impact on the financial statements. In addition, management has decided not to early adopt PBE FRS 48: Service Performance Reporting, which is effective January 2022. This standard concerns the disclosure of service performance information and will not affect the financial statements.

2. REVENUE

Revenue is measured at the fair value of consideration received or receivable.

REVENUE FROM THE CROWN

Heritage New Zealand Pouhere Taonga is funded by the Crown for the purposes set out in the Act and the Vote Arts, Culture and Heritage appropriations as set out in its Statement of Intent.

As there are no conditions attached to the funding outside of these purposes it is recognised as revenue at the point of entitlement.

DONATIONS AND BEQUESTS

Donations and bequests received are recognised as revenue in the period they are received. However, those with restrictive conditions are recorded as Specified Funds and Bequests within equity (refer notes 7, 8).

GRANTS RECEIVED

Grants are recognised when they become receivable unless there is an obligation to return the funds if conditions of the grant are not met. Where such an obligation exists, the grants are initially recorded as grants received in advance and recognised when conditions of the grant are satisfied.

VESTED ASSETS

Where a physical asset is gifted or acquired by Heritage New Zealand Pouhere Taonga for nil or nominal cost, the fair value of the asset is recognised as income when control over the asset is obtained.

VOLUNTEER SERVICES

The operations of Heritage New Zealand Pouhere Taonga are reliant on services provided by volunteers. Volunteer services received are not recognised as revenue or expenditure by

Heritage New Zealand Pouhere Taonga due to the difficulty of measuring their fair value with reliability.

MEMBERSHIP SUBSCRIPTIONS

Membership subscriptions are recognised in the period received.

INTEREST

Interest income is recognised using the effective interest method.

MERCHANDISE AND CAFÉ SALES

Revenue from merchandise and café sales is recognised when the product is sold to the customer.

FUNCTION AND EVENT REVENUE

Revenue from functions and events is recognised at the date the function or event takes place.

LEASE AND RENTAL INCOME

Lease and rental income is recognised on a straight-line basis over the lease term.

PROPERTY INCOME

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Merchandise and café	1,546	1,132
Admissions	331	300
Functions and events	225	143
Lease and rental	2,551	2,532
Grants	76	74
Total property income	4,729	4,181

The majority of Heritage New Zealand Pouhere Taonga's operating lease revenue is derived from long-term leases of the Old Government Buildings in Wellington and the Chevening Flats in Wellington.

3. EXPENDITURE BY OUTPUT

	GROUP ACTUAL 2021 \$000s	GROUP BUDGET 2021 \$000s	GROUP ACTUAL 2020 \$000s
Heritage knowledge	3,167	3,164	3,103
Heritage conservation	10,224	10,417	10,480
Heritage engagement	8,965	9,129	8,980
Operating expenditure ²⁷ before Canterbury Earthquake Heritage Buildings Trust	22,356	22,710	22,563
Canterbury Earthquake Heritage Buildings Trust grants	170	123	3
Total operating expenditure	22,526	22,833	19,900

²⁷ Excludes losses on disposal or impairment of property, plant and equipment.

COST ALLOCATION TO OUTPUTS

Direct costs are charged directly to specific outputs. Indirect costs are allocated across outputs based on an estimate of effort determined by management. Direct costs are those costs directly attributable to a specific significant activity and indirect costs are costs incurred that cannot practicably be attributed to a specific significant activity.

4. PERSONNEL

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Personnel costs		
Salaries and wages (including KiwiSaver contribution)	12,264	11,713
Increase in employee leave entitlements	41	216
Other staff costs	351	258
Total personnel costs	12,656	12,187

	GROUP ACTUAL 2021	GROUP ACTUAL 2020
Total remuneration and benefits (\$000s)		
100–110	4	2
110–120	2	5
120–130	3	3
130–140	3	2
140–150	3	1
180–190	2	2
190–200	-	1
270–280	-	1
290–300	1	-
	18	17

Employees received no compensation and other benefits in relation to cessation (2020: \$nil).

5. PROPERTY EXPENDITURE

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Repairs and maintenance	1,541	1,505
Merchandise	785	605
Other	260	255
Total property expenditure	2,586	2,365

6. OPERATING LEASES

Future aggregate minimum lease payments to be paid under non-cancellable operating leases for office accommodation.

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Not later than one year	611	574
Later than one year and not later than five years	1,665	1,845
Later than five years and not later than 10 years	325	641
Total non-cancellable operating leases payable	2,601	3,060

Leases that do not transfer substantially all the risks and rewards incidental to ownership of an asset to Heritage New Zealand Pouhere Taonga are classified as operating leases.

Lease payments under an operating lease are recognised as an expense on a straight-line basis over the term of the lease in the Statement of Comprehensive Revenue and Expense.

The non-cancellable operating leases disclosed above relate to leases for our regional offices. Each individual lease has its own right of renewal date as follows. The commitments disclosed above assume the leases do not extend beyond the right of renewal date.

LOCATION	RIGHT OF RENEWAL DATE
Wellington	01/06/2028
Christchurch	18/04/2022
Dunedin	01/02/2026
Northland	20/08/2022
Auckland	01/01/2026
Tauranga	09/12/2022

7. EQUITY

	NOTE	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Accumulated Funds			
Represents the balance of general accumulated funds from Heritage New Zealand Pouhere Taonga operations not earmarked for a specific purpose			
Balance at 1 July		49,371	43,296
Surplus		3,222	(59)
Capital transfer from Crown		1,950	4,550
Transfer to other equity funds		(5,143)	(2,731)
Transfer from other equity funds		2,646	4,315
Balance at 30 June		52,046	49,371
Specified funds and bequests			
Heritage New Zealand Pouhere Taonga holds a number of funds and bequests from external sources for which the purpose is restricted			
Balance at 1 July	8	6,286	7,853
Restricted funds and interest received during the year	8	5,335	2,748
Funds used during the year	8	(2,646)	(4,315)
Balance at 30 June		8,975	6,286
Property, plant and equipment revaluation reserve			
Represents movements following regular revaluation of Heritage New Zealand Pouhere Taonga land, buildings and heritage artefacts			
Balance at 1 July		41,153	41,588
Gain/(loss) on revaluation of property, plant and equipment	12	4,548	(435)
Balance at 30 June		45,701	41,153
Canterbury Earthquake Heritage Buildings Trust			
Balance at 1 July		192	209
Deficit		(177)	(17)
Transfer net assets to Heritage New Zealand Pouhere Taonga on Trust wind-up ²⁸		(15)	-
Balance at 30 June		-	192
		106,722	97,002

28 The Canterbury Earthquake Heritage Buildings Trust was wound up on 30 June 2021 with net assets of \$15,000 transferred to Heritage New Zealand Pouhere Taonga. These funds will be available only for the original purposes of the Trust.

8. BEQUESTS AND SPECIFIED FUNDS

Grants, donations and bequests with restrictive conditions are recognised in the Statement of Comprehensive Revenue and Expense when received, then recorded as specified funds and bequests within equity. Income or expenditure in relation to these funds is treated in the same manner.

BEQUESTS	1 JULY 2020 \$000s	RECEIPTS \$000s	INTEREST \$000s	EXPENDITURE \$000s	CAPITALISED \$000s	30 JUNE 2021 \$000s
Richardson	53	-	1	-	-	54
McKay	282	-	3	-	-	285
Granville Travers Zohrab Trust	191	-	2	-	-	193
Spencer	185	-	2	-	-	187
OR Lee	60	-	1	-	-	61
Hudson	284	-	3	-	-	287
Fuller	79	-	1	-	-	80
Stout	129	-	1	-	-	130
MH Lovelock	31	25	-	-	-	56
Rai Valley	12	-	-	(2)	-	10
RHR Woodhouse	153	-	2	-	-	155
Hilda Godley	15	-	-	-	-	15
David M Luke	1,238	-	13	-	-	1,251
Dawn Chisholm	30	-	-	-	-	30
Walter Middlemass	22	-	-	-	-	22
Kerr Family Estate	42	-	1	-	-	43
Plowman	84	-	-	-	-	84
Other	853	86	8	(200)	-	747
Total bequests	3,743	111	38	(202)	-	3,690

SPECIFIED FUNDS	1 JULY 2020 \$000s	RECEIPTS \$000s	INTEREST \$000s	EXPENDITURE \$000s	CAPITALISED \$000s	30 JUNE 2021 \$000s
Landmark Inc.	248	-	-	-	(179)	69
B Price Chevening Endowment Fund	1,041	-	11	-	-	1,052
National Heritage Preservation Incentive Fund	65	500	-	(467)	-	98
Kerikeri Mission	294	-	3	-	(126)	171
Stout Trust	-	52	-	-	-	52
Tohu Whenua (Landmarks that tell our stories)	266	520	-	(241)	-	545
Crown funding for Kate Sheppard House	473	285	-	(199)	(559)	-
Crown funding for Turnbull House	68	125	-	(193)	-	-
Crown funding for Hokitika Government Building	-	1,950	-	(22)	(191)	1,737
Crown funding for Matauranga Maori	-	1,070	-	(91)	-	979
Insurance reserve	-	500	-	-	-	500
Other funds	88	170	-	(171)	(5)	82
Total specified funds	2,543	5,172	14	(1,384)	(1,060)	5,285
Total bequests and specified funds	6,286	5,283	52	(1,586)	(1,060)	8,975

9. CASH AND CASH EQUIVALENTS AND TERM DEPOSITS

	ACTUAL 2021 \$000s	ACTUAL 2020 \$000s
Petty cash and imprest balances	10	10
Bank accounts and short-term deposits	7,024	10,225
Total cash and cash equivalents	7,034	10,235
Term deposits	11,000	4,760
Total cash, cash equivalents and term deposits	18,034	14,995

Cash and cash equivalents include cash on hand, deposits held on call and other short-term, highly liquid investments, with original maturities of less than three months.

Term deposits comprise fixed term deposits with original maturities of three months or more.

10. PREPAYMENTS AND RECEIVABLES

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Prepayments	44	19
Debtors and other receivables	62	107
Provision for doubtful debt	(8)	(9)
Prepayments and receivables	98	117

Debtors and other receivables are recorded at amounts due less any provision for uncollectability.

Uncollectability is established when there is objective evidence that Heritage New Zealand Pouhere Taonga will not be able to collect amounts according to the original terms of the receivable. The amount of the provision is the difference between the carrying amount and the present value of the amounts expected to be collected.

11. INVENTORIES

Inventories held for commercial use are valued at the lower of cost or net realisable value after providing for obsolete items.

Inventories held for non-commercial use are measured at cost adjusted for any loss of service potential.

12. PROPERTY, PLANT AND EQUIPMENT

MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT FOR THE YEAR ENDED 30 JUNE 2021 WERE:

COST AND VALUATION	AT VALUATION							
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
	LAND OWNED	LAND VESTED	LAND CONTROLLED & MANAGED	BUILDINGS OWNED	BUILDINGS VESTED	BUILDINGS CONTROLLED & MANAGED	HERITAGE ARTEFACTS	LAND DEVELOPMENT
Opening balance 1 July	14,926	13,708	984	21,583	27,909	2,905	5,192	783
Additions	400	-	-	868	3	12	-	154
(Gain)/loss on revaluation ³⁰	5,357	(6,200)	(271)	(1,942)	4,750	(153)	369	(148)
Closing balance 30 June	20,683	7,508	713	20,509	32,662	2,764	5,561	789
ACCUMULATED DEPRECIATION, AMORTISATION AND IMPAIRMENT								
Opening balance 1 July	-	-	-	1,585	422	64	-	146
Depreciation/amortisation expense	-	-	-	187	294	39	-	49
Written back upon revaluation	-	-	-	(1,772)	(716)	(103)	-	(195)
Closing balance 30 June	-	-	-	-	-	-	-	-
Net balance 30 June	20,683	7,508	713	20,509	32,662	2,764	5,561	789

At 30 June 2021, Heritage New Zealand Pouhere Taonga had \$415,000 of work in progress (2020: \$203,500). This comprises a number of maintenance projects for various properties.

During the year, Heritage New Zealand Pouhere Taonga completed the re-purposing of Te Whare Waiutuutu Kate Sheppard House. The total cost of this project was \$1 million including the production of displays and interpretation.

In addition, the Hokitika Government Building were purchased for \$400,000, which was funded from an equity increase of \$1.95 million. This is a portion of the \$22 million funding that will be provided by the Crown for the strengthening and repurposing of the building. No commitments have been entered into in relation to this project.

MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT FOR THE YEAR ENDED 30 JUNE 2020 WERE:

COST AND VALUATION	AT VALUATION							
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
	LAND OWNED	LAND VESTED	LAND CONTROLLED & MANAGED	BUILDINGS OWNED	BUILDINGS VESTED	BUILDINGS CONTROLLED & MANAGED	HERITAGE ARTEFACTS	LAND DEVELOPMENT
Opening balance 1 July	12,176	13,708	984	20,105	23,383	2,494	4,534	725
Additions ³²	2,750	-	-	1,913	4,526	411	48	58
(Loss)/gain on revaluation	-	-	-	(435)	-	-	610	-
Closing balance 30 June	14,926	13,708	984	21,583	27,909	2,905	5,192	783
ACCUMULATED DEPRECIATION, AMORTISATION AND IMPAIRMENT								
Opening balance 1 July	-	-	-	184	204	25	-	45
Depreciation/amortisation expense	-	-	-	216	218	39	-	47
Impairment	-	-	-	1,185	-	-	-	54
Closing balance 30 June	-	-	-	1,585	422	64	-	146
Net balance 30 June	14,926	13,708	984	19,998	27,487	2,841	4,582	637

AT COST			TOTAL
\$000s	\$000s	\$000s	\$000s
PLANT & EQUIPMENT	DISPLAYS & INTERPRETATION	OTHER ASSETS ²⁹	TOTAL ASSETS
2,409	981	566	91,946
288	164	3	1,892
-	-	-	1,762
2,697	1,145	569	95,600
1,771	630	180	4,798
217	73	99	958
-	-	-	(2,786)
1,988	703	279	2,970
709	442	290	92,630

29 Includes Intangible assets of \$68,000 book value (2020: \$122,000).

30 Independent valuations of all property were performed by Anna Lomas, Jonathon Dix, Chris McCashin and Ben Radich, appropriately qualified employees of Aon Valuation Services. Aon Valuation Services employs registered valuers who are qualified to undertake specialised building valuations and who are members of the Property Institute of New Zealand (PINZ) and the New Zealand Institute of Valuers. Aon's valuers have recognised tertiary qualifications in the property sector as well as registration through the Valuers' Registration Board and the New Zealand Institute of Valuers (NZIV). The valuation was completed in accordance with NZ Public Benefit Entity International Public Sector Accounting Standard 17 (PBE IPSAS 17), Property Institute of New Zealand Guidance Papers and Code of Ethics, and Valuation Guidance for Cultural and Heritage Assets issued by the Treasury Accounting Policy Team.

AT COST			TOTAL
\$000s	\$000s	\$000s	\$000s
PLANT & EQUIPMENT	DISPLAYS & INTERPRETATION	OTHER ASSETS ³¹	TOTAL ASSETS
1,942	974	170	81,195
467	7	396	10,576
-	-	-	175
2,409	981	566	91,946
1,618	540	119	2,735
153	90	61	824
-	-	-	1,239
1,771	630	180	4,798
638	351	386	87,148

31 Includes Intangible assets of \$122,000 book value (2019: \$nil).

32 Some additions in the 2020 financial year were incorrectly classified between classes of property, plant and equipment. Those have been corrected in the current year. Total additions and net book value of total property, plant and equipment have not changed. The affected properties were Te Whare Waiutuutu Kate Sheppard House, Chevening Flats and Pompallier Mission.

In 2019–20, Covid-19 restrictions significantly reduced tourism and hospitality, resulting in the loss of our previous lessee of the Melanesian Mission and restaurant in Auckland. A new lease, at a lower rate, was under negotiation at year-end. As a result, management considered this asset to be impaired and Aon Valuations was engaged to perform an updated valuation. The valuation method applied was consistent with the method used in 2018 and the effect of the valuation was to reduce the value of this property by \$1.67 million, of which \$0.43 million was applied to previously recognised revaluation reserves and \$1.24 million as an impairment loss.

2021 CAPITAL COMMITMENTS

Future payments are disclosed as commitments at the point a contractual obligation arises, to the extent that there are equally unperformed obligations.

As at 30 June 2021, Heritage New Zealand Pouhere Taonga had no capital commitments. (2020: \$nil).

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment comprises land, land development, buildings, leasehold improvements, heritage artefacts and equipment including library items, displays and interpretation, office furniture and equipment.

Property, plant and equipment are shown at cost or valuation, less any accumulated depreciation and impairment losses.

Heritage New Zealand Pouhere Taonga has recognised interests in land and buildings in the following categories:

i. Heritage New Zealand Pouhere Taonga-owned land and historic buildings

These are properties for which the Heritage New Zealand Pouhere Taonga has freehold title.

ii. Vested land and historic buildings

These properties have been formally vested to Heritage New Zealand Pouhere Taonga in terms of the Reserves Act 1977. A vesting order can only be revoked with the agreement of Heritage New Zealand Pouhere Taonga and consequently its interest is deemed to be permanent.

iii. Controlled and managed buildings

These are properties for which Heritage New Zealand Pouhere Taonga has a control and management order from the Crown in terms of the Reserves Act 1977. These have been included as part of property, plant and equipment on the basis that the risks and rewards relating to this property rest with Heritage New Zealand Pouhere Taonga. However, the Crown can require Heritage New Zealand Pouhere Taonga to return these assets at any stage.

REVALUATIONS

Due to the nature of Heritage New Zealand Pouhere Taonga's property portfolio it is difficult to obtain market valuation

comparisons for many properties due to restrictions on their use, and consequently there is a large degree of subjectivity inherent in the valuation process.

Heritage New Zealand Pouhere Taonga employs an independent valuer to revalue Heritage New Zealand Pouhere Taonga's property portfolio in line with the Crown accounting policies. Land and buildings are revalued every three years to ensure that the carrying amount does not differ materially from fair value. The last valuation was performed to June 2021. In the intervening years, enquiries are made of professional valuers to establish if there are any factors that may have given rise to significant changes in valuations.

The valuations seek to maximise the use of relevant observable inputs and minimise the use of unobservable inputs in establishing the fair value of land and buildings. In the instances where the valuer deems there to be an active and liquid market for an asset, and comparable rental and sales evidence is deemed sufficient to reliably measure fair value of the asset, the valuer utilises either the capitalised income, discounted cash flow and/or the direct comparison approach to valuation. However, the majority of the Heritage New Zealand Pouhere Taonga portfolio comprises properties for which there is an absence of market transactions, and lack of a potential occupant or buyer market. For the most part, these properties are classified as Historic Purposes Reserves, have restrictive underlying zoning and/or are subject to Category 1 heritage classification, thereby restricting the current and future potential uses or development of the property. In accordance with the Valuation Guidance for Cultural and Heritage Assets prepared by the Treasury Accounting Policy Team, Depreciated Replacement Cost (Summation Approach) has been deemed the most appropriate basis for determination of fair value, as the fair value of the asset is not able to be reliably determined using market-based evidence due to the specialised or unique nature of the asset. Where possible, Aon Valuations Services has sought to maximise relevant market-based inputs in the valuation of these assets, by researching sales of surrounding land parcels (and making appropriate adjustments for the specific characteristics of the subject land), together with applying market-based depreciation rates to the physical improvements' replacement value.

Where land has a designation, restrictive zoning or covenant, Aon Valuation Services has adopted an 'Across the Fence Approach' to valuing the restrictive land. The Across the Fence Approach is where the zoning and highest and best use of land immediately surrounding the subject site is considered, and an allowance or discount applied to the subject for the restrictions on use or future development.

Other key assumptions inherent in the valuation are the estimated construction costs and useful lives that are used

to calculate the replacement cost of buildings as part of the depreciated replacement cost calculations.

The construction rates have been based on QV Costbuilder publication effective May 2021, historical construction costs for the subject assets, together with Aon's in-house cost database. Estimated total lives and remaining useful lives for assets are based on physical inspection and observation by the valuer, and consultation with Heritage New Zealand Pouhere Taonga employees.

Heritage collections and objects are by nature specialised and are managed by Heritage New Zealand Pouhere Taonga in accordance with its general statement of policy and as required by the Heritage New Zealand Pouhere Taonga Act. These items are revalued and measured on a fair market or replacement value but are not depreciated. The latest valuation to 30 June 2021, part of a four-year rolling cycle, was conducted by registered valuers specialising in art and objects.

Heritage New Zealand Pouhere Taonga accounts for revaluations of property, plant and equipment on a class of asset basis. The results of revaluing are credited or debited to an asset revaluation and recognised as other comprehensive revenue and expense. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed. Any subsequent increase on revaluation that offsets a previous decrease in value is recognised as part of the net surplus for the year, up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset and shown as part of other comprehensive revenue and expense.

ADDITIONS

The cost of property, plant and equipment is recognised as an asset when it is probable that associated future economic benefits or service potential will flow to Heritage New Zealand Pouhere Taonga and the cost can be measured reliably.

SUBSEQUENT COSTS

Subsequent costs incurred by Heritage New Zealand Pouhere Taonga to restore property and plant to their original condition are capitalised. Expenditure to maintain these assets once renovation is complete is recognised in net surplus when incurred.

DISPOSALS

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposal are included in the net surplus for the year. When revalued assets are sold, the amounts included in the revaluation reserves in respect of those assets are transferred to accumulated funds.

DEPRECIATION

Depreciation is provided on a straight-line basis on all property, plant and equipment (other than land, heritage artefacts and

library), at a rate that will write off the cost (or valuation) of the assets to their estimated residual value over their useful lives.

Heritage buildings owned, vested or managed in Heritage New Zealand Pouhere Taonga are depreciated in accordance with PBE IPSAS 17. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows.

Buildings	100 years
Land Development	15-50 years
Plant and Equipment	3-5 years
Displays & Interpretation	10 years
Other Assets	3 to 9 years

The residual value and useful life of an asset is reviewed, and adjusted, if applicable, at each financial year-end.

IMPAIRMENT

Property, plant and equipment and intangible assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For assets not carried at a revalued amount, the total impairment loss is recognised in the net surplus or deficit for the year.

If an asset's carrying amount exceeds its recoverable amount the carrying amount is written down to the recoverable amount and an impairment loss is recognised. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the net surplus or deficit for the year.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where Heritage New Zealand Pouhere Taonga would, if deprived of the asset, replace its remaining future economic benefits or service potential.

13. PAYABLES

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Payables and deferred revenue under exchange transactions		
Creditors	416	610
Income in advance	268	274
Accrued expenses	682	1,254
Total payables and deferred revenue under exchange transactions	1,366	2,138
Payables under non-exchange transactions		
Taxes payable (GST and PAYE)	(18)	386
Grants payable	2,112	2,077
Total payables under non-exchange transactions	2,094	2,463

Short-term payables are recorded at the amount payable.

14. INCENTIVE FUND AND OTHER GRANTS

Heritage New Zealand Pouhere Taonga may approve grants out of the Incentive Fund, the Canterbury Earthquake Heritage Buildings Trust, bequests and specified funds in addition to its operating income.

Grants awarded by Heritage New Zealand Pouhere Taonga and its subsidiary are discretionary grants. Discretionary grants are those grants where Heritage New Zealand Pouhere Taonga has no obligation to award on receipt of the grant application.

Grants are approved subject to conditions and uplifted only when those conditions have been satisfied. Approved grants are recognised as expenditure and held as an expense provision until they are lifted by the grantee. Where there is doubt that the conditions of a grant will be met, the provision will be reversed until there is confidence that the terms of the grant are likely to be satisfied. If it is determined that all or part of a grant will not be uplifted, the grant is returned to the fund for redistribution.

INCENTIVE FUND

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Opening balance	1,432	1,126
Additional accruals made	562	860
Amounts used	(352)	(488)
Unused amounts returned to fund	(95)	(66)
Closing balance	1,547	1,432
Canterbury Earthquake Heritage Buildings Trust		
Opening balance	645	765
Additional accruals made	170	183
Amounts used	(250)	(123)
Unused amounts returned to fund	-	(180)
Closing balance	565	645

In addition to the grants shown above, other grants of \$221,000 were paid during the year (refer note 25 for further details). Heritage New Zealand has no other grant obligations at 30 June 2021 (2020 nil).

15. EMPLOYEE ENTITLEMENTS

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Current employee entitlements		
Accrued salaries and wages ³³	439	368
Annual leave	783	748
Sick leave	31	46
Long service leave provision	55	30
Total current employee entitlements	1,308	1,192
Non-current long service leave provision	112	112
Total employee entitlements	1,420	1,304

SHORT-TERM EMPLOYEE ENTITLEMENTS

Employee entitlements that Heritage New Zealand Pouhere Taonga expects to be settled within 12 months of balance date are measured at undiscounted nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned but not yet taken at balance date, retiring and long service leave entitlements expected to be settled

³³ Includes PAYE and other deductions due to the Inland Revenue Department.

within 12 months and sick leave. Heritage New Zealand Pouhere Taonga also recognises a liability and an expense for bonuses where it is contractually obliged to pay them, or where there is a past practice that has created a constructive obligation.

LONG-TERM EMPLOYEE ENTITLEMENTS

Entitlements that are payable beyond 12 months, such as long service leave and retirement leave, have been calculated on an actuarial basis. The calculations are based on the likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information.

The value of the long service leave obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. Due to the small size of the provision, no salary inflation factor has been allowed.

16. KEY MANAGEMENT PERSONNEL

KEY MANAGEMENT PERSONNEL COMPENSATION	HEAD COUNT 2021	GROUP ACTUAL 2021 \$000S	HEAD COUNT 2020	GROUP ACTUAL 2020 \$000S
Board and Māori Heritage Council	12	118	12	138
Leadership Team	12	1,956	13	1,945
Total key management personnel remuneration	24	2,074	25	2,083

Key management personnel at 30 June 2021 comprises all Board members, Māori Heritage Council members, the Chief Executive and 12 members of the Leadership Team. Two Leadership Team positions were vacant for part of the year, with one appointee commencing in July 2021.

These figures include any post-employment, long-term or termination benefits provided to key management personnel.

17. BOARD AND MĀORI HERITAGE COUNCIL MEMBER REMUNERATION

	2021 \$000S	2020 \$000S
Board		
Hon. Marian Hobbs, Chair	27	27
Tā John Clarke KNZM CNZM	14	13
Ms Mary Neazor	1	13
Hon Sir Pita Sharples KNZM CBE PhD	-	13
Ms Kim Ngarimu	13	13
Mr Bryce Barnett MNZM	13	13
Mr David Nicoll	13	13
Mr Chris Cochran MNZM	13	13
Ms Materoa Dodd	12	-
Keita Kohere	12	-
Total Board remuneration	118	118
Māori Heritage Council		
Tā John Clarke KNMZ, Chair	5	3
Kahurangi Rangimarie Naida Glavish	5	3
Ms Kim Ngarimu	2	2
Mr Patrick McGarvey	5	2
Mr Paul White	7	3
Mr Chris Cochran MNZM	4	3
Ms Rebecca (Liz) Mellish MNZM	9	4
Ms Materoa Dodd	3	-
Total Māori Heritage Council remuneration	40	20
Release prior-year board fees accrued³⁴	(40)	-
Total Board and Māori Heritage Council remuneration	118	138

Payments of \$7,000 were made to committee members who were not Board members during the financial year (2020: \$5,800). These committee members are appointed by the Board.

No Board members received compensation or other benefits in relation to cessation (2020: \$nil).

Heritage New Zealand Pouhere Taonga has effected Directors and Officers Liability and Professional Indemnity Insurance cover during the financial year in respect of the liability or costs of Board members and employees.

18. RELATED PARTY TRANSACTIONS

Heritage New Zealand Pouhere Taonga is a wholly owned entity of the Crown. The Government significantly influences the role of Heritage New Zealand Pouhere Taonga in addition to being its major source of revenue.

Heritage New Zealand Pouhere Taonga enters into transactions with entities that are under common control of the Crown. These include government departments, state-owned enterprises and other Crown entities. Those transactions that occur within a normal supplier or client relationship, on terms and conditions no more or less favourable than those which it is reasonable to expect Heritage New Zealand Pouhere Taonga would have adopted if dealing with that entity at arm's length in the same circumstances, have not been disclosed as related party transactions.

There were no close family members of key management personnel contracted by Heritage New Zealand Pouhere Taonga during the 2021 year (2020: \$20,010).

There are no other transactions carried out with related parties other than those described above.

19. CONTINGENCIES

Contingent liabilities and assets are disclosed at the point at which the contingency is evident.

As at 30 June 2021, potential liabilities resulting from heritage covenants previously negotiated are estimated to be \$20,000 (June 2020: \$20,000).

During the ordinary course of its activities, the Group is subject to legal matters from time to time. As at balance date there are no legal matters that in the Group's view are likely to result in economic outflows.

20. EVENTS AFTER BALANCE DATE

There were no events after balance date.

21. FINANCIAL INSTRUMENTS

Heritage New Zealand Pouhere Taonga is party to financial instruments as part of its everyday operations. These financial instruments include bank accounts, term deposits, debtors and creditors. Revenues and expenses in relation to all financial instruments are recognised in the Statement of Comprehensive Revenue and Expense. All financial instruments are recognised in the Statement of Financial Position.

CARRYING AMOUNTS OF FINANCIAL INSTRUMENTS BY CATEGORY

	GROUP ACTUAL 2021 \$000s	GROUP ACTUAL 2020 \$000s
Loans and receivables		
Cash and cash equivalents	7,034	10,235
Debtors and other receivables	54	98
Term deposits	11,000	4,760
Total loans and receivables	18,088	15,093
Financial liabilities measured at amortised cost		
Payables	1,098	1,864
Grants payable	2,112	2,077
Employee entitlements	1,308	1,192
Total financial liabilities measured at amortised cost	4,518	5,133

22. FINANCIAL INSTRUMENT RISKS

Heritage New Zealand Pouhere Taonga's activities expose it to a variety of financial instrument risks, including market risk and credit risk. Heritage New Zealand Pouhere Taonga has a series of policies to manage the risks associated with financial instruments and seeks to minimise exposure from financial instruments. These policies do not permit transactions of a speculative nature.

FAIR VALUE INTEREST RATE RISK

Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. Heritage New Zealand Pouhere Taonga's exposure is limited to its bank deposits which are held at fixed rates of interest.

CREDIT RISK

Credit risk is the risk that a third party will default on its obligations to Heritage New Zealand Pouhere Taonga, causing Heritage New Zealand Pouhere Taonga to incur a loss.

Due to the timing of its cash inflows and outflows, Heritage New Zealand Pouhere Taonga invests surplus cash with registered banks.

Heritage New Zealand Pouhere Taonga's maximum credit exposure for each class of financial instrument is represented by the total carrying amount of cash and cash equivalents (note 9) and net debtors (note 10). There is no collateral held as security against these financial instruments, including those instruments that are overdue or impaired.

Heritage New Zealand Pouhere Taonga has no significant concentrations of credit risk, as it has a small number of credit customers and only invests funds with registered banks with specified Standard and Poor's credit ratings.

23. PRIOR PERIOD RESTATEMENT

It was identified in the current year that chattels within property, plant and equipment had been adjusted in a prior year to exclude GST, and this was not required. The opening balances of property, plant and equipment and the revaluation reserve have been restated to correct this, with a resulting increase of \$610,000. As the valuation occurred in a year prior to the year ended 30 June 2020 there is no impact to net operating surplus/(deficit) in the current or prior year presented.

24. COVID-19

The negative financial effect of Covid-19 in 2020-21 expected at our properties did not eventuate, as local visitors made up for the loss of overseas tourists.

Covid-19 restrictions significantly affected tourism and hospitality, resulting in the loss of our previous lessee of the Melanesian Mission and restaurant in Auckland. A new lessee took over this lease in December 2020.

The effect of Covid-19 looks likely to continue into 2021-22 and it is uncertain when we will see the return of overseas visitors. However, the additional Crown funding received in 2021-22 to support core capability plus strong support from local tourism means management are confident that Heritage New Zealand Pouhere Taonga will continue to be a going concern and meet its cash flow requirements in the foreseeable future.

25. EXPLANATION OF MAJOR VARIANCES AGAINST BUDGET AND PRIOR YEAR

The net surplus for the year ended 30 June 2021 was \$3.2 million against a budgeted surplus of \$0.4 million. Significant variances are as follows:

Crown revenue was \$1.1 million higher due to funding received for the Mātauranga Māori project. Most of this revenue will be used in the 2021/22 financial year and is therefore held in specified funds to reflect the special purpose of this funding.

Property revenue was \$1.1 million higher than budget due to strong local support for our properties. The budget had been significantly pared back as the restrictions on overseas visitors was predicted to continue and local visitor numbers were expected to drop due to lockdowns and the economic effects of Covid-19.

We are also delighted and grateful that membership support remained at expected pre-Covid levels despite our anticipation that membership levels would drop due to internal and overseas travel restrictions.

Personnel costs are \$0.2 million over budget. This reflects the cost of extra people needed to staff our shops, cafés and provide tours at our properties due to the higher-than-expected visitor numbers. These costs were offset by lower costs in other areas due to vacancies and by the increased property revenue.

Technology costs are also \$0.2 million over budget due to unanticipated but necessary costs associated with the organisation's transition to the cloud including migration of all e-mails and securing our infrastructure against attacks on the system.

An unbudgeted grant of \$0.2 million was made for the restoration of the listed Category 1 historic place Timaru High School Old Boys' Memorial Library. The grant was paid from a gift received in a prior year on the condition that the funds were used in the South Canterbury region.

Lower-than-expected marketing and membership costs are partly due to communication initiatives in Māori communities that had to be put on hold due to the resignation of the key staff member involved. There were also savings in the Tohu Whenua project as a lot of the content development for website and brochure upgrades was carried out in-house and the production of marketing collateral was delayed – although the design stage was completed.

Property costs were \$0.5 million below budget. This can be attributed to the postponement of projects until the 2021-22 year, including painting and remedial work at Alberton, tree removal at Highwic and mudbrick restoration at Hayes.

INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF HERITAGE NEW ZEALAND POUHERE TAONGA'S GROUP FINANCIAL STATEMENTS AND SERVICE PERFORMANCE INFORMATION FOR THE YEAR ENDED 30 JUNE 2021

The Auditor-General is the auditor of Heritage New Zealand Pouhere Taonga Group (the Group). The Auditor-General has appointed me, Silvio Bruinsma, using the staff and resources of Deloitte Limited, to carry out the audit of the financial statements and the statement of service performance, of the Group on his behalf.

Opinion

We have audited:

- the financial statements of the Group on pages 54 to 71, that comprise the statement of financial position as at 30 June 2021, the statement of comprehensive revenue and expenses, statement of changes in equity and statement of cash flows for the year ended on that date and the notes to the financial statements including a summary of significant accounting policies and other explanatory information; and
- the performance information of the Group on pages 21 to 51.

In our opinion:

- the financial statements of the Group on pages 54 to 71,
 - present fairly, in all material respects:
 - its financial position as at 30 June 2021; and
 - its financial performance and cash flows for the year then ended; and
 - comply with generally accepted accounting practice in New Zealand in accordance with Public Benefit Entity Standards Reduced Disclosure; and
- the performance information on pages 21 to 51
 - presents fairly, in all material respects, the Group's performance for the year ended 30 June 2021, including:
 - for each class of reportable outputs:
 - its standards of delivery performance achieved as compared with forecasts included in the statement of performance expectations for the financial year; and
 - its actual revenue and output expenses as compared with the forecasts included in the statement of performance expectations for the financial year; and
 - complies with generally accepted accounting practice in New Zealand.

Our audit was completed on 11 October 2021. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements and the performance information, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board for the financial statements and the performance information

The Board responsible on behalf of the Group for preparing financial statements and performance information that are fairly presented and comply with generally accepted accounting practice in New Zealand. The Board is responsible for such internal control as they determine is necessary to enable them to prepare financial statements and performance information that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements and the performance information, the Board is responsible on behalf of the Group for assessing the Group's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to merge or to terminate the activities of the Group, or there is no realistic alternative but to do so.

The Board's responsibilities arise from the Crown Entities Act 2004.

Responsibilities of the auditor for the audit of the financial statements and the performance information

Our objectives are to obtain reasonable assurance about whether the financial statements and the performance information, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers, taken on the basis of these financial statements and the performance information.

For the budget information reported in the financial statements and the performance information, our procedures were limited to checking that the information agreed to the Group's statement of performance expectations.

We did not evaluate the security and controls over the electronic publication of the financial statements and the performance information.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements and the performance information, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board
- We evaluate the appropriateness of the reported performance information within the Group's framework for reporting its performance.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements and the performance information or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements and the performance information, including the disclosures, and whether the financial statements and the performance information represent the underlying transactions and events in a manner that achieves fair presentation.
- We obtain sufficient appropriate audit evidence regarding the financial statements and the performance information of the entities or business activities within the Group to express an opinion on the consolidated financial statements and the consolidated performance information. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on pages 6 to 20, but does not include the financial statements and the performance information, and our auditor's report thereon.

Our opinion on the financial statements and the performance information does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements and the performance information, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements and the performance information or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the Group in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1: International Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board.

Partners and employees of our firm deal with the entity and its subsidiaries on normal terms within the ordinary course of trading activities of the business of the entity and its subsidiaries. The firm has no other relationship with, or interest in, the entity or any of its subsidiaries.



Silvio Bruinsma For Deloitte Limited
On behalf of the Auditor-General
Wellington, New Zealand

HERITAGE NEW ZEALAND POUHERE TAONGA PROPERTY PORTFOLIO

OWNED (18 PROPERTIES)

ALBERTON
ALEXANDRA (PIRONGIA) REDOUBT
ANTRIM HOUSE
BEDGGOOD BLACKSMITH BUILDING
CLARKS' MILL
CHEVENING APARTMENTS
CLENDON HOUSE
HOKITIKA GOVERNMENT BUILDING
HURWORTH COTTAGE
KERIKERI MISSION HOUSE (KEMP HOUSE)
RUATUNA FARM
SOUTHLAND PROVINCIAL COUNCIL BUILDING
STONE STORE
TE WAIMATE MISSION
TE WHARE WAIUTUUTU KATE SHEPPARD HOUSE
THAMES SCHOOL OF MINES
TIMEBALL STATION SITE
TOTARA ESTATE

CO-OWNED (2 PROPERTIES)

HIGHWIC (WITH AUCKLAND COUNCIL)
MELANESIAN MISSION (WITH MELANESIAN
MISSION TRUST BOARD)

LEASED (2 PROPERTIES)

EWELME COTTAGE
MĀNGUNGU MISSION HOUSE

PRIVATE HISTORIC RESERVE (4 PROPERTIES)

CRAIGMORE ROCK SHELTER
TE MANUNUI ROCK ART SITE (FORMERLY
FRENCHMAN'S GULLY ROCK SHELTER)
THE CUDDY
THE LEVELS

HISTORIC RESERVE (16 PROPERTIES)

COTONS' COTTAGE
EDMONDS RUINS
KAIPARA NORTH HEAD LIGHTHOUSE
MATANAKA FARM BUILDINGS
OLD GOVERNMENT BUILDINGS
OLD ST PAUL'S
OPHIR POST OFFICE
PENCARROW HEAD LIGHTHOUSE
POMPALLIER MISSION
RAI VALLEY COTTAGE
RŪNANGA STOCKADE
SEDDON HOUSE SITE
TE PŌRERE REDOUBT
TIKIRERE MILL RACE
TURNBULL HOUSE
UPPER HUTT BLOCKHOUSE

MĀORI RESERVE (1 PROPERTY)

OPOTAKA PĀ

SITES WITH MORE THAN ONE STATUS (2 PROPERTIES)

FYFFE HOUSE (PART-OWNED BY HERITAGE
NEW ZEALAND, PART-LEASED FROM
KAIKŌURA DISTRICT COUNCIL)
HAYES ENGINEERING (PART-OWNED, PART
HISTORIC RESERVE)

Te Whare o Antrim

Pouaka Poutāpeta 2629,
Te Whanganui-a-Tara 6140
Waea 04 472 4341

Antrim House

63 Boulcott Street, Wellington
PO Box 2629, Wellington 6140
Phone 04 472 4341
information@heritage.org.nz

Te Tari Takiwā o Te Tai Tokerau

Pouaka Poutāpeta 836,
Kerikeri 0245
Waea 09 407 0470

Northland Area Office

PO Box 836, Kerikeri 0245
Phone 09 407 0470
infonorthland@heritage.org.nz

Te Tari Takiwā o Te Raki

Pouaka Poutāpeta 105-291,
Tāmakimakaurau 1143
Waea 09 307 9920

Northern Regional Office

PO Box 105-291, Auckland 1143
Phone 09 307 9920
infonorthern@heritage.org.nz

Te Tari Takiwā o Te Raki Taha Whakararo

Pouaka Poutāpeta 13339,
Tauranga 3141
Waea 07 577 4530

Lower Northern Area Office

PO Box 13339, Tauranga 3141
Phone 07 577 4530
infolowernorthern@heritage.org.nz

Te Tari Takiwā o Te Pūtahi a Māui

Pouaka Poutāpeta 2629,
Te Whanga-nui-a-Tara 6140
Waea 04 494 8320

Central Regional Office

PO Box 2629, Wellington 6140
Phone 04 494 8320
infocentral@heritage.org.nz

Te Tari Takiwā o Te Tonga

Pouaka Poutāpeta 4403,
Ōtautahi 8140
Waea 03 363 1880

Southern Regional Office

PO Box 4403, Christchurch 8140
Phone 03 363 1880
infosouthern@heritage.org.nz

Te Tari Takiwā o Ōtago me Murihiku

Pouaka Poutāpeta 5467,
Ōtepoti 9058
Waea 03 477 9871

Otago/Southland Area Office

PO Box 5467, Dunedin 9058
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He mea tautoko nā te kāwanatanga o Aotearoa mā roto i te

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